### AGENDA

Lander County Hospital District – Board of Trustees
Regular Session
December 11, 2024 - 5:30 P.M.
John Peters Health Services Center
Board Room
555 West Humboldt Street
Battle Mountain, NV

### 5:30 PM Call to Order – Regular Session

### Pledge of Allegiance

### **Public Comment**

Persons are invited to submit comments in writing and/or attend and make comments on any non-agenda items at the Board Meeting. All public comment may be limited to three (3) minutes per person, at the discretion of the Board. Reasonable restrictions may be placed on public comments based upon time, place and manner, but public comment based upon viewpoint may not be restricted.

### \* Motion to Consent – (Matheus) - (Discussion for Possible Action)

- 1) December 11, 2024 Agenda Notice Posted December 6, 2024
- 2) Board Meeting Minutes Regular Session November 20, 2024
- 3) Medical Staff appointments/reappointments:
  Battle Mountain Clinic 1 year Provisional Privileges
  Charloth Bledsoe, PMHNP

Teleradiology Services
Tahoe Carson Radiology – 1 year Provisional Privileges
Dr. Keith Shonnard

Public Comment

### ❖ Unfinished Business – (Matheus) – (Discussion for Possible Action)

4) Critical Access Hospital Construction

The Board will review and discuss updates on the hospital construction project and all other matters properly related thereto.

Public Comment

### ❖ New Business - (Matheus) - (For Discussion Only)

5) Agape Hospice Update

Board presentation provided by Mr. Steve Larsgaard regarding the Agape Hospice certification process and all other matters properly related thereto.

Public Comment

### Financials - (Matheus) - (Discussion for Possible Action)

6) October 2024 Financial Reports

The Board will review and discuss financial reports for October 2024 and all other matters properly related thereto.

Public Comment

### Chief Executive Officer Summary – (Matheus) – (Discussion for Possible Action)

7) Summary Report

The Chief Executive Officer, Jason Bleak, will present a summary of hospital activities to the Board of Trustees, and all other matters properly related thereto.

Public Comment

8) Chief Executive Officer's Annual Evaluation – (Matheus) – (<u>Discussion for Possible Action</u>)

Board will perform and discuss the annual evaluation of Chief Executive Officer Bleak. Board will discuss and award a performance bonus according to the evaluation bonus structure and all other matters properly related thereto.

Public Comment

9) Chief Executive Officer's Annual Increase – (Matheus) – (Discussion for Possible Action)

Board will discuss the annual increase for Chief Executive Officer Bleak and all other matters properly related thereto.

Public Comment

### **\* ADJOURN OPEN MEETING**

### CLOSED SESSION

A CLOSED SESSION WILL BE HELD IN ACCORDANCE WITH THE PROVISIONS OF NRS 241.033 to review the employment contract for Charloth Bledsoe, PMHNP, as presented.

Discussion regarding employment contract for Charloth Bledsoe, PMHNP.

### ADJOURN CLOSED SESSION

### **\* CALL TO ORDER OPEN MEETING**

1) Discussion and Action to ratify the employment contract for Charloth Bledsoe, PMHNP, as presented.

Public Comment

\* Adjournment Regular Session

This is the tentative schedule for the meeting. The Board reserves the right to take items out of order to accomplish business in the most efficient manner. The Board may combine two or more agenda items for consideration. The Board may remove an item from the agenda or delay discussion relating to an item on the agenda at any time.

### **\* AFFIDAVIT OF POSTING**

| State of Nevada 1  |
|--|
| <u>) ss</u>  |
| County of Lander )   |
| Jessica Ceja, Recording Secretary of the Lander County Hospital District Board of Trustees, states that on the day of December 2024, A.D., she was responsible for posting a notice, of which the attached is a copy, at the following locations: 1) Battle Mountain General Hospital, 2) Lander County Courthouse, 3) Battle Mountain Post Office, and 4) Austin Courthouse, all in said Lander County where the proceedings are pending. |
| RECORDING SECRETARY  |
| Subscribed and sworn to before me on this day of December 2024   |
| WITNESS Genanda Gelegy   |

NOTICE TO PERSONS WITH DISABILITIES: Members of the public who wish to attend this meeting by teleconference or who may require assistance or accommodations at the meeting are required to notify the Hospital Board Recording Secretary in writing at Battle Mountain General Humboldt Street, Battle Mountain, NV 89820, or telephone (775) 635-2550, in advance of pending meeting.

NOTICE: Any member of the public that would like to request any supporting material from the meeting, please contact, Jessica Ceja, Recording Secretary of the Lander County Hospital District Board of Trustees, 535 South Humboldt Street, Battle Mountain, NV 89820 (775) 635-2550, Ext. 1111.

### December 10, 2024

**BMGH Board** TO:

FROM: Steve Larsgaard, Agape Board President

Update of Agape Activities RE:

- FY25 Requisitions received from BMGH—7/3/24 through 11/24/24: \$36,272.28
- Nevada Department of Taxation has approved Agape's updated business plan
- Agape has met Medicare threshold of providing services for a minimum of five patients
- Agape welcomes Kati Annis as its latest Board Member. She replaces Wendy Naveran. Kati has completed board training and has submitted fingerprints to complete background
- Experiences with patient #4 and #5 revealed need to fine tune Agape's volunteer interactions and direction
- Recently, the Agape Board President has been approached by local citizens (2) interested in volunteering their time. This indicates that Lander Citizens are becoming aware of Agape and want to be part of the services it provides to Lander County
- Although the specific date has not been established, Consultants have suggested that Agape is in the final phase of completing its Medicare application. The remaining step will be the conducting of an Audit by the Medicare Agency to review Agape's Policy and Practices. The Audit will outline any corrective actions needed to comply with certification requirements



# Battle Mountain General Hospital

# FINANCIALS

OCTOBER 2024

### BATTLE MOUNTAIN GENERAL HOSPITAL OCTOBER 2024 FINANCIAL STATEMENT REVIEW

### **BALANCE SHEET**

### **ASSETS**

- Operating Cash at the end of October 2024 was \$2,542,807, with an additional \$88,082, in money market funds, LGIP Accounts of \$5,057, in the Construction Reserve, \$227,106, in the Capital Expenditures, and \$662,644, in the Operations Reserve, \$978,184 in the Savings Reserve, with long-term cash investments equal to an additional \$28,837,008. Balance of short term investment accounts were, Operations Reserve \$10,806,235, Cap Ex Reserve \$3,040,348, Construction Reserve \$9,355,557.
- Gross accounts receivable had a balance of \$4,708,935 (total) and net accounts receivable (what we expect to collect) had a balance of \$1,064,979. The balance of the accounts receivable is made up of Athena A/R, \$4,669,163, Prognosis A/R, -0-, Point Click Care A/R, \$269,555, Sharp Ambulance Billing A/R, 67,818, and (\$297,602) in Athena A/R Clearing accounts.
- Accounts payable balance at October month end was \$835,965.
- Total payroll liabilities were \$386,454, and is comprised mostly of accrued payroll and accrued vacation totals.
- Deferred Revenues are sitting at 952,000, which is the Helmsley Grant that was received but equipment has not been purchased. There was an invoice that was posted in a previous period for the down payment of 83,000, for the purchase of the CT Scanner.

### **INCOME STATEMENT**

### **REVENUES**

- Gross patient revenue for October was \$1,616,094 compared to a budget of \$1,640,595. October revenues came in under budget by \$24,501. October's gross revenues were \$58,068 less than September's.

| Month Ending<br>10/31/2023 | Month 7   | Го Date<br>/2024 |                          | Prior Year To<br>Date<br>10/31/2023 |                  | o Date<br>/2024             |
|----------------------------|-----------|------------------|--------------------------|-------------------------------------|------------------|-----------------------------|
| Actual                     | Actual    | Budget<br>2025   |                          | Actual<br>2,578,593                 | Actual 2,530,473 | Budget<br>2025<br>2,516,262 |
| 596,194                    | 569,160   | 629,066          | Emergency                | 11,792                              | 26,259           | 96,943                      |
| (34)                       | 16,675    | 24,235           | Inpatient                | 25.7 50.4                           |                  | 2,160,512                   |
| 599,789                    | 574,137   | 540,128          | Outpatient               | 2,372,656                           | 2,058,887        |                             |
| 4,202                      | 11,387    | 6,226            | Observation              | 34,457                              | 29,903           | 24,902                      |
| 213,265                    | 188,192   | 177,153          | Clinic                   | 694,463                             | 617,469          | 708,614                     |
| 14,537                     | 29,018    | 26,172           | Swing bed                | 76,934                              | 84,642           | 104,687                     |
| 211,420                    | 227,525   | 237,615          | Skilled nursing (SNF)    | 866,450                             | 847,602          | 950,460                     |
| 1,639,373                  | 1,616,094 | 1,640,595        | Total Patient<br>Revenue | 6,635,345                           | 6,195,235        | 6,562,380                   |

- In October OP, OBS, CLINIC, and Swing exceeded the budgeted amount. All other levels were under budget.
- Gross Clinic revenues were over budget in October at \$188,192, compared to a budget of \$177,153. The Clinic had an increase in revenues of \$43,607, when compared to September's revenue numbers.

### **DEDUCTIONS**

- Contractual Adjustments for October were \$318,919, with a budgeted amount of \$533,193.
- Bad debt was \$98,868, which is made up of Athena accounts, Bad Debt recovery, AR Allowance adjustment, and return on equity that is received from Noridian. Bad Debt Passthrough from Noridian was (\$2,156), EMS(SHARP) B/D write offs were (\$25,032), Athena write offs were \$206,117. Allowance adjustment was recorded as (\$75,000), B/D recovery for Prognosis accounts was (\$342), and for Athena accounts (\$4,719).

### **EXPENSES**

- Total Operating Expenses for October were \$1,433,839 compared to a budget of \$1,590,038, under budget, or a difference of \$156,199.
- Employee Related Expenses were \$819,773 as compared to a budget of \$927,382 which is 12% under budget for the month.

### OPERATING INCOME AND NET INCOME

- During the month of October BMGH overall experienced (Loss)/Gain from operations of (\$133,347) as compared to a budgeted net loss of (\$543,180), YTD as of October (\$1,634,137).
- The Overall (Loss)/Gain for the month of October was (\$42,514) compared to a budget of \$2,103 YTD (Loss)Gain was 829,245, compared to the budgeted amount of 8,413.

### Battle Mountain General Hospital Balance Sheet -- Summary As of October 31, 2024

Reporting Book: As of Date: ACCRUAL 10/31/2024

|   | Month Ending<br>10/31/2024 | Month Ending<br>06/30/2024 |
|---|----------------------------|----------------------------|
|   | Actual                     | Actual                     |
| Assets                                      |                            |                            |
| Current Assets                              | 10 004 000 60              | 27,289,977.59              |
| Cash and Liquid Capital                     | 19,091,883.62              | 21,200,011.00              |
| Short Term Investments                      | 4 000 000 00               | 3,500,000.00               |
| TBILL-Operations Reserve                    | 4,000,000.00               | 0.00                       |
| TBILL-Construction Reserve                  | 3,700,000.00               | 0.00                       |
| TBILL-Capital Expenditures Reserve          | 1,000,000.00               | (5,089.59)                 |
| Mark to Market - TBILLS                     | (20,144.85)                | 3,494,910.41               |
| Total Short Term Investments                | 8,679,855.15               | 3,484,810.41               |
| Accounts Receivable, Net of Allowance       | 1 700 005 00               | 4,991,493.76               |
| Accounts Receivable                         | 4,708,935.20               |                            |
| Allowances against Receivables              | 3,643,956.27               | 3,903,956.27               |
| Total Accounts Receivable, Net of Allowance | 1,064,978.93               | 1,087,537.49               |
| Other Receivables                           | 810,954.02                 | 6,184,701.63               |
| Inventory                                   | 605,587.56                 | 593,324.05                 |
| Prepaid Expenses                            | 142,595.57                 | 100,783.96                 |
| Total Current Assets                        | 30,395,854.85              | 38,751,235.13              |
| Long Term Assets                            |                            |                            |
| Fixed Assets, Net of Depreciation           |                            | 40 040 E00 92              |
| Fixed Assets                                | 40,659,678.41              | 40,340,500.83              |
| Accumulated Depreciation                    | 25,511,802.02              | 24,897,903.79              |
| Construction in Progress                    | 15,214,130.65              | 14,639,484.57              |
| Total Fixed Assets, Net of Depreciation     | 30,362,007.04              | 30,082,081.61              |
| Total Long Term Assets                      | 30,362,007.04              | 30,082,081.61              |
| Long Term Investments                       |                            |                            |
| Wells Fargo - Long Term Investments         | 29,015,000.00              | 20,987,000.00              |
| Mark to Market - Long Term Investments      | (177,991.98)               | (392,028.34)               |
| Total Long Term Investments                 | 28,837,008.02              | 20,594,971.66              |
| Deferred Outflow (Pension Liability)        |                            |                            |
| Deferred Outflow (Pension Liability)        | 4,975,083.00               | 4,975,083.00               |
| Total Deferred Outflow (Pension Liability)  | 4,975,083.00               | 4,975,083.00               |
| Total Assets                                | 94,569,952.91              | 94,403,371.40              |
| Liabilities                                 |                            |                            |
| Current Liabilities                         |                            |                            |
| Accounts Payable                            | 835,965.45                 | 1,479,815.47               |
| Accrued Taxes                               | (0.02)                     | (0.02)                     |
| Accrued Payroll and Related                 | 386,453.93                 | 392,155.85                 |
| Deferred Revenue                            | 952,000.00                 | 952,000.00                 |
| Total Current Liabilities                   | 2,174,419.36               | 2,823,971.30               |
| Suspense Liabilities                        | (188,070.22)               | (174,958.70)               |
| Uncategorized Liabilities                   | 14,607,890.00              | 14,607,890.00              |
| Total Liabilities                           | 16,594,239.14              | 17,256,902.60              |
| Retained Earnings                           | 78,018,227.76              | 71,910,386.43              |
| Net Income                                  | (42,513.99)                | 5,236,082.37               |
| Mer module                                  | -                          |                            |

<sup>\*</sup>See Accompanying Notes to the Financial Statements\*

### Battle Mountain General Hospital Income Statement - Detail against Budget As of October 31, 2024

Reporting Book: As of Date: ACCRUAL 10/31/2024

| As of Date:  | 10/31/2024  |                                       |                                       |       |              |             |   |
|--------------|-------------|---------------------------------------|---------------------------------------|-------|--------------|-------------|---|
|              | Month To    | Data                                  |                                       | Prior | Year To Date | Year To     |   |
| Month Ending |             |                                       |                                       |       | 10/31/2023   | 10/31/      |   |
| 10/31/2023   |             | Budget 2025                           | · · · · · · · · · · · · · · · · · · · |       | Actual       | Actual      | Budget 2025                             |
| Actua        |             | 629,066                               | Emergency                             |       | 2,578,593    |             | 2,516,262                               |
| 596,194      |             | 24,235                                | Inpatient                             |       | 11,792       | 26,259      | 96,943                                  |
| (34)         |             | 540,128                               | Outpatient                            |       | 2,372,656    | 2,058,887   | 2,160,512                               |
| 599,789      |             | 6,226                                 | Observation                           |       | 34,457       | 29,903      | 24,902                                  |
| 4,202        |             | 177,153                               | Clinic                                |       | 694,463      | 617,469     | 708,614                                 |
| 213,265      |             | 26,172                                |                                       |       | 76,934       | 84,642      | 104,687                                 |
| 14,537       |             | 237,615                               | Skilled nursing (SNF)                 |       | 866,450      | 847,602     | 950,460                                 |
| 211,420      |             | 1,640,595                             | Total Patient Revenue                 |       | 6,635,345    | 6,195,235   | 6,562,380                               |
| 1,639,373    | 1,616,094   | 1,040,093                             | Total Fation November                 |       |              |             |   |
| 562,894      | 318,919     | 533,193                               | Contractual Adjustments<br>Bad Debt   |       | 2,291,758    | 1,734,029   | 2,132,771                               |
|              |             | 00.405                                | Bad Debt Write Off Hospital/Clinic    |       | 422,924      | 437,513     | 393,742                                 |
| 114,923      |             | 98,435                                | Bad Debt Recovery                     |       | (17,372)     | (13,163)    | 0                                       |
| (2,149       |             | 0                                     | Total Bad Debt                        |       | 405,552      | 424,350     | 393,742                                 |
| 112,77       |             | 98,435                                |                                       |       | (10,132)     | 0           | 0                                       |
|              | 0 0         | 0                                     | Revenue Deductions                    | -     |              | 2,158,379   | 2,526,513                               |
| 675,66       | 8 417,787   | 631,628                               | Total Revenue Deductions              |       | 37           |             |   |
|              | 1 55        | 333                                   | Incentive Revenue                     |       | 1,067        | 337         | 1,333<br>1,333                          |
|              | 1 55        | 333                                   | Total Other Patient Revenue           |       | 1,067        | 337         | 4,037,200                               |
| 963,70       |             | 1,009,300                             | Total Net Patient Revenue             |       | 3,949,234    |             | 150,233                                 |
| 77,05        |             | 37,558                                | Other Operating Revenue               |       | 264,248      | 224,690     | 150,233                                 |
| 370,28       | 1 402,752   | 387,450                               | Non-Operating Revenue                 |       | 1,491,664    |             | 1,549,798<br>633,334                    |
| 191,19       |             | 158,333                               | Interest Income                       |       | 945,540      | 2,464,349   | 2,183,132                               |
| 561,47       | 1 90,953    | 545,783                               | Total Non-Operating Revenue           | _     | 2,437,204    | 6,726,232   | 6,370,565                               |
| 1,602,22     | 7 1,391,445 | 1,592,641                             | Total Income before Expenses          |       | 6,650,000    | 0,120,202   | 0,010,00                                |
|              |             |                                       | 100                                   |       | 82,204       | 123,016     | 99,062                                  |
| 21,10        |             |                                       | Repairs and Maintenance               |       | 17,041       |             | AL 18 4 CONTROL OF                      |
| 3,93         |             | 3,694                                 |                                       |       |              | 3,518,138   |   |
| 777,60       |             |                                       |                                       |       | 399,304      |             |   |
| 89,16        |             |                                       | Supplies                              |       | 1,060,315    | S           | 100000000000000000000000000000000000000 |
| 230,81       |             |                                       |                                       |       | 64,841       |             |   |
| 11,97        | 77 17,164   |                                       | Other Department Expenses             | _     |              | 5,067,490   |   |
| 1,134,59     | 7 1,224,072 | 1,306,209                             | Total Departmental Expenses           |       |              |             |   |
| 22,54        | 18 21,265   | 27,059                                | Hospital Insurance Expenses           |       | 88,534       |             |   |
| 30,8         |             | C C C C C C C C C C C C C C C C C C C |                                       |       | 134,004      |             |   |
| 160,00       |             |                                       |                                       |       | 643,952      |             |   |
|              | 10 5,680    |                                       |                                       |       | 4,152        | 7,683       |   |
|              | 7,306       |                                       |                                       |       | 3,393        |             |   |
|              |             |                                       |                                       |       | 15,811       |             | 1,000                                   |
| 13.8         |             |                                       |                                       |       | 889,846      |             |   |
| 1,363,4      |             |                                       |                                       |       | 5,824,33     | 5,896,020   | 6,360,152                               |
| 2            | 60 120      | 500                                   | Non-Operating Expenses                |       | 1,46         |             |   |
| 1,363,8      | -           |                                       |                                       |       |              | 5 5,896,987 | 6,362,152                               |
| 238,3        |             |                                       |                                       |       | 824,89       | 1 829,245   | 8,413                                   |
| 238,3        | 11 (42,014  | 2,100                                 |                                       |       |              |             |   |

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<sup>\*</sup>See Accompanying Notes to the Financial Statements\*

### Battle Mountain General Hospital Wells Fargo - Operating Account OCTOBER 2024

| Beginning | Balance:   |              |              |
|-----------|--|--------------|--------------|
| Dogmini   | Cash in Operating Account for Operations         | 2,186,400.87 |              |
|           | Petty Cash - Hospital                            | 1,700.00     | 2,188,100.87 |
|           | tody odon hospital                               |              | •            |
| Deposits  |  |              |              |
| -opoo     | Ad Valorem                                       | 192,991.78   |              |
|           | Net Proceeds of Mines                            | 0.00         |              |
|           | Consolidated Tax                                 | 68,930.00    |              |
|           | County JPHSC EMS Rent                            | 0.00         |              |
|           | 340B   | 23,085.65    |              |
|           | DSH  | 0.00         |              |
|           | Transfer   | 0.00         |              |
|           | Misc/Rebates/Dietary                             | 28,459.44    |              |
|           | Hospital/Clinic Receipts                         | 1,896,715.34 |              |
|           | Hospital/Clinic Receipts                         | 1,000,110.0  | 2,210,182.21 |
|           |  |              | _,,          |
| F         |  |              |              |
| Expendit  | Accounts Payable                                 | 973,414.81   |              |
|           | Construction                                     | 360,770.99   |              |
|           |  | 22,378.46    |              |
|           | Athena   | 18,251.18    |              |
|           | Allied Insurance                                 | 401,208.53   |              |
|           | Payroll (Net)                                    | 77,503.92    |              |
|           | Payroll Taxes                                    | 0.00         |              |
|           | Misc Payroll Payments                            | 0.00         |              |
|           | Transfer to Money Market (Net Proceeds)          |              |              |
|           | Lease on Credit Card Machines (2 machines total) | 0.00         |              |
|           | Merchant Charges                                 | 247.78       | 4 050 775 67 |
|           | PACT   | 0.00         | 1,853,775.67 |
| - 11 - 5  | alaman.  |              |              |
| Ending B  |  | 2,542,807.41 |              |
|           | Cash in Operating Account for Operations         | 1,700.00     | 2,544,507.41 |
|           | Petty Cash - Hospital                            | 1,700.00     | 2,044,007.41 |
|           |  | 2,544,507.41 |              |
|           |  |              |              |

This summary does not reflect the

BATTLE MOUNTAIN GENERAL HOSPITAL 535 S HUMBOLDT ST

Brokerage Account and Bank Account

Total Account Value Summary - US Dollar (USD)

Repurchase agreements are reflected at par value. securities of unpriced securities 0% 0% 0% 0% 100% 88,081.70 28,837,008.02 (385,047.35)0.00 28,925,089.72 Statement Period 4 64 84,442.69 29,225,694.38 0.00 29,310,137.07 Amount Last Statement Perio Percent Decrease Since Last Statement Period Value Change Since Last Statement Period Money Market Mutual Funds Total Account Value Bonds Stocks

\*\*\*Includes amortized Par value of municipal leases and notes. Percent Increase Since Last Year-End

Value Last Year-End

24,436,683.58

69

## Total Income Summary USD

7

|  |   | This Period                        |    | Year-To-Date                             |
|--|---|------------------------------------|----|--|
| Interest Dividends/Capital Gains Money Market Mutual Funds Dividends Other | ↔ | 3,322.60<br>0.00<br>316.41<br>0.00 | €9 | 510,537.79<br>0.00<br>158,593.08<br>0.00 |
| Income Total   | 4 | 3,639.01                           | 69 | 669,130.87                               |

### Total Interest Charged USD

| Date is laterage Ear October 2024 |   | 0.00 |
|-----------------------------------|---|------|
| Debit illerest roi October 2027   |   | 000  |
| Total Interest Charged            | Ð | 0.00 |

# Total Money Market Mutual Funds Summary USD

|   |    | Amount                                  |
|---|----|---|
| Opening Balance Deposits and Other Additions Distributions and Other Subtractions | ₩  | 84,442.69<br>3,322.60<br>0.00<br>316.41 |
| Dividends Reinvested  |    | 0.00                                    |
| Closing Balance   | 49 | 88,081.70                               |

1-415-644-9152

BATTLE MOUNTAIN GENERAL HOSPITAL 535 S HUMBOLDT ST

Brokerage Account and Bank Account

Repurchase agreements are reflected This summary does not reflect the waster value of unpriced securities. at par value. Portfolio Amount This Statement Period Total Account Value Summary - US Dollar (USD) Amount Last Statement Period

6,815,496.81 3,990,738.00 10,318,706.43 30,169.23 10,806,234.81 \*\*\*Includes amortized Par value of municipal leases and notes. 6 69 69 0.00 2,808,732.26 0.00 10,776,065.58 7,967,333.32 Percent Increase Since Last Statement Period Value Change Since Last Statement Period Percent Increase Since Last Year-End Money Market Mutual Funds Value Last Year-End Total Account Value Bonds Stocks Cash

63% 37% 0% 100%

## Total Income Summary USD

8

|   |    | This Period                      |    | Year-To-Date                            |
|---|----|----------------------------------|----|---|
| Interest<br>Dividends/Capital Gains<br>Money Market Mutual Funds Dividends<br>Other | €9 | 0.00<br>0.00<br>6,764.55<br>0.00 | ↔  | 75,250.00<br>0.00<br>235,811.41<br>0.00 |
| Income Total  | 49 | 6,764.55                         | 49 | 311,061.41                              |
| Total Interest Charged USD  |    |                                  |    |   |
| Description   |    |                                  |    | This Period                             |

# Total Money Market Mutual Funds Summary USD

Debit Interest For October 2024

Total Interest Charged

00.00

| Description  |     | Amon  |
|--|-----|---|
| Opening Balance Deposits and Other Additions Distributions and Other Subtractions Dividends Reinvested Change in Value | €\$ | 2,808,732.2<br>4,000,000.0<br>0.0<br>6,764.5<br>0.0 |
| Closing Balance  | 45  | 6,815,496.8   |

26 000 000 000 000 81

SAN FRANCISCO CA 94105 Wells Fargo Bank, N.A. 333 MARKET ST WILLIAMS/LEWIS 1-415-644-9152

Construction Learne

Broke age Account and Bank Account

BATTLE MOUNTAIN GENERAL HOSPITAL 535 S HUMBOLDT ST

Account Number

Statement Period

10/01/2024 - 10/31/2024

Portfolio at par value. This summary does not reflect the Total Account Value Summary - Us Dollar (USD)

61% 39% 0% 100% 5,664,124.55 3,691,432.65 0.00 26,449.59 0.00 Statement Period 9,355,557.20 69 69 3,157,122.55 6,171,985.06 0.00 9,329,107.61 Amount Last Statement Perio Value Change Since Last Statement Period Money Market Mutual Funds Total Account Value Bonds Stocks Cash

Percent Decrease Since Last Year-End

Percent Increase Since Last Statement Period

Value Last Year-End

12,563,798.83

26%

### Total Income Summary USD

9

|   |    | This Period                      |    | Year-To-Date                             |
|---|----|----------------------------------|----|--|
| Interest<br>Dividends/Capital Gains<br>Money Market Mutual Funds Dividends<br>Other | €9 | 0.00<br>0.00<br>7,002.00<br>0.00 | ↔  | 112,500.00<br>0.00<br>350,759.13<br>0.00 |
| ncome Total   | 69 | 7,002.00                         | 69 | 463,259.13                               |

### Total Interest Charged USD

| This Period | 0.00                            | \$ 0.00                |
|-------------|---------------------------------|------------------------|
| Description | Dobit Interest For October 2024 | Total interest Charged |

# Total Money Market Mutual Funds Summary USD

| December 1                           |   | Amount           |
|--------------------------------------|---|------------------|
| Description                          | • | 0 4E7 400 EE     |
| Opaning Balanca                      | Đ | 3,137,122,33     |
| Cheming Cardina                      |   | 2 500 000 000 00 |
| Deposits and Other Additions         |   | 000              |
| Districtions and Other Cultractions  |   | 0.00             |
| Distributions and Orner Subreactions |   | 7 000 00         |
| Dividonde Reinvested                 |   | 00.200           |
|                                      |   | 000              |
| Change in Value                      |   | 0.00             |
|                                      | U | 5 664 124 55     |
| Closing Balance                      | • | 1                |

Combined Summary

Wells Fargo Bank, N.A. 333 MARKET ST SAN FRANCISCO CA 94105

WILLIAMS/LEWIS 1-415-644-9152

Total Account Value Summary - US Dollar (USD)

Account Number

nents are reflected

This summany does not reflect the

|  |        | Amount Last<br>Statement Period              |               | Amount This<br>Statement Period    | %<br>Portfolio         | nt This % Repurchase agreements are n<br>Period Portfolio at par value. |
|--|--------|--|---------------|------------------------------------|------------------------|---|
| Cash<br>Money Market Mutual Funds<br>Bonds<br>Stocks   | €9     | 0.00<br>1,039,583.92<br>1,991,833.33<br>0.00 | <del>()</del> | 2,042,663.96<br>997,684.50<br>0.00 | 0%<br>67%<br>33%<br>0% |   |
| Total Account Value  | 69     | 3,031,417.25                                 | 69            | 3,040,348.46                       | 100%                   |   |
| Value Change Since Last Statement Period<br>Percent Increase Since Last Statement Period                             | Staten | nt Period<br>nent Period                     | 69            | 8,931.21                           |                        |   |
| Value Last Year-End Percent Increase Since Last Year-End "Includes amorized Parvalue of municipal leases and notes." | Year-E | ind<br>unicipal leases and                   | \$ d notes.   | 2,893,644.11<br>5%                 |                        |   |

## Total Income Summary USD

10

|                                     |    | This Period |    | Year-To-Date |
|-------------------------------------|----|-------------|----|--------------|
| Interest                            | s  | 0.00        | 8  | 32,500.00    |
| Dividends/Capital Gains             |    | 0.00        |    | 00.00        |
| Money Market Mutual Funds Dividends |    | 3,080.04    |    | 90,899.99    |
| Other                               |    | 0.00        |    | 0.00         |
| Income Total                        | 69 | 3,080.04    | 69 | 123,399.99   |
|                                     |    |             |    |              |

## lotal interest charged USD

| Description                     | This Perio |
|---------------------------------|------------|
| Debit Interest For October 2024 | 0.00       |
| Total Interest Charged          | \$ 0.00    |

# Total Money Market Mutual Funds Summary USD

| Description                          |    | AIIIOUIII    |
|--------------------------------------|----|--------------|
| Opening Balance                      | 49 | 1,039,583.92 |
| Denosits and Other Additions         |    | 1,000,000.00 |
| Distributions and Other Subtractions |    | 00.0         |
| Dividends Beinvested                 |    | 3,080.04     |
| Change in Value                      |    | 00.0         |
| Closing Balanca                      | S  | 2,042,663.96 |

### Battle Mountain General Hospital LGIP - Reserve Accounts October 2024

| a        |
|----------|
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|                           | 1,865,291.50  |                             |                               |                                       | 7,698.99         |   | 0.00           |
|---------------------------|---|-----------------------------|-------------------------------|---------------------------------------|------------------|---|----------------|
| 659,919.90<br>5,035.88    | 226,172.87<br>974,162.85                              | 2,723.82                    | 20.79                         | 933.53                                | 4,020.85         | 0.00  | 0.00           |
| LGIP - Operations Reserve | LGIP - Capital Expenditures Reserve<br>LGIP - SAVINGS | Interest Operations Reserve | Interest Construction Reserve | Interest Capital Expenditures Reserve | Interest Savings | LGIP - Operations Reserve<br>LGIP - Construction Reserve<br>LGIP - Capital Expenditures Reserve | LGIP - Savings |
|                           |   | Deposits:                   |                               |                                       |                  | Expenditures: Purchase of Treasury Bills Purchase of Treasury Bills Purchase of Treasury Bills  |                |

| sserve   | Reserve                     | ditures Reserve                     |
|--|-----------------------------|-------------------------------------|
| LGIP - Operations Re                                 | LGIP - Construction Reserve | LGIP - Capital Expenditures Reserve |
| Purchase of Treasury Bills LGIP - Operations Reserve | Purchase of Treasury Bills  | Purchase of Treasury Bills          |

### **Ending Balance:**

| 9'299      | 2,0      | LGIP - Capital Expenditures Reserve | 978,1        |
|------------|----------|-------------------------------------|--------------|
| 562,643.72 | 2,056.67 | 27,106.40                           | 1,872,990.49 |

### 1,872,990.49

Battle Mountain General Hospital Schedule of Patient Revenue vs. Patient Payments Fiscal Years ending June 30, 2024 & 2025

### Fiscal Year ending June 30, 2024

| Month/Year     | Gross Patient<br>Monthly Revenue | Three Month Rolling Average | Patient Payments | Patient Pymts % vs.<br>Rolling Avg. |
|----------------|----------------------------------|-----------------------------|------------------|-------------------------------------|
| month, value   |                                  |                             |                  |                                     |
| Jul-23         | \$1,744,249                      | \$1,496,730                 | \$1,129,987      | 75.5%                               |
| Aug-23         | \$1,646,627                      | \$1,576,053                 | \$1,185,199      | 75.2%                               |
| Sep-23         | \$1,605,096                      | \$1,665,324                 | \$939,528        | 56.4%                               |
| Oct-23         | \$1,639,373                      | \$1,630,365                 | \$1,033,439      | 63.4%                               |
| Nov-23         | \$1,518,939                      | \$1,587,803                 | \$1,279,843      | 80.6%                               |
| Dec-23         | \$1,442,194                      | \$1,533,502                 | \$960,516        | 62.6%                               |
| Jan-24         | \$1,723,518                      | \$1,561,550                 | \$904,238        | 57.9%                               |
| Feb-24         | \$1,518,618                      | \$1,561,443                 | \$1,047,944      | 67.1%                               |
| Mar-24         | \$1,527,231                      | \$1,589,789                 | \$945,921        | 59.5%                               |
| Apr-24         | \$1,504,163                      | \$1,516,671                 | \$730,309        | 48.2%                               |
| May-24         | \$1,408,658                      | \$1,480,017                 | \$828,687        | 56.0%                               |
| Jun-24         | \$1,337,284                      | \$1,416,702                 | \$719,662        | 50.8%                               |
| YTD 12 mo. AVG | \$1,551,329                      | \$1,551,329                 | \$975,439        | 62.9%                               |

### Fiscal Year ending June 30, 2025

| Month/Year    | Gross Patient Monthly Revenue | Three Month<br>Rolling Average | Patient Payments | Patient Pymts % vs<br>Rolling Avg. |
|---------------|-------------------------------|--------------------------------|------------------|------------------------------------|
|               | A4 455 445                    | \$1,400,453                    | \$796,186        | 56.9%                              |
| Jul-24        | \$1,455,416                   | \$1,400,455<br>\$1,414,088     | \$888,117        | 62.8%                              |
| Aug-24        | \$1,449,563                   | A section and the second       | \$985,409        | 64.6%                              |
| Sep-24        | \$1,674,162                   | \$1,526,380                    |                  | 120.0%                             |
| Oct-24        | \$1,616,094                   | \$1,579,940                    | \$1,896,715      | 120.0%                             |
| Nov-24        |                               |                                |                  |                                    |
| Dec-24        |                               |                                |                  |                                    |
| Jan-25        |                               |                                |                  |                                    |
| Feb-25        |                               |                                |                  |                                    |
| Mar-25        |                               |                                |                  |                                    |
| Apr-25        |                               |                                |                  |                                    |
| May-25        |                               |                                |                  |                                    |
| Jun-25        |                               |                                |                  |                                    |
| YTD 4 mo. AVG | \$1,548,809                   | \$1,480,215                    | \$1,141,607      | 77.1%                              |

| OCTOBER  | FOUR Month Year-to-date 2023 |  | OCTOBER Month Year-to-date   | Changes Greater than \$5K  |         |
|--|------------------------------|--|--|--|---------|
|  | Sum of Charges               |  | Sum of Charges   | FY 2023 Increase (Decrease)  | 100%    |
| Ambulance  | 345,020.12                   | Ambulance  | 0.0  |  | 100%    |
| Outpatient   | 345,020.12                   | Outpatient   | 0.0  | CONTRACT AND   | 227%    |
| CM - Blood Bank  | 5,253.46                     | CM - Blood Bank  | 17,184.9   |  | 22170   |
| Emergency  | 5,245.74                     | Emergency  | 8,872.0  |  | 107580% |
| Outpatient   | 7.72                         | Outpatient   | 8,312.8  |  | 10/580% |
| Swing bed  | 0.00                         | Swing bed  | 0.0  |  |         |
| CM - Central Supply  | 5,395.66                     | CM - Central Supply  | 3,737.9  |  |         |
| Emergency  | 5,388.68                     | Emergency  | 3,737.9  |  |         |
| Observation  | -34.65                       | Observation  | 0.0  |  |         |
| Outpatient   | 41.63                        | Outpatient   | 0.0  |  |         |
| CM - CT Scan   | 717,377.04                   | CM - CT Scan   | 917,231.0  |  | 28%     |
| Emergency  | 547,284.11                   | Emergency  | 732,346.   | 185,061.99   | 34%     |
| The state of the s | 0.00                         | Inpatient  | 0.0  | 00   |         |
| Inpatient  | 1.693.44                     | Observation  | 0.0  | 00   |         |
| Observation  | 168,399.49                   | Outpatient   | 184,884.   | 95 16,485.46   | 10%     |
| Outpatient   | 0.00                         | Swing bed  | 0.   | 00   |         |
| Swing bed  | 238,269.14                   | CM - Infusion  | 245,786.   | 7,517.85   | 3%      |
| CM - Infusion  | 197,456.63                   | Emergency  | 202,175.   | 22   |         |
| Emergency  | 2,308.61                     | Inpatient  | 0.   | 00   |         |
| Inpatient  | 8.001.94                     | Observation  | 5,209.   | 19   |         |
| Observation  | 30,501.96                    | Outpatient   | 38,402.  | 7,900.62   | 26%     |
| Outpatient   | 0.00                         | Swing bed  |  | 00   |         |
| Swing bed  | 1,271,561.90                 | A CONTRACTOR OF THE PARTY OF TH | 1,186,129.   |  | -7%     |
| CM - Laboratory  | 308,399.29                   |  | 303,634.   |  |         |
| Emergency  | 0.00                         | Emergency<br>Inpatient   | 627.   |  |         |
| Inpatient  | 1,342.47                     | Observation  | 2.711.   |  |         |
| Observation  |                              |  | 878,284  |  | -8%     |
| Outpatient   | 958,169.16                   | Outpatient   | 871  |  |         |
| Swing bed  | 3,650.98                     | Swing bed CM - MRI   | 128,436  |  | -22%    |
| CM - MRI   | 165,305.47                   |  |  | 00   |         |
| Emergency  | 0.00                         | The state of the s |  | 00   |         |
| Inpatient  | 0.00                         | The state of the s | 128,436  |  | -22%    |
| Outpatient   | 165,305.47                   | Outpatient   | 8,863  |  |         |
| CM - Observation   | 11,016.81                    |  | 8,863  |  |         |
| Observation  | 11,016.81                    | Observation  | 357,272  | 50 Sept. 120 Sep | 53%     |
| CM - Pharmacy  | 234,173.17                   |  | 67,727   | THE PART OF THE PA |         |
| Emergency  | 100,539.14                   |  | 1,643  |  |         |
| Inpatient  | 729.85                       | S. S   | 2,393  |  |         |
| Observation  | 1,559.05                     |  | 2,333  |  | 119%    |
| Outpatient   | 124,287.92                   |  | 13,694   |  | 94%     |
| Swing bed  | 7,057.21                     |  | 325.445  |  |         |
| CM - Physical Therapy  | 385,353.63                   | CM - Physical Therapy  |  |  | -1076   |
| Emergency  | 0.00                         |  | 902  |  |         |
| Inpatient  | 147.00                       | and the same of th |  | .00  |         |
| Observation  | 0.00                         |  |  | .00  | -16%    |
| Outpatient   | 373,367.94                   |  | 31 2,041   |  | -10%    |
| Swing bed  | 11,838.69                    | CONTRACTOR AND ADDRESS OF THE PARTY OF THE P | 12,500   |  | -42%    |
| CM - Professional Fees   | 35,818.87                    |  | 20,609   |  |         |
| Emergency  | 35,784.14                    | Emergency  | 19,927   |  | -4470   |
| Observation  | 0.00                         | Observation  | 681  |  |         |
| Outpatient   | 34.73                        | Outpatient   |  | .00  | ***     |
| CM - Radiology   | 215,995.06                   |  | 225,707  |  |         |
| Emergency  | 103,120.56                   | Emergency  | 88,670   |  | -14%    |
| Inpatient  | 0.00                         | 4  | 760  |  |         |
| Observation  | 0.00                         |  |  | 1.00   | 200     |
| Outpatient   | 112,116.4                    | 2 Outpatient   | 134,628  |  | 20%     |
| Swing bed  | 758.08                       |  | 1,647  |  |         |
| CM - Ultrasound  | 77,896.20                    | CM - Ultrasound  | \$7,288  |  |         |
| Emergency  | 10,373.1                     | 5 Emergency  | 8,023  |  |         |
| Inpatient  | 0.0                          | ) Inpatient  |  | 0.00   |         |
| Observation  | 0.0                          | Observation  | The second secon | 0.00   |         |
| NEWSER (1975) 11 (1977)  | 67,523.1                     | 1 Outpatient   | 79,26  | 5.03 11,741.92   | 179     |

| OCTOBER             | FOUR Month Year-to-date<br>2023<br>Sum of Charges |  | OCTOBER Month Year-to-date<br>2024<br>Sum of Charges | Changes Greater than \$5K<br>FY 2023 Increase (Decrease) |       |
|---------------------|---|--|--|--|-------|
| CM- Swing Bed       | 1,008.78  | CM- Swing Bed  | 2,687.14   |  |       |
| Swing bed           | 1,008.78  | Swing bed  | 2,687.14   |  |       |
| Emergency           | 1,179,259.15                                      | Emergency  | 1,013,357.72   | (165,901.43)   | -14%  |
| Emergency           | 1,174,612.81                                      | Emergency  | 1,009,418.31   | (165,194.50)   | -14%  |
| Inpatient           | 1,368.20  | Inpatient  | 1,436.61   |  |       |
| Observation         | 1,997.92  | Observation  | 240.79   |  |       |
| Outpatient          | 874.50  | Outpatient   | 2,262.01   |  |       |
| Swing bed           | 405.72  | Swing bed  | 0.00   |  |       |
| Med/Surg            | 11,848.93   | Med/Surg   | 29,766.92  | 17,917.99  | 151%  |
| Inpatient           | 4,399.61  | Inpatient  | 21,790.81  | 17,391.20  | 395%  |
| Observation         | 7,449.32  | Observation  | 7,976.11   |  |       |
| Swing bed           | 0.00  | Swing bed  | 0.00   |  |       |
| Respiratory Therapy | 88,375.19   | Respiratory Therapy  | 90,319.13  |  |       |
| Emergency           | 64,589.48   | Emergency  | 69,099.27  |  |       |
| Inpatient           | 745.30  | Inpatient  | 0.00   |  |       |
| Observation         | 1,429.95  | Observation  | 1,826.75   |  |       |
| Outpatient          | 21,610.46   | Outpatient   | 19,393.11  |  |       |
| Swing bed           | 0.00  | Swing bed  | 0.00   |  |       |
| OP Lab/Rad          | 280.09  | OP Lab/Rad   | 3,417.75   |  |       |
| Outpatient          | 280.09  | Outpatient   | 3,417.75   |  |       |
| SNF/Respite         | 50,820.00   | SNF/Respite  | 54,022.50  |  |       |
| Inpatient           | 0.00  | Inpatient  | 0.00   |  |       |
| Swing bed           | 50,820.00   | Swing bed  | 54,022.50  |  |       |
| Clinic              | 728,866.51  | Clinic   | 630,368.54   |  | -14%  |
| Clinic              | 694,463.58  | Clinic   | 617,469.00   |  | -11%  |
| Emergency           | 25,799.28   | Emergency  | 12,519.23  | (13,280.05)  | -51%  |
| Inpatient           | 2,093.65  | Inpatient  | -0.04  |  |       |
| Observation         | 5,115.33  | Observation  | 0.00   | (5,115.33)   | -100% |
| Outpatient          | 0.00  | Outpatient   | 1,163.02   |  |       |
| Swing bed           | 1,394.67  | Swing bed  | -782.67  |  |       |
| LTC                 | 866,450.00  | 20 St. 10 | 847,602.00   | (18,848.00)  | -2%   |
| Grand Total         | 6,635,345.24                                      | Grand Total  | 6,195,234.88   | (440,110.36)   | -7%   |

Battle Mountain General Hospital Company name: Check register Report name: 11/21/2024 Created on: Amount Document no. Date Vendor Bank 110910 903867--AFLAC 10/1/2024 166.05 110911 190085--ALIMED, INC. 10/1/2024 3,921.14 1328--ANTHEM BLUE CROSS AND BLUE SHIELD 110912 10/1/2024 110913 313.70 900851--BAIR DISTRIBUTING INC 10/1/2024 350.00 110914 318--BATTLE MOUNTAIN GENERAL HOSPITAL ATHENA 10/1/2024 ACH 545.82 98723--BECKMAN COULTER, INC. 10/1/2024 5,500.00 ACH 10/1/2024 420.95 110915 138--BRACCO DIAGNOSTICS INC. 10/1/2024 110916 15,070,75 367--CARDINAL HEALTH 110, LLC 10/1/2024 1.062.00 ACH 77--CAREFUSION SOLUTIONS, LLC 10/1/2024 516.66 ACH 679--CHEMAQUA 10/1/2024 164.99 ACH 100187 -- DIRECT SUPPLY, INC. 10/1/2024 3,816.00 ACH 9716--DONALD CARTER HANSEN MD PC 10/1/2024 19,080.00 ACH 435--DR. AJETT MAHENDERNATH 10/1/2024 7,632.00 ACH 754-- DR. JONES, DANIEL C 10/1/2024 15,264.00 ACH 708--DR. PELLEGRINI 10/1/2024 183.00 ACH 500433--EMPLOYEE FUND BMGH 10/1/2024 110917 485.87 10/1/2024 240000--ETCHEVERRYS FOODTOWN 307.72 ACH 100100--FARMER BROS. CO. 10/1/2024 248.60 548--FERGUSON ENTERPRISES LLC#686 110918 10/1/2024 2.521.36 ACH 2073--FFF ENTERPRISES INC 10/1/2024 ACH 2,768.38 94300--FISHER HEALTHCARE 10/1/2024 496.63 110919 902502--GRAINGER 10/1/2024 1,500.00 110921 10/1/2024 831--GREAT BASIN COLLEGE 1.500.00 110920 10/1/2024 830--GREAT BASIN COLLEGE 5,483.68 110922 278--HEALTH ASSURE BY ALSCO 10/1/2024 495.90 650--HEALTHSTREAM, INC 110923 10/1/2024 368.10 110924 324--HENRY SCHEIN 10/1/2024 30.00 ACH 10/1/2024 ACH 655.12 9762--ICU MEDICAL 10/1/2024 3,256.56 ACH 10/1/2024 764--INOVALON PROVIDER, INC. 110925 197.00 180008--LANDER HARDWARE 10/1/2024 110926 1,163.81 834--LEAD LEARN LLC 10/1/2024 110927 9.546.00 510--LEON ELECTRIC LLC 10/1/2024 4.203.47 110928 564--LINDE GAS & EQUIPMENT INC 10/1/2024 332,50 ACH 712--McCLANAHAN, SHAWNEE 10/1/2024 1,477.65 ACH 130031--MCKESSON DRUG COMPANY 10/1/2024 7,581.68 110929 10/1/2024 130044--MEDLINE INDUSTRIES, INC. 1,670.00 110930 9433--MEDTOX DIAGNOSTICS, INC 10/1/2024 110931 360,770.99 3--MICHAEL CLAY CORPORATION 10/1/2024 ACH 56.00 669--MICHELL SYLVIA 10/1/2024 81.51 110932 130049--MIDWAY MARKET 10/1/2024 320.45 ACH 9630--NETWORK SERVICES CO 10/1/2024 1,286.08 110933 10/1/2024 140025--NEW YORK LIFE INS CO 45.00 110934 10/1/2024 140046--NORCO, INC 1,108.49 110935 10--NOVARAD CORPORATION 10/1/2024 125.00 10/1/2024 833--NUANCE COMMUNICATION INC 110936 11.534.65 190008 -- NV ENERGY 10/1/2024 1.120.58 652--ODP BUSINESS SOLUTIONS LLC 110937 10/1/2024 661.85 110938 150000--OFFICE PRODUCTS INC (OPI) 10/1/2024 25.00 ACH 767--OPTUM BANK 10/1/2024 110939 1.600.00 87--PANACEA SOLUTIONS, LLC 10/1/2024 514--PERFORMANCE HEALTH SUPPLY, INC 338.96 ACH 10/1/2024 431.61 16--PITNEY BOWES GLOBAL FINANCIAL SERVICES LLC ACH 10/1/2024

9304--POINTCLICKCARE TECHNOLOGIES

98984--PUBLIC EMPLOYEES RETIREMENT SYSTEM

140027--RELIASTAR LIFE INSURANCE COMPANY

747--PPLSI

10/1/2024

10/1/2024

10/1/2024

10/1/2024

1,189.14

163.173.21

104.75

550.00

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ACH

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110941

| Company name: | Battle Mountain Ger | neral Hospital   |                  |                      |
|---------------|---------------------|--|------------------|----------------------|
| Report name:  | Check register      |  |                  |                      |
| Created on:   | 11/21/2024          | Vendor   | Document no.     | Amount               |
| Bank          | 10/1/2024           | 1078SIEMENS HEALTHCARE DIAGNOSTICS                                     | ACH              | 6,894.03             |
|               | 10/1/2024           | 550SILVERTON MANAGEMENT COMPANY, LLC                                   | ACH              | 3,544.07             |
|               | 10/1/2024           | 806SKY FIBER NETWORK   | 110942           | 99.00                |
|               | 10/1/2024           | 473THE LINDAIN LAW FIRM, PC  | 110943           | 4,000.00             |
|               | 10/1/2024           | 828UNIVERSITY OF NEVADA/ OFFICE OF STUDENT FINANCIAL AID /SCHOLA       | 110945           | 1,500.00             |
|               | 10/1/2024           | 829UNIVERSITY OF NEVADA/ OFFICE OF STUDENT FINANCIAL AID /SCHOLA       | 110944           | 1,500.00<br>2,805.00 |
|               | 10/1/2024           | 209US DEPARTMENT OF HOMELAND SECURITY                                  | 110949           | 715.00               |
|               | 10/1/2024           | 812US DEPARTMENT OF HOMELAND SECURITY                                  | 110948           | 715.00               |
|               | 10/1/2024           | 813US DEPARTMENT OF HOMELAND SECURITY                                  | 110947           | 2,805.00             |
|               | 10/1/2024           | 832US DEPARTMENT OF HOMELAND SECURITY                                  | 110946           | 600.00               |
|               | 10/1/2024           | 207US DEPARTMENT OF HOMELAND SECURITY 1                                | 110950           | 600.00               |
|               | 10/1/2024           | 208US DEPARTMENT OF HOMELAND SECURITY 2                                | 110951           | 3,500.72             |
|               | 10/1/2024           | 190033US FOODSERVICE, INC.   | ACH              | 365.97               |
|               | 10/1/2024           | 1598VERIZON WIRELESS   | 110952<br>110953 | 3,522.00             |
|               | 10/1/2024           | 220008VITALANT   | 110953           | 207.11               |
|               | 10/1/2024           | 495WEDCO INC.  | 110955           | 893.80               |
|               | 10/1/2024           | 1601WERFEN USA LLC   | ACH              | 400.69               |
|               | 10/1/2024           | 1563WEX BANK   | 110956           | 985.00               |
|               | 10/1/2024           | 374WOLF HVACR  | ACH              | 6,952.00             |
|               | 10/3/2024           | 511CMS   | 14508            | 1,374.45             |
|               | 10/3/2024           | 810nCred   | Voided - 109120  | -309.02              |
|               | 10/9/2024           | 240000ETCHEVERRYS FOODTOWN   | Voided - 109253  | -7.00                |
|               | 10/9/2024           | 1412NBF GROUP INC.   | ACH              | 1,518.00             |
|               | 10/10/2024          | 201ALLEN, JODY   | ACH              | 1,522.32             |
|               | 10/10/2024          | 148ARJO INC  | 110958           | 4.41                 |
|               | 10/10/2024          | 1214AT&T   | 110957           | 651.37               |
|               | 10/10/2024          | 9442AT&T   | ACH              | 1,500.00             |
|               | 10/10/2024          | 1531AZALEA HEALTH  | 110959           | 257.63               |
|               | 10/10/2024          | 900851BAIR DISTRIBUTING INC 318BATTLE MOUNTAIN GENERAL HOSPITAL ATHENA | 110960           | 350.00               |
|               | 10/10/2024          | 92100-BATTLE MTN. WATER & SEWER  | 110961           | 874.70               |
|               | 10/10/2024          | 195BAUER, HOPE   | ACH              | 1,170.08             |
|               | 10/10/2024          | 191BENSO, EMILY  | ACH              | 853.92               |
|               | 10/10/2024          | 263BLEAK, JASON  | ACH              | 61.63                |
|               | 10/10/2024          | 267CAMPBELL, ROY   | ACH              | 249.91               |
|               | 10/10/2024          | 367CARDINAL HEALTH 110, LLC  | 110962           | 9,264.70             |
|               | 10/10/2024          | 839CASHMAN EQUIPMENT COMPANY   | 110963           | 20,392.43            |
|               | 10/10/2024          | 366CIRRUS PHARMACY SYSTEMS   | 110964           | 2,368.43             |
|               | 10/10/2024          | 808Clearlyip INC   | ACH              | 881.51               |
|               | 10/10/2024          | 154CLIFTON LARSON ALLEN LLP  | 110965           | 23,126.28            |
|               | 10/10/2024          | 272CONDER, CARYNN  | ACH              | 418.00               |
|               | 10/10/2024          | 757CONSENSUS CLOUD SOLUTION, LLC                                       | ACH              | 826.33               |
|               | 10/10/2024          | 838CONSUMERINFO/ EXPERIAN  | 110966           | 9,483.50             |
|               | 10/10/2024          | 350COOK MEDICAL, LLC   | 110967           | 717.60               |
|               | 10/10/2024          | 11CORCOM COMMUNICATION   | 110968           | 699.00               |
|               | 10/10/2024          | 1441CTA INC/ CUSHING TERRELL   | ACH              | 16,694.92            |
|               | 10/10/2024          | 3039DESERT DISPOSAL  | 110969           | 366.00               |
|               | 10/10/2024          | 9716DONALD CARTER HANSEN MD PC   | ACH              | 19,080.00            |
|               | 10/10/2024          | 754DR. JONES, DANIEL C   | ACH              | 7,632.00             |
|               | 10/10/2024          | 678EMCOR SERVICES  | 110970           | 614.25               |
|               | 10/10/2024          | 500433EMPLOYEE FUND BMGH   | ACH              | 180.00               |
|               | 10/10/2024          | 1467ENERSPECT  | 110971           | 422.80<br>488.79     |
|               | 10/10/2024          | 240000ETCHEVERRYS FOODTOWN   | 110972           | 153.08               |
|               | 10/10/2024          | 100100FARMER BROS. CO.   | ACH              | 2,045.00             |
|               | 10/10/2024          | 655FIDELITY INVESTMENTS  | ACH<br>ACH       | 1,079.32             |
|               | 10/10/2024          | 94300FISHER HEALTHCARE   | 110973           | 513.00               |
|               | 10/10/2024          | 35GALLAGHER BENEFIT SERVICES   | 110974           | 18.94                |
|               | 10/10/2021          | 730 CEHA   |                  |                      |

10/10/2024

720--GEHA

| mpany name: | Battle Mountain G  | eneral Hospital                                |  |            |
|-------------|--------------------|--|--|------------|
| eport name: | Check register     |  |  |            |
| eated on:   | 11/21/2024         |  | Document no.   | Amou       |
| ink         | Date<br>10/10/2024 | Vendor<br>278HEALTH ASSURE BY ALSCO            | 110975   | 5,508.     |
|             |                    | 9508HEALTHIE NEVADA                            | 110976   | 1,250      |
|             | 10/10/2024         | 650HEALTHSTREAM, INC                           | 110977   | 369        |
|             | 10/10/2024         | 569HEALTHSURE INS SERVICES, INC                | 110978   | 3,950      |
|             | 10/10/2024         | 9706HERMAN, PAUL                               | ACH  | 41,620     |
|             | 10/10/2024         | 814HSA   | ACH  | 75         |
|             | 10/10/2024         |  | ACH  | 996        |
|             | 10/10/2024         | 9762ICU MEDICAL 9663IDEXX DISTRIBUTION, INC.   | 110979   | 507        |
|             | 10/10/2024         |  | 110980   | 174        |
|             | 10/10/2024         | 140024INLAND SUPPLY COMPANY                    | 110981   | 5,180      |
|             | 10/10/2024         | 840JG DEVELOPMENT LLC                          | 110982   | 50         |
|             | 10/10/2024         | 9271KINGSTON WATER UTILITY                     | 110983   | 110        |
|             | 10/10/2024         | 3015LANDER COUNTY GATEFEES                     | 110984   | 148        |
|             | 10/10/2024         | 180008LANDER HARDWARE                          | 110985   | 1,05       |
|             | 10/10/2024         | 510 LEON ELECTRIC LLC                          | 110986   | 8,841      |
|             | 10/10/2024         | 120015LICON                                    | 110987   | 555        |
|             | 10/10/2024         | 564LINDE GAS & EQUIPMENT INC                   | ACH  | 210        |
|             | 10/10/2024         | 712McCLANAHAN, SHAWNEE                         | ACH  | 3,02       |
|             | 10/10/2024         | 130031MCKESSON DRUG COMPANY                    | 110988   | 3,790      |
|             | 10/10/2024         | 130044MEDLINE INDUSTRIES, INC.                 | 110989   | 160        |
|             | 10/10/2024         | 130049MIDWAY MARKET                            | ACH  | 146        |
|             | 10/10/2024         | 9630NETWORK SERVICES CO                        | 110990   | 3,84       |
|             | 10/10/2024         | 9776NEVADA RURAL HOSPITAL PARTNER              | 110991   | 6,91       |
|             | 10/10/2024         | 140004NEVADA RURAL HOSPITAL PARTNERS           | 110991   | 97         |
|             | 10/10/2024         | 190008NV ENERGY                                | 110992   | 1,31       |
|             | 10/10/2024         | 652ODP BUSINESS SOLUTIONS LLC                  | ACH  | 7          |
|             | 10/10/2024         | 767OPTUM BANK                                  | 110994   | 1,48       |
|             | 10/10/2024         | 1434OSSUR AMERICAS INC                         | 110995   | 1,20       |
|             | 10/10/2024         | 9615PACIFIC STATES COMMUNICATIONS              | 110995   | 23         |
|             | 10/10/2024         | 19PHARMERICA                                   | ACH  | 90         |
|             | 10/10/2024         | 9539PHARMERICA                                 | 110997   | 6          |
|             | 10/10/2024         | 836PRICE, TROY                                 | 110998   | 2,56       |
|             | 10/10/2024         | 100141PUBLIC EMPLOYEES BENEFIT PROGRAM         | 111000   | 18,39      |
|             | 10/10/2024         | 2963QUEST DIAGNOSTICS                          | 11000  | 3          |
|             | 10/10/2024         | 12QUEST DIAGNOSTICS                            | The state of the s | 55         |
|             | 10/10/2024         | 140027RELIASTAR LIFE INSURANCE COMPANY         | 111001   | 5,52       |
|             | 10/10/2024         | 837SAMBA HEALTH BENEFIT PLAN                   | 111002   |            |
|             | 10/10/2024         | 763SECURITA HEALTHCARE LLC                     | ACH  | 34<br>2,71 |
|             | 10/10/2024         | 1078SIEMENS HEALTHCARE DIAGNOSTICS             | ACH  |            |
|             | 10/10/2024         | 841SONOMA FUNERAL HOME                         | 111003   | 44         |
|             | 10/10/2024         | 190016SOUTHWEST GAS                            | 111004   | 5,80       |
|             | 10/10/2024         | 98541STATE OF NV DEPT OF PUBLIC SAFETY RECORDS | 111005   | 32         |
|             | 10/10/2024         | 102300TALX UC EXPRESS                          | ACH  | 26         |
|             | 10/10/2024         | 656TRIWEST VACCN                               | 111006   | 3,03       |
|             | 10/10/2024         | 190033US FOODSERVICE, INC.                     | ACH  | 4,25       |
|             | 10/10/2024         | 1391WAYSTAR/ ZIRMED INC                        | 111007   | 1,25       |
|             | 10/10/2024         | 100801WELLS FARGO                              | 111008   | 14,14      |
|             | 10/10/2024         | 649ZACHARIAS, TYSON                            | ACH  | 1          |
|             |                    |  |  |            |
|             |                    |  |  |            |

| 10/21/2024 | 680NEVADA UNCLAIMED PROPERTY GOV      | ACH    | 205.26   |
|------------|---------------------------------------|--------|----------|
| 10/24/2024 | 903867AFLAC                           | 111009 | 1,373.44 |
| 10/24/2024 | 212AMERICAN PROFICIENCY INSTITUTE     | 111010 | 9,484.00 |
| 10/24/2024 | 1328ANTHEM BLUE CROSS AND BLUE SHIELD | 111011 | 3,991.06 |

Company name: Report name: Battle Mountain General Hospital

oort name: Check register ated on: 11/21/2024

Created on: 11/21/2

Bank Date 10/24/2 10/24/2

| 11/21/2024 |   | Document no. | Amount     |
|------------|---|--------------|------------|
| Date       | Vendor<br>900851BAIR DISTRIBUTING INC                 | 111012       | 332.81     |
| 10/24/2024 | 318BATTLE MOUNTAIN GENERAL HOSPITAL ATHENA            | 111013       | 295.70     |
| 10/24/2024 | 98723BECKMAN COULTER, INC.                            | ACH          | 559.68     |
| 10/24/2024 | 63BEEKLEY MEDICAL                                     | 111014       | 101.00     |
| 10/24/2024 | 1464BMI   | ACH          | 5,500.00   |
| 10/24/2024 | 138BRACCO DIAGNOSTICS INC.                            | 111015       | 576.65     |
| 10/24/2024 | 367CARDINAL HEALTH 110, LLC                           | 111016       | 10,603.55  |
| 10/24/2024 | 732CARDINAL HEALTH MEDICAL PRODUCTS & SERVICE         | ACH          | 123.04     |
| 10/24/2024 | 77CAREFUSION SOLUTIONS, LLC                           | ACH          | 1,062.00   |
| 10/24/2024 |   | ACH          | 516.66     |
| 10/24/2024 | 679CHEMAQUA<br>9758DELTA PHYSICIAN PLACEMENT          | ACH          | 500.00     |
| 10/24/2024 | 1114DEPT. OF EMPLOYMENT, TRAINING & REHABILITATION    | 111017       | 5,207.00   |
| 10/24/2024 |   | 111018       | 753.44     |
| 10/24/2024 | 562DISH NETWORK LLC<br>9716DONALD CARTER HANSEN MD PC | ACH          | 7,632.00   |
| 10/24/2024 |   | ACH          | 19,080.00  |
| 10/24/2024 | 435DR. AJETT MAHENDERNATH                             | ACH          | 7,632.00   |
| 10/24/2024 | 754DR. JONES, DANIEL C                                | ACH          | 7,632.00   |
| 10/24/2024 | 708DR. PELLEGRINI                                     | ACH          | 186.00     |
| 10/24/2024 | 500433EMPLOYEE FUND BMGH                              | 111019       | 626.39     |
| 10/24/2024 | 240000ETCHEVERRYS FOODTOWN                            | 111020       | 451.77     |
| 10/24/2024 | 100103FALLS BRAND INDEPENDENT MEAT                    | ACH          | 225.09     |
| 10/24/2024 | 100100FARMER BROS. CO.                                | 111021       | 348.80     |
| 10/24/2024 | 85FARR, LYLE  | 111022       | 856.86     |
| 10/24/2024 | 399FENWAL INC.  | ACH          | 4,041.03   |
| 10/24/2024 | 2073FFF ENTERPRISES INC                               | ACH          | 1,718.79   |
| 10/24/2024 | 94300FISHER HEALTHCARE                                | 111023       | 30.00      |
| 10/24/2024 | 625GERBER LAW OFFICES, LLP                            | 111023       | 673.28     |
| 10/24/2024 | 902502GRAINGER  | 111024       | 5,492.77   |
| 10/24/2024 | 278HEALTH ASSURE BY ALSCO                             | 111025       | 218.78     |
| 10/24/2024 | 324HENRY SCHEIN                                       | ACH          | 30.00      |
| 10/24/2024 | 814HSA  | 2000000      | 571.20     |
| 10/24/2024 | 9762ICU MEDICAL                                       | ACH          | 428.86     |
| 10/24/2024 | 9663IDEXX DISTRIBUTION, INC.                          | 111027       | 2,645.88   |
| 10/24/2024 | 764INOVALON PROVIDER, INC                             | ACH          | 99.08      |
| 10/24/2024 | 180008LANDER HARDWARE                                 | 111028       | 4,405.31   |
| 10/24/2024 | 564LINDE GAS & EQUIPMENT INC                          | 111029       | 1,190.00   |
| 10/24/2024 | 83MATHEUS, JAMES                                      | 111030       | 245.00     |
| 10/24/2024 | 712McCLANAHAN, SHAWNEE                                | ACH          |            |
| 10/24/2024 | 130031MCKESSON DRUG COMPANY                           | ACH          | 13,042.18  |
| 10/24/2024 | 349MCKESSON MEDICAL SURGICAL                          | ACH          | 227.67     |
| 10/24/2024 | 353MCKESSON PLASMA & BIOLOGICS LLC                    | ACH          | 23,128.32  |
| 10/24/2024 | 130044MEDLINE INDUSTRIES, INC.                        | 111031       | 4,166.69   |
| 10/24/2024 | 130049MIDWAY MARKET                                   | 111032       | 100.24     |
| 10/24/2024 | 9630NETWORK SERVICES CO                               | ACH          | 584.51     |
| 10/24/2024 | 140025NEW YORK LIFE INS CO                            | 111033       | 1,286.08   |
| 10/24/2024 | 140046NORCO, INC                                      | 111034       | 45.00      |
| 10/24/2024 | 190008NV ENERGY                                       | 111035       | 32.98      |
| 10/24/2024 | 652ODP BUSINESS SOLUTIONS LLC                         | 111036       | 849.13     |
| 10/24/2024 | 767OPTUM BANK   | ACH          | 25.00      |
| 10/24/2024 | 9304POINTCLICKCARE TECHNOLOGIES                       | ACH          | 1,189.14   |
| 10/24/2024 | 747PPLSI  | 111037       | 104.75     |
| 10/24/2024 | 824PRECISION CREDENTIALING SERVICES                   | 111038       | 410.00     |
| 10/24/2024 | 98984PUBLIC EMPLOYEES RETIREMENT SYSTEM               | ACH          | 162,050.66 |
| 10/24/2024 | 2963QUEST DIAGNOSTICS                                 | 111039       | 11,108.97  |
| 10/24/2024 | 140027RELIASTAR LIFE INSURANCE COMPANY                | 111040       | 550.00     |
| 10/24/2024 | 80SAM, MARLA  | 111041       | 1,200.00   |
| 10/24/2024 | 1078SIEMENS HEALTHCARE DIAGNOSTICS                    | ACH          | 4,547.68   |
| 10/24/2024 | 550SILVERTON MANAGEMENT COMPANY, LLC                  | ACH          | 3,522.51   |
| 10/27/2027 | 806SKY FIBER NETWORK                                  | 111042       | 99.00      |

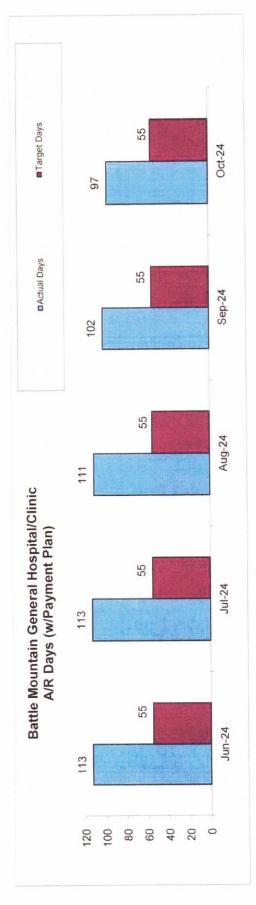
| Company name:    | Battle Mountain G | eneral Hospital            |              |              |
|------------------|-------------------|----------------------------|--------------|--------------|
| Report name:     | Check register    |                            |              |              |
| Created on:      | 11/21/2024        |                            | Document no. | Amount       |
| Bank             | Date              | Vendor                     | 111043       | 240.00       |
|                  | 10/24/2024        | 729TOMERA, PAULA           | ACH          | 6,138.55     |
|                  | 10/24/2024        | 190033US FOODSERVICE, INC. | 111044       | 348.62       |
|                  | 10/24/2024        | 1598VERIZON WIRELESS       | 111045       | 1,027.25     |
|                  | 10/24/2024        | 220008VITALANT             | 111010       |              |
| Operating Accoun | t - Wells Fargo   |                            |              | 1,334,185.79 |

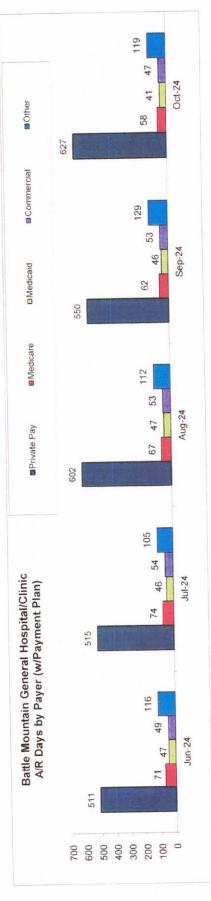
Operating Account - Wells Fargo **Total for Operating Account** 

# BATTLE MOUNTAIN GENERAL HOSPITAL BATTLE MOUNTAIN CLINIC

| PHYSICIAN                               | DAYS WORKED | PATIENTS SEEN | PATIENTS SEEN     | PATIENTS SEEN | Face to Face | 3,932 |
|---|-------------|---------------|-------------------|---------------|--------------|-------|
|   | Oct-24      | Oct-24        | PER DAY (AVERAGE) | YTD           | Telehealth   | 43    |
| Or Maltineki                            | 41          | 272           | 19                | 1,147         | Injections   | 127   |
| Tolohooth                               |             | 0             |                   | 0             | Dietician    |       |
| Dr Dotteriones (Includes LTC)           | 20          | 400           | 20                | 1,197         |              | 4,102 |
| Tolobooth                               |             | 0             |                   | 0             |              |       |
| Abby Burkhart (Includes LTC)            | 14          | 346           | 25                | 1,349         |              |       |
| Telebealth                              |             | 5             |                   | 13            |              |       |
| Drowing                                 | 0           | 0             | #DIV/0!           | 0             |              |       |
| Telehealth                              |             | 0             |                   | 0             |              |       |
| Katykon Hymas MHNP                      | 0           | 0             | #DIV/0!           | 20            |              |       |
| Tolohoalth                              |             | 0             |                   | 22            |              |       |
| Jonnifor Douglas T CSW-I                | 16          | 40            | 3                 | 145           |              |       |
| Telebeath                               |             | 7             |                   | 80            |              |       |
| Delta Physician Group Rosales, Romeo PA | œ           | 74            | 6                 | 74            |              |       |
| Telehealth                              |             | 0             |                   | 0             |              |       |
| Indi Allen BD                           | 0           | 0             | 0                 | 0             |              |       |
| Injections                              | 0           | 63            | 0                 | 127           |              |       |
| Total                                   |             | 1202          |                   | 4,102         |              |       |

| 4 3 5 9 |
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|         |





### Battle Mountain General Hospital Departmental Income Statement against Budget

As of October 31, 2024
Reporting Book:
As of Date:
Department:

ACCRUAL 10/31/2024 RURAL HEALTH CLINIC

|                                    | Month      | To Date          |                 |  | Year To Date |  |
|------------------------------------|------------|------------------|-----------------|--|--------------|--|
|                                    |            | 1/2024           |                 |  | 10/31/2024   |  |
|                                    | Actual     | Budget 2025      | Budget Variance | Actual   | Budget 2025  | Budget Variance  |
| Patient Revenue                    | 7103007    |                  |                 |  |              |  |
| Patient Revenue                    | 188,192.27 | 177,153.52       | 6.23 %          | 617,469.00   | 708,614.08   | (12.86) %  |
| Total Patient Revenue              | 188,192.27 | 177,153.52       | 6.23 %          | 617,469.00   | 708,614.08   | (12.86) %  |
|                                    |            |                  |                 | A.M. J. L. 19-12 L. 1  |              |  |
| Revenue Deductions                 |            |                  |                 |  |              |  |
| Contractual Adjustments            | (7.764.80) | 57,574.80        | (113 48) %      | (40,011.05)  | 230,299.20   | (117.37) %   |
| Contractual Adjustment             | (7,764.80) | 57,574.80        | (113.48) %      | (40,011.05)  | 230,299.20   | (117.37) %   |
| Total Contractual Adjustments      | (7,704.00) | 07,074.00        | ()              | ,  |              |  |
| Bad Debt                           | 21,114.82  | 0.00             | 100.00 %        | 41,709.65  | 0.00         | 100.00 %   |
| Bad Debt Write Off Hospital/Clinic | 21,114.82  | 0.00             | 100.00 %        | 41,709.65  | 0.00         | 100.00 %   |
| Total Bad Debt                     | 13,350.02  | 57,574.80        | (76.81) %       | 1,698.60   | 230,299.20   | (99.26) %  |
| Total Revenue Deductions           | 174.842.25 | 119,578.72       | 46.21 %         |  | 478,314.88   | 28.73 %  |
| Total Net Patient Revenue          | 174,042.23 | 113,370.72       | 40.21 70        | 0.0  |              |  |
| Other Operating Revenue            | 0.00       | 0.00             | 0.00 %          | 0.82   | 0.00         | 100.00 %   |
| Interest on Patient Account        | 0.00       | 0.00             | 0.00 %          | 0.82   | 0.00         | 100.00 %   |
| Total Other Operating Revenue      | 174,842.25 |                  | 46.21 %         |  | 478,314.88   | 28.73 %  |
| Total Income before Expenses       | 174,042.23 | 119,576.72       | 40.21 70        | 010,771.22   | 410,011.00   |  |
| Expenses                           |            |                  |                 |  |              |  |
| Operating Expenses                 |            |                  |                 |  |              |  |
| Departmental Expenses              |            |                  |                 |  |              |  |
| Repairs and Maintenance            | 0.00       | 502.22           | (100.00) %      | 2,121.31   | 2,333.32     | (9.08) %   |
| Purchased Maintenance              | 0.00       | 583.33<br>583.33 | (100.00) %      | 2,121.31   | 2,333.32     | (9.08) %   |
| Total Repairs and Maintenance      | 0.00       | 583.33           | (100.00) %      | 2,121.31   | 2,333.32     | (3.00) 70  |
| Leases and Rental Expenses         | 45.00      | 200.22           | (70 20) 9/      | 395.80   | 833.32       | (52.50) %  |
| Rental Expense                     | 45.00      |                  | (78.39) %       |  | 833.32       | (52.50) %  |
| Total Leases and Rental Expenses   | 45.00      | 208.33           | (78.39) %       | 393.00   | 000.02       | (32.30) 78   |
| Employee Related Expenses          |            |                  |                 |  |              |  |
| Salary                             | (F 700 (0  | 10 000 01        | (2.24) 0/       | 172 500 02   | 187,288.04   | (7.36) %   |
| Salary - General                   | 45,786.40  |                  | (2.21) %        |  | 393,448.16   | (31.73) %  |
| Salary - MD/PA/NP                  | 64,779.78  |                  | (34.14) %       |  | 0.00         | 100.00 %   |
| Salary - RN                        | 0.00       |                  |                 |  | 0.00         | 100.00 %   |
| Salary - CNA                       | 0.00       |                  |                 |  |              |  |
| Salary - Clerk                     | 0.00       |                  |                 |  | 0.00         |  |
| Total Salary                       | 110,566.18 | 145,184.05       | (23.84) %       | 445,676.45   | 580,736.20   | (23.25) 70   |
| Benefits                           |            |                  |                 | 0.574.00   | 0.00         | 100 00 0/  |
| Self Insured - Insurance Funding   | 3,337.41   |                  |                 |  | 0.00         |  |
| Health Insurance Expense           | 2,019.25   |                  |                 |  | 32,783.68    |  |
| Retirement Expense                 | 20,260.39  |                  |                 |  | 108,146.80   |  |
| Vacation/Holiday/Sick Expense      | 2,661.46   |                  |                 |  | 0.00         |  |
| FICA Expense                       | 1,459.71   |                  |                 |  | 9,125.64     |  |
| Work Comp Benefit                  | 1,595.10   |                  |                 |  | 13,182.68    | THE RESERVE OF THE PERSON NAMED IN COLUMN 1997 NAME |
| Total Benefits                     | 31,333.32  | 40,809.70        | (23.22) %       | 146,053.74   | 163,238.80   | (10.52) %  |
| Non-Benefit Expenses               |            |                  |                 |  |              | (00.00) 0(   |
| Dues and Subscriptions             | 785.58     |                  |                 |  |              |  |
| Travel Expense                     | 0.00       | 500.00           |                 |  |              |  |
| Training Expense                   | 0.00       | 2,291.66         |                 |  |              |  |
| Total Non-Benefit Expenses         | 785.58     | 3,958.32         | (80.15) %       | 6,460.82   |              |  |
| Total Employee Related Expenses    | 142,685.08 | 189,952.07       | (24.88) %       | 598,191.01   | 759,808.28   | (21.27) %  |
| Supplies                           |            |                  |                 |  |              |  |
| Non-Chargeable Supplies            |            |                  |                 |  |              | . 100 (151, 1715)  |
| Office Supplies                    | 1,331.89   | 500.00           |                 |  |              |  |
| Medical Supplies                   | 1,988.17   |                  |                 | The state of the s |              |  |
| Non-Medical Supplies               | 269.05     |                  |                 |  |              |  |
| Sutures and Needles                | 61.61      |                  |                 |  |              |  |
| Pharmaceuticals                    | 25,693.03  |                  |                 |  |              |  |
| Ortho Supplies                     | 1,067.28   |                  |                 |  |              |  |
| Minor Equipment Expense            | 273.30     |                  |                 |  |              |  |
| Oxygen and Other Gases             | 0.00       | 25.00            | (100.00) %      | 6 0.00   | 100.00       | (100.00) %   |
| 20,300                             |            |                  |                 |  |              |  |

|   | Month      | To Date     |                 |             | Year To Date |                 |
|---|------------|-------------|-----------------|-------------|--------------|-----------------|
|   | 10/3       | /2024       | 100             |             | 10/31/2024   |                 |
|   | Actual     | Budget 2025 | Budget Variance | Actual      | Budget 2025  | Budget Variance |
| Total Non-Chargeable Supplies             | 30,684.33  | 16,441.66   | 86.62 %         | 75,212.64   | 65,766.64    | 14.36 %         |
| Other Supply Expenses Postage/Freight     | 0.00       | 25.00       | (100.00) %      | 256.45      | 100.00       | 156.45 %        |
| Total Other Supply Expenses               | 0.00       | 25.00       | (100.00) %      | 256.45      | 100.00       | 156.45 %        |
| Total Supplies                            | 30,684.33  | 16,466.66   | 86.34 %         | 75,469.09   | 65,866.64    | 14.57 %         |
| Contract Services                         | 2,235.28   | 2,500.00    | (10.58) %       | 10,894.60   | 10,000.00    | 8.94 %          |
| Purchased Services                        | 0.00       | 41.66       | (100.00) %      | 0.00        | 166.64       | (100.00) %      |
| Collection Fee                            |            | 0.00        | 100.00 %        | 10,376.71   | 0.00         | 100.00 %        |
| Professional Fee                          | 5,976.71   | 2,541.66    | 223.09 %        | 21,271.31   | 10,166.64    | 109.22 %        |
| Total Contract Services                   | 8,211.99   | 2,341.00    | 223.05 78       | 21,271.01   | 10,100.01    | 1001== 70       |
| Other Department Expenses                 | 0.00       | 00.00       | (400.00) 0/     | 0.00        | 333.32       | (100.00) %      |
| Advertising/Marketing                     | 0.00       | 83.33       | (100.00) %      |             | 333.32       | (100.00) %      |
| Total Other Department Expenses           | 0.00       | 83,33       | (100.00) %      |             |              | (16.90) %       |
| Total Departmental Expenses               | 181,626.40 | 209,835.38  | (13.44) %       | 697,448.52  | 839,341.52   | (10.30) 70      |
| General and Administrative Expenses       |            |             |                 |             |              |                 |
| Utilities                                 |            |             |                 |             | 100.00       | (400.00) 0(     |
| Utilities Fuel                            | 0.00       | 25.00       | (100.00) %      |             | 100.00       | (100.00) %      |
| Total Utilities                           | 0.00       | 25.00       | (100.00) %      |             | 100.00       | (100.00) %      |
| Total General and Administrative Expenses | 0.00       | 25.00       | (100.00) %      |             | 100.00       | (100.00) %      |
| Total Operating Expenses                  | 181,626.40 | 209,860.38  | (13.45) %       |             | 839,441.52   | (16.91) %       |
| Total Expenses                            | 181,626.40 | 209,860.38  | (13.45) %       |             | 839,441.52   | (16.91) %       |
| Total Net Income                          | (6,784.15) | (90,281.66) | (92.48) %       | (81,677.30) | (361,126.64) | (77.38) %       |
|   |            |             |                 |             |              |                 |

### NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### Nature of Operations and Reporting Entity

Lander County Hospital District dba: Battle Mountain General Hospital (the Hospital or District) is a hospital district formed under the provisions of the Nevada Revised Statutes. The Hospital primarily earns revenues by providing inpatient, outpatient, long-term care and emergency care services to patients in Battle Mountain, Nevada. It also operates a primary care clinic in Battle Mountain.

### **Basis of Accounting and Presentation**

The financial statements of the Hospital have been prepared on the accrual basis of accounting using the economic resources measurement focus. Revenues, expenses, gains, losses, assets, and liabilities from exchange and exchange-like transactions are recognized when the exchange transaction takes place, while those from government-mandated nonexchange transactions (principally federal and state grants) are recognized when all applicable eligibility requirements are met. Operating revenues and expenses include exchange transactions and program-specific, government-mandated nonexchange transactions. Government-mandated nonexchange transactions that are not program specific (such as county appropriations), property taxes, and investment income are included in nonoperating revenues and expenses. The Hospital first applies restricted net position when an expense or outlay is incurred for purposes for which both restricted and unrestricted net position are available.

### **Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets, deferred outflows of resources, liabilities and deferred inflows of resources and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### Cash Equivalents

The Hospital considers all liquid investments, other than those limited as to use, with original maturities of three months or less to be cash equivalents. At June 30, 2022 and 2021, cash equivalents consisted primarily of money market accounts with brokers and certificates of deposit.

### Risk Management

The Hospital is exposed to various risks of loss from torts; theft of, damage to and destruction of assets; business interruption; errors and omissions; employee injuries and illnesses; natural disasters; medical malpractice; and employee health, dental and accident benefits. Commercial insurance coverage is purchased for claims arising from such matters other than medical malpractice and employee health claims. Settled claims have not exceeded this commercial coverage in any of the three preceding years.

### Investments and Investment Income

The Hospital maintains fixed income investments and certificate of deposits with an investment broker. Investments are carried at fair value. Fair value is determined using quoted market prices. Investment income includes dividend and interest income and the net change for the year in fair value of investments carried at fair value.

### NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### Fair Value Measurements

To the extent available, the District's investments are recorded at fair value. GASS Statement No. 72 - Fair Value Measurement and Application, defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. This statement establishes a hierarchy of valuation inputs based on the extent to which inputs are observable in the marketplace. Inputs are used in applying the various valuation techniques and take into account the assumptions that market participants use to make valuation decisions. Inputs may include price information, credit data, interest and yield curve data, and other factors specific to the financial instrument. Observable inputs reflect market data obtained from independent sources.

In contrast, unobservable inputs reflect an entity's assumptions about how market participants would value the financial instrument. Valuation techniques should maximize the use of observable inputs to the extent available. A financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement.

The following describes the hierarchy of inputs used to measure fair value and the primary valuation methodologies used for financial instruments measured at fair value on a recurring basis:

Level 1 - Inputs that utilize quoted prices (unadjusted) in active markets for identical assets or liabilities that the district has the ability to access.

Level 2 - Inputs that include quoted prices for similar assets and liabilities in active markets and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the financial instrument. Fair values for these instruments are estimated using pricing models, quoted prices of securities with similar characteristics, or discounted cash flows.

Level 3 - Inputs that are unobservable inputs for the asset or liability, which are typically based on an entity's own assumptions, as there is little, if any, related market activity.

### NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### Patient Accounts Receivable

Patient accounts receivable are obligations that are stated at the amount management expects to collect for outstanding balances. These obligations are primarily from patients whom are insured under third-party payor agreements. The District bills third-party payors on the patients' behalf, or if a patient is uninsured, the patient is billed directly. Once claims are settled with the primary payor, any secondary insurance is billed, and patients are billed for copay and deductible amounts that are the patients' responsibility. Payments on patient receivables are applied to the specific claim identified on the remittance advice or statement. The district does not have a policy to charge interest on past due accounts.

Patient accounts receivable are recorded on the accompanying financial statements at an amount net of contractual adjustments and an allowance for doubtful accounts, which reflect management's estimate of the amounts that will not be collected. Management provides for contractual adjustments under terms of third-party reimbursement agreements through a reduction of gross revenue and a credit to patients accounts receivable.

In addition, management provides for probable uncollectible amounts, primarily for uninsured patient and amounts for which patient are personally responsible, through a reduction of gross revenue and a credit to an allowance for doubtful accounts.

In evaluating the collectability of patient accounts receivable, the District analyzes past results and identifies trends for each of its major payor sources of revenue to estimate the appropriate allowance for doubtful accounts and provision for bad debts. Management regularly reviews data about these major payor sources of revenue in evaluating the sufficiency of the allowance for doubtful accounts. Specifically, for receivables associated with services provided to patients who have third-party coverage, the district analyzes contractually due allowance for doubtful accounts and a provision for bad debts deductibles and copayments on accounts for which the third-party payor has not yet paid for payors who are known to be having financial difficulties that make the realization of amounts due unlikely.

For receivables associated with self-pay patients (which includes patients without insurance and patients with deductible and copayment balances due for which third-party coverage exists for part of the bill), the District records a significant provision for bad debts in the period of service on the basis of its past experience, which indicates that many patients are unable or unwilling to pay the portion of their bill for which that are financially responsible. The difference between the standard rates and the amounts collected after all reasonable collection efforts have been exhausted is charged off against the allowance for doubtful accounts.

### Supplies

Supply inventories are stated at the lower of cost, determined using the first-in, first-out method or market.

### NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### Capital Assets

The District capitalizes assets whose cost exceeds \$5,000 and have an estimated life of at least three years. Capital assets are recorded at cost at the date of acquisition, or fair value at the date of donation if acquired by gift. Depreciation is computed using the straight-line method over the estimated useful life of each asset. Assets under capital lease obligations and leasehold improvements are depreciated over the shorter of the lease term or their respective estimated useful lives. The following estimated useful lives are being used by the Hospital:

Buildings and Leasehold Improvements 5 to 40 Years Equipment 3 to 20 Years

### Compensated Absences

Hospital policies permit most employees to accumulate vacation and sick leave benefits that may be realized as paid time off or, in limited circumstances, as a cash payment. Expense and the related liability are recognized as vacation benefits are earned whether the employee is expected to realize the benefit as time off or in cash. Expense and the related liability for sick leave benefits are recognized when earned to the extent the employee is expected to realize the benefit in cash determined using the termination payment method. Sick leave benefits expected to be realized as paid time off are recognized as expense when the time off occurs, and no liability is accrued for such benefits employees have earned but not yet realized. Compensated absence liabilities are computed using the regular pay and termination pay rates in effect at the statement of net position date plus an additional amount for compensation-related payments such as Medicare taxes computed using rates in effect at that date. The estimated compensated absences liability expected to be paid more than one year after the statement of net position date is included in other long- term liabilities.

### Pension Plan

The Hospital participates in the Public Employees Retirement System of the state of Nevada, (PERS), a cost-sharing multiple employer defined benefit pension plan. For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the plan and additions to/deductions from the plan's fiduciary net position have been determined on the same basis as they are reported by the plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

### Deferred Outflow of Resources

Deferred outflows of resources represent a consumption of net position that applies to a future period(s) and will not be recognized as an outflow of resources (expense) until then. Deferred outflows of resources consist of unrecognized items not yet charged to pension expense and contributions from the employer after the measurement date but before the end of the employer's reporting period.

### NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### Deferred inflow of Resources

Although certain revenues are measurable, they are not available. Available means collected within the current period or expected to be collected soon enough thereafter to be used to pay liabilities of the current period. Deferred inflows of resources represent the amount of assets that have been recognized, but the related revenue has not been recognized since the assets are not collected within the current period or expected to be collected soon enough thereafter to be used to pay liabilities of the current period. Deferred inflows of resources consist of pension related deferred inflows.

### Unearned Revenue

Revenue received in advance of the performance of services deemed to be exchange transactions are deferred until such time as related expenditures are incurred and then recognized as revenue.

### **Net Position**

Net position of the Hospital is classified in two components. Net investment in capital assets consists of capital assets net of accumulated depreciation. Unrestricted net position is the remaining net position that does not meet the definition of net investment in capital assets or restricted net position.

### **Net Patient Service Revenue**

The Hospital has agreements with third-party payors that provide for payments to the Hospital at amounts different from its established rates. Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors and others for services rendered and includes estimated retroactive revenue adjustments and a provision for uncollectible accounts.

### Net Patient Service Revenue (Continued)

Retroactive adjustments are considered in the recognition of revenue on an estimated basis in the period the related services are rendered, and such estimated amounts are revised in future periods as adjustments become known.

### **Charity Care**

The Hospital provides care without charge or at amounts less than its established rates to patients meeting certain criteria under its charity care policy. Because the Hospital does not pursue collection of amounts determined to qualify as charity care, these amounts are not reported as net patient service revenue.

### **Income Taxes**

As an essential government function, the Hospital is generally exempt from federal income taxes under Section 115 of the Internal Revenue Code. However, the Hospital is subject to federal income tax on any unrelated business taxable income.

### NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### Net Patient Service Revenue

The Hospital has agreements with third-party payors that provide for payments to the Hospital at amounts different from its established rates. These payment arrangements include:

Medicare - The Hospital is certified as a Medicare critical access hospital. The Hospital is reimbursed under a cost reimbursement methodology for inpatient and most outpatient services. The Hospital is reimbursed for certain services at tentative rates with final settlement determined after submission of annual cost reports by the Hospital and audits thereof by the Medicare administrative contractor. The Hospital's Medicare cost reports have been audited by the Medicare administrative contractor through June 30, 2021.

Medicaid - Inpatient and nursing home services rendered to Medicaid program beneficiaries are reimbursed under cost reimbursement methodologies. Outpatient services are reimbursed at prospectively determined rates. The Hospital is reimbursed at tentative rates with final settlement determined after submission of annual cost reports by the Hospital and audits thereof by the Medicaid administrative contractor. The Hospital's Medicaid cost reports have been audited by the Medicaid administrative contractor through June 30, 2023.

Approximately 50% and 44% of net patient service revenues are from participation in the Medicare and state-sponsored Medicaid programs for the years ended June 30, 2024 and 2023, respectively. Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation and change. As a result, it is reasonably possible that recorded estimates will change materially in the near term.



535 South Humboldt Street Battle Mountain, Nevada 89820 Phone: 775-635-2550

### Executive Summary 12/11/2024

- **Construction Inspection**: We were notified on December 2<sup>nd</sup> that we had satisfied the most recent construction inspection. The inspection was performed on the last two days of October. Though we had hopes that the approval would have come sooner, we finally received approval to occupy and utilize the new Emergency Department, Acute Rooms and Radiology Department. Demolition of the final stage has begun.
- Medicaid Managed Care: The State is working through the process of selecting Medicaid
  Managed Care Organizations to run the Medicaid services. This is a
  huge concern for rural
  hospitals as we continue to press for better reimbursement from Medicaid. Each rural CEO
  and NRHP is watching closely and advocating for the cost based reimbursement that was
  approved during the last legislative session.
- **BMGH Christmas Party**: This Friday the 13<sup>th</sup>, we will be holding our Staff Christmas Party at the Overtime Restaurant. We have received approximately 110 RSVP's and look forward to a great party to celebrate this time of year as a team.
- **Charloth Bledsoe, PMHNP**: The recruitment of Charloth Bledsoe, PMHNP moved very quickly. Charloth joins BMGH to provide behavioral health services in the clinic and other areas of the hospital as needed. She comes with a great attitude and a desire to help and serve her patients. Charloth began seeing patients on Monday the 9<sup>th</sup>.
- **Recruitment Update**: We continue to search for and recruit another clinic provider. This week, we have another candidate visiting Battle Mountain. We hope to find a provider that will reside in Battle Mountain and become a longtime neighbor in our community.
- **PERS Increase**: Notice from the Nevada Public Employees' Retirement System has been sent out explaining the large contribution increases that have been approved to be implemented July 1, 2025. The rates for BMGH will go from 33.50% to 36.75% for employer contribution and from 17.5% to 19.25 for employee/employer contribution.
- **New Rose Garden Plaque**: Following the passing of Katheren Lee Ancho, I decided that we needed to update the plaque that was placed in 1999 dedicating the rose garden by the clinic to her in honor of her loyalty and commitment. The old plastic plaque was sun bleached and unreadable. My hope is that this new plaque will last many years into the future as a memory of her good work.
- Recognition for Years of Service: I would like to express my deep appreciation and
  admiration for both Marla Sam and James Matheus for their unwavering commitment and
  support to BMGH. They have been here through tough times and have worked hard to
  support the BMGH Team into years of growth and success. Though this is their last board
  meeting, I hope they will remain engaged in the future successes of our great hospital
  district.



### <u>Battle Mountain General Hospital</u> <u>Administrator/CEO 2024 Performance Review</u>

| Name: J   | Jason Bleak   | Hire  | Date: January 15, 2018       |
|-----------|---|---|------------------------------|
| Title: Ac | dministrator/CEO  | Date  | of Review: December 11, 2024 |
| Type of l | Review: Annual Performance  | Review  |                              |
| Scale:    | 1= Unacceptable<br>4= Above Expectations  | 2= Below Expectations<br>5= Exception   | 3= Meets Expectations        |
| I.        | Governance A. Management/coordination B. Fiscal/budgetary management. C. Maintenance of current. D. Coordination of strategin E. Coordination of bylaws F. Facilitation of BMGH government. G. Ability to build staff coordination. | ement /control /accessible records ic planning processes review/revision goals/objectives | /g.                          |
| Comme     | nts:  |   |                              |
|           |   |   |                              |
| II.       | Advocacy/Representation A. Knowledge/representat B. Knowledge/representat C. Promotion of BMGH p D. Professional interaction E. Ability to build outside  | tion of BMGH issues<br>tion of State issues<br>position<br>as                             | vg                           |
| Comme     | ents:   |   |                              |

| III.     | Leadership   |
|----------|--|
|          | <ul><li>A. Management of multiple projects/deadlines</li><li>B. Prioritization/management of diverse demands</li></ul> |
|          | B. Prioritization/management of diverse demands C. Motivational skills   |
|          | D. Organizational skills   |
|          | E. Development/oversight of full hospital administration   |
|          | F. Preparations/presentations  |
|          | G. Thorough, timely completion of projects   |
|          | H. Resourcefulness   |
|          | Ti. Resourses  |
|          | Category Avg   |
| comments |  |
|          |  |
| IV.      | Communications/Information   |
|          | A. Maintains open dialogue with Board of Directors   |
|          | B. Consistently disseminates/distributes information   |
|          | C. Understands/clearly defines issues/problems   |
|          | D. Constructively participates in resolutions  |
|          | E. Keeps Board of Directors and staff current on pertinent issues  |
|          | F. Resourcefulness   |
|          | Category Avg   |
| Comments | :  |
|          |  |
|          |  |
| V.       | Professional Demeanor  |
|          | A. Reliability   |
|          | B. Initiative  |
|          | C. Flexibility   |
|          | D. Responsiveness  |
|          | E. Effectiveness   |
|          | Category Avg   |
| Comment  | s:   |
|          |  |
|          |  |
|          | OVERALL RATIN  |

**SUMMARY RATING-**Enter the average ratings from the evaluation form above.

| Category                      | Rating |
|-------------------------------|--------|
| I. Governance                 |        |
| II. Advocacy                  |        |
| III. Leadership               |        |
| VI. Communications/Leadership |        |
| V. Professional Demeanor      |        |
| TOTAL                         |        |
| Date:                         |        |
| Date:                         |        |



### Performance Compensation Plan Evaluation Jason K. Bleak Administrator/CEO Battle Mountain General Hospital For Year 2024

For the purpose of the evaluation for the incentive compensation package, each of the five areas stated below will be given a maximum weighting of three percent (resulting in a total achievable compensation percentage of 15%). The Board Trustees will evaluate performance in each area, based upon a scale from 1 to 5 as follows:

1 = Unacceptable; 2 = Below Expectations; 3 = Commendable; 4 = Above Expectations; 5 = ExceptionalGovernance - to govern the activities of Battle Mountain General Hospital in a manner that encourages and ensures operational and budgetary practices are performed according to the satisfaction and support of the Board of Trustees as described in the performance evaluation. Advocacy and Representation - to aggressively represent BMGH before the Board of Trustees, Lander County Officials, Lander County community, legislators, regulatory and executive bodies of state government, and coordinate activities with the hospital associations of Nevada as described in the performance evaluation. Leadership - to manage resources effectively and efficiently, demonstrate creativity and initiative in meeting the challenges facing BMGH. Coordinate and lead the BMGH staff in a positive and productive manner as described in the performance evaluation. Communications/Information - to inform Trustees regarding BMGH operations, health care issues, risks and the Hospital District's programs and activities; to communicate with the other business and legal entities that surround BMGH operations as described in the performance evaluation. Professional Demeanor - to conduct business and represent BMGH interests in a professional manner as described in the performance evaluation.

Ratings of 1 or 2 in any area will result in no incentive compensation for that category. A rating of 3, 4 or 5 will result in  $\frac{2\%}{2}$ ,  $\frac{2.4\%}{2}$  or  $\frac{3\%}{2}$  incentive compensation, respectively, for that category.

The Board of Trustees' ratings will be averaged to determine a final rating.