

**A G E N D A**  
**Lander County Hospital District – Board of Trustees**  
**Regular Session**  
**October 4, 2023 - 5:30 P.M.**  
**John Peters Health Services Center**  
**Board Room**  
**555 West Humboldt Street**  
**Battle Mountain, NV**

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**5:30 PM      Call to Order – Regular Session**

**Pledge of Allegiance**

**Public Comment**

Persons are invited to submit comments in writing and/or attend and make comments on any non-agenda items at the Board Meeting. All public comment may be limited to three (3) minutes per person, at the discretion of the Board. Reasonable restrictions may be placed on public comments based upon time, place and manner, but public comment based upon viewpoint may not be restricted.

❖ **Motion to Consent** – (Matheus) - (Discussion for Possible Action)

- 1) October 4, 2023 Agenda Notice - Posted September 29, 2023
- 2) Board meeting minutes Regular Session September 13, 2023

*Public Comment*

❖ **Unfinished Business**

- 3) Critical Access Hospital Construction - (Matheus) – (Discussion for Possible Action)

Board will review and discuss updates on the hospital construction project, reroofing project and all other matters properly related thereto.

*Public Comment*

❖ **New Business**

- 4) Sale of old Hospital Generator - (Matheus) – (Discussion for Possible Action)

Chief Executive Officer, Jason Bleak, will give an update on the process to remove the old generator. Board will discuss and give needed direction to complete the removal and all other matters properly related thereto.

*Public Comment*

❖ **Financials**

5) August 2023 Financial Reports - (Matheus) – (Discussion for Possible Action)

Board will review and discuss financial reports for August 2023 and all other matters properly related thereto.

*Public comment*

❖ **Chief Executive Officer Summary**

6) Summary Report – (Matheus) – (Discussion for Possible Action)

Chief Executive Officer Jason Bleak, will present a summary of hospital activities to the Board of Trustees, and all other matters properly related thereto.

*Public Comment*

❖ **Adjournment Regular Session**

This is the tentative schedule for the meeting. The Board reserves the right to take items out of order to accomplish business in the most efficient manner. The Board may combine two or more agenda items for consideration. The Board may remove an item from the agenda or delay discussion relating to an item on the agenda at any time.

## AFFIDAVIT OF POSTING

State of Nevada )

) ss

County of Lander )

Jessica Ceja, Recording Secretary of the Lander County Hospital District Board of Trustees, states that on the 29th day of September 2023, A.D., she was responsible for posting a notice, of which the attached is a copy, at the following locations: 1) Battle Mountain General Hospital, 2) Lander County Courthouse, 3) Battle Mountain Post Office, and 4) Austin Courthouse, all in said Lander County where the proceedings are pending.

RECORDING SECRETARY

Subscribed and sworn to before me on this 29th day of September 2023

WITNESS

NOTICE TO PERSONS WITH DISABILITIES: Members of the public who wish to attend this meeting by teleconference or who may require assistance or accommodations at the meeting are required to notify the Hospital Board Recording Secretary in writing at Battle Mountain General Hospital, 535 South Humboldt Street, Battle Mountain, NV 89820, or telephone (775) 635-2550, Ext. 1111, at least two days in advance of pending meeting.

NOTICE: Any member of the public that would like to request any supporting material from the meeting, please contact, Jessica Ceja, Recording Secretary of the Lander County Hospital District Board of Trustees, 535 South Humboldt Street, Battle Mountain, NV 89820 (775) 635-2550, Ext. 1111.

**LANDER COUNTY HOSPITAL DISTRICT BOARD OF TRUSTEES  
REGULAR SESSION  
JOHN PETERS HEALTH SERVICES CENTER  
BOARD ROOM  
555 W HUMBOLDT STREET  
BATTLE MOUNTAIN, NV  
September 13, 2023**

**BOARD PRESENT:**

James Matheus, Chairman  
Marla Sam, Vice Chair  
Lyle Farr, Board Secretary via Zoom  
Paula Tomera, Trustee via Zoom  
Mike Chopp, Commissioner Trustee

**STAFF PRESENT:**

Jason Bleak, Chief Executive Officer  
Wayne Allen, Chief Financial Officer  
Cindy Fagg, Financial Controller  
Jessica Ceja, Recording Secretary

**GUESTS:**

Steve Larsgaard  
Mike Sheppard

**CALL TO ORDER**

Chairman Matheus called the September 13, 2023, Regular Session to order at 5:30 p.m.

**PUBLIC COMMENT**

No public comment.

**MOTION TO CONSENT**

By motion duly made (Tomera), seconded (Sam), and the Board unanimously passed the Agenda Notice for the September 13, 2023, Regular Session was approved.

*Addendum 1*

By motion duly made (Tomera), seconded (Sam), and the Board unanimously passed the Infection Control Reports for August 2023 was approved.

*Addendum 2*

By motion duly made (Tomera), seconded (Sam), and the Board unanimously passed the Policy and Procedure meeting minutes for August 2023 was approved.

*Addendum 3*



By motion duly made (Tomera), seconded (Sam), and the Board unanimously passed the Quality Improvement Risk Management Reports for July and August 2023 was approved.  
*Addendum 4*

By motion duly made (Tomera), seconded (Sam), and the Board unanimously passed the Board meeting minutes from Regular session August 9, 2023, was approved.  
*Addendum 5*

## **UNFINISHED BUSINESS**

### **Agape Hospice update and request for financial assistance**

Steve Larsgaard thanked the Board for their suggestions and direction. He presented a revised outline of expenditures for Agape Staff for Fiscal Year 2024. (Per Larsgaard, the fiscal year begins October 15, 2023 and ends June 30, 2024) Agape has recruited a Consultant to assist Agape with its endeavor to become Medicare Certified, thus enabling Agape to provide hospice care for Lander County citizens.

As discussed previously, BMGH would provide funding based on requisitions provided by Agape on a monthly basis. This funding is meant to provide funding on a temporary basis and would come to an end once Agape acquires Medicare Certification which will allow Agape to bill insurance for services rendered.

The attached proposal presents a range of costs from estimated minimum to maximum expenditures. Additional funds beyond this proposal would need review and proposal from the BMGH Board of Trustees. The Board questioned the rates of the Agape Medical Staff and suggested to change the rate of the Social Worker because it seemed to be on the lower hourly rate and the rate of the In-Home Nurse seemed a bit high as well.

CEO Bleak stated this item was not included in the budget and that he would have to augment the budget to provide financial assistance for Agape Hospice.

By motion duly made (Chopp), seconded (Sam), and the Board unanimously passed the financial assistance to Agape Hospice for the maximum amount of \$165,682, until fiscal year June 30, 2024. These funds would come out of reserve savings - net proceeds, as requested, dispensed and approved via invoice from Agape Hospice not to exceed \$165,682 was approved.

*Addendum 6*

### **Critical Access Hospital Construction**

Mike Sheppard, Project Manager, shared milestones of the construction project. The contractors are working hard to try and complete the front entrance of the hospital, office spaces, the hallway into the laboratory and the laboratory department. Sheppard has high hopes to have this phase of the construction complete by the end of November 2023. BMGH would discontinue the use of the temporary entrance and utilize the main entrance, going forward. Mr. Sheppard would like to be operationally ready by the end of December 2023 or the beginning of January 2024. Per Sheppard redesign decisions were made during the construction meetings which held up the project but these redesign changes were needed. Sheppard does not foresee any issues with the County's approval for BMGH's application for Vacation Right of Way. The County Commissioners have this item on their agenda to be discussed on September 14, 2023. The roof and leaks have been addressed. CEO Bleak thanked Mike Sheppard and his crew for their assistance with the recent storm over the Labor Day weekend. Per Bleak the roof had many leaks and he appreciated the assistance.



## **NEW BUSINESS**

### **Old Hospital Generator**

CEO Bleak presented information on the old BMGH generator. This machine is approximately a 1996 Kohler Power System with 480 volts and the voltage can be adjusted to need, as well as 300 kilowatts with a Detroit diesel with approximately 500 hours of use. The generator has a 500-gallon fuel tank and the dimensions are approximately 4x8x8 feet. Per CEO Bleak the generator has been started within the last few months. It will require further maintenance and work to get it in condition for regular use and it will require a heavy duty trailer to transport the generator system. CEO Bleak stated he does not feel the need to keep the old generator. The current generator is a good generator with a great service contract with Intermountain West. The generator is tested every week and CEO Bleak has lots of confidence in the current generator. CEO Bleak confirmed this old generator would be the 2<sup>nd</sup> backup generator. If the old generator is kept, the generator will have to be tested per State regulations and the generator would need to be tied into the current system's program.

Mike Sheppard, Michael Clay Construction presented the report provided by the Electrical Engineers regarding the old hospital generator. Per Engineer the old generator is not needed. The total load on the generator is unknown and variable. The Engineers cannot say, with confidence, that the old generator can support the hospital in its expanded state. Any backup generator has to be able to support facility per Sheppard. The transfer switch would need to be installed and this could be an electrical challenge.

Trustee Tomera would like to donate the generator within the County. LEPC can utilize the generator in an emergency, as an alternative power source. CEO Bleak suggested auctioning off the item, donating to another County entity or another not for profit entity. CEO Bleak reached out to the LEPC Board and to other rural facilities. Trustee Sam would like to donate the generator to another entity within the County. Trustee Matheus does not agree with donating the generator to another County entity. Trustee Chopp suggested an auction with a minimum bid.

By motion duly made (Chopp), seconded (Sam), and Trustees Farr and Matheus passed the authorization for Chief Executive Officer Bleak to proceed to locate and donate the old hospital generator to a nonprofit hospital in need, who can utilize the old generator. If CEO Bleak is unable to locate a facility, CEO Bleak may proceed to auction the old generator with a minimum bid of \$15,000 as discussed was approved.

Trustee Tomera was not in favor of the motion and preferred to donate the old hospital generator to another entity, within Lander County.  
*Addendum 7*

### **Public Records Request Policy**

Chief Executive Officer Bleak discussed the Public Records Request Policy for BMGH. CEO Bleak reached out to different Hospital's and presented a draft policy to Legal Counsel for review. Legal Counsel suggested to follow NRS 239.010. Per Legal Counsel, Board meetings are public record which BMGH is obligated to provide for the public which can be viewed during office hours. CEO Bleak will provide the Public Records Request policy for distribution. Trustee Sam suggested after the Public Records Request policy is approved that the policy become effective October 2023.

Trustee Tomera stated per NRS the Board has to post the agendas, board meeting minutes and financial reports on the facility's website, available for the public. An individual should complete the Public Records Request form to receive a copy of the audio recording.



By motion duly made (Chopp), seconded (Sam), and the Board unanimously passed CEO Bleak revise the Public Records Request policy, section 3A, verbiage to include board packets and exclude audio recordings. The Public Records Request policy will become effective October 1, 2023. The board agendas, board meeting minutes and board packets will be posted on BMGH's website for review. The Public Records Request policy will be given to an individual to complete if the individual is requesting a copy of any audio recording as discussed was approved.

*Addendum 8*

## **FINANCIALS**

Chief Financial Officer Allen reported on the July 2023 Financial reports to the Board. Chief Financial Officer Allen addressed the Balance Sheet as of July 2023, which displayed Battle Mountain General Hospital's current and long term assets and liabilities. He continued to explain in detail, BMGH's Income Statement which included the detail against budget.

Chief Financial Officer Allen addressed the T Bills, as of July 13, 2023, 11 million matured out of the construction reserve, 5 million matured out of the operations reserve and 1 million matured out of capital expenditures. The Income Statement is favorable and a wonderful way to start the new fiscal year per Allen. The Patient revenue is slightly higher than budget and last year, because of the cash flow. Revenue, revenue deductions and expenses are good and approximately \$70,000 below budget and slightly above last year's budget due to inflation.

The Schedule of Patient Revenue vs. Patient Payments for fiscal year ending June 30, 2023 and fiscal year ending June 30, 2024. This breakdown displayed the gross patient monthly revenue, three month rolling average, patient payments and the patient payment percentage versus monthly revenue average. Chief Financial Officer Allen stated the patient's payments are looking better and BMGH displayed a strong performance on cash flow. The Battle Mountain Clinic and Hospital Business Office showed much improvement when collecting copays. The Emergency Room Department is still a work in progress.

By motion duly made (Sam), seconded (Tomera), and the Board unanimously passed the financial reports for July 2023 as discussed was approved.

*Addendum 9*

## **Chief Executive Officer Summary**

Chief Executive Officer Bleak presented a summary of hospital activities to the Board of Trustees.

**Helmsley Trust:**

Last year the Helmsley Family Trust granted BMGH the money to purchase a new ultrasound machine that has been used to improve BMGH's radiological services. Since that grant has closed, BMGH has been in contact with the Helmsley Trust regarding an opportunity to bring mammography services to BMGH. Along with the mammography machine, Helmsley has expressed a willingness to grant BMGH enough money for a new CT machine as well. It has to come as a package deal if BMGH wants the CT. There are two main concerns regarding the mammography system. First, construction had already begun when this was brought forward and it requires specific space for the service. Second, BMGH needs to have a data driven plan that will show both Helmsley and BMGH that the service can be maintained and supported through the future.

CEO Bleak shared BMGH has located a space that can be used but it may need to be renovated to be used for mammography. The renovations may be able to be picked up in the grant. The data is being gathered to put together a plan that will justify the mammography as a stable service for the future. CEO Bleak hopes to time this out so that as the construction is at the point of moving the CT machine, BMGH can put



a new machine in the newly constructed space. CEO Bleak will have continued conversations with Helmsley Trust in this regard.

#### Infection Prevention:

BMGH's infection prevention team is working hard to keep the staff and residents safe from the spread of illness. Though Covid has been on the rise, it has not risen to a trigger point that would require BMGH to wear masks. BMGH is on the lookout for Flu, RSV and Covid as the colder season begins. BMGH has specific infection prevention policies that provide direction to the facility. If masks are required in the future, it will be based on the policy, an infection risk assessment and testing numbers through our lab. The best protection is still to maintain good hand washing practices.

#### EMS Transition:

Mr. Harris and CEO Bleak have met a couple of times to discuss various aspects of the transition. BMGH is committed to making this transition as seamless as possible. The date of November 1, 2023 has been set as the target for transition. BMGH is working to get the rental agreement set, contracts brought to closure and inventories managed while continuing to maintain operations.

#### Health Fair:

BMGH continues the preparation for the health fair that will be held at the Civic Center on September 23, 2023 from 7:00 – 11:00 a.m. The theme is "Small Steps to Giant Results." BMGH has roughly 28 entities that have committed to participate. BMGH hopes many of the friends and neighbors in Lander County come visit the health fair.

#### Behavioral Health Services:

Katy Hymas has been with BMGH for three years but has made a decision to reduce her hours with BMGH as she pursues some personal interests. CEO Bleak is working with Hymas to establish a new contract for her services going forward. Cris Cunanan, Clinic Manager and CEO Bleak have been exploring opportunities to fill the gaps in the facility's behavioral health services that this change will open. Though BMGH is exploring some options, a final decision has not been made on the direction forward.

#### Specialty Services:

The results of the community health needs assessment displayed a desire for some specialty services in Battle Mountain. CEO Bleak wanted to recognize the great work of the current specialty services (Behavioral Health and Women's Health). CEO Bleak has been in contact with a Cardiologist that works in the area and is interested in providing a partial service to Battle Mountain. There are financial and operational hurdles that need to be overcome and planned for.

#### Strategic Planning Direction:

CEO Bleak would like to plan a date toward the end of October or the beginning of November for a strategic planning session with the Board. CEO Bleak will work with the Trustees to establish the date and the meeting logistics.

#### Cyber Security:

BMGH's phishing excursions continue to show improvement but also the need for constant focus. The recent results show a 9.3% risk rate. Out of 43 received emails, three were clicked into and only one tried to open the attachment. Though this is an improvement from 11%, BMGH will continue to educate each employee on cyber security and test their focus.

#### Used Building Materials:

BMGH has a stack of used building materials that are no longer needed. The whole stack is for sale through public bid. To see the materials and ask questions, please contact Dan Itza or Roy Campbell. The minimum bid is set at \$750. Bids must be sent in a sealed envelope and received by the CEO no later than 5pm, October 4, 2023.



Medicaid Advantage:

BMGH had eight representatives from the State onsite to discuss various aspects of Medicaid and Compliance. BMGH learned that Medicaid Advantage is coming to the rural locations of the State in 2026 and that now is the opportunity for rural facilities to help mold and shape the future of Medicaid payments. All of the rural hospitals in unison with NRHP are speaking with one voice of the needs for the future.

Quality and Compliance Reports:

CEO Bleak is revising the Board reports on Quality and Compliance. Per CEO Bleak the revised reports will provide better value. CEO Bleak plans to focus on areas that need to hold a strong standard. CEO Bleak will provide this new format in November.

Survey Prep:

CEO Bleak shared BMGH's annual survey is coming. CEO Bleak will provide a mock survey for the Department managers within the next few weeks. Surveyors should be onsite any day now.  
*Addendum 10*

**PUBLIC COMMENT**

No public comment.


**ADJOURNMENT**

With no further business, Chairman Matheus adjourned the Regular Session at 7:20 p.m.

Respectfully Submitted,

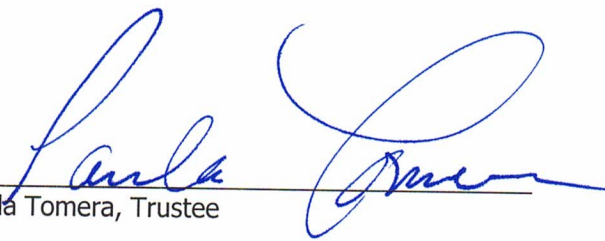
Jessica Ceja, Recording Secretary

BOARD SIGNATURES:

  
James Matheus, Chairman

APPROVED VIA ZOOM  
Marla Sam, Vice Chair

APPROVED VIA ZOOM  
Lyle Farr, Board Secretary



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Paula Tomera, Trustee



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Mike Chopp, Commissioner Trustee



Battle Mountain  
General Hospital

535 South Humboldt Street, Battle Mountain, NV 89820

# FINANCIALS

AUGUST 2023

BATTLE MOUNTAIN GENERAL HOSPITAL  
AUGUST 2023  
FINANCIAL STATEMENT REVIEW  
**BALANCE SHEET**

**ASSETS**

- *Operating Cash at the end of AUGUST 2023 was \$1,353,807, with an additional \$84,403, in money market funds, LGIP Accounts of \$4,755, in the Construction Reserve, \$213,566, in the Capital Expenditures, and \$623,135, in the Operations Reserve, with long-term cash investments equal to an additional \$23,799,941. Balance of new investment accounts were Bonds Operations Reserve \$10,176,349, Bonds Cap Ex Reserve \$2,863,203, Bonds Construction Reserve \$14,536,406.*
- *Gross accounts receivable had a balance of \$5,575,072 (total) and net accounts receivable (what we expect to collect) had a balance of \$1,339,160. The balance of the accounts receivable is made up of Athena A/R, \$4,867,204, Prognosis A/R, \$27,969, Point Click Care A/R, \$260,215, Sharp Ambulance Billing A/R, 483,596, and (\$63,912) in Athena A/R Clearing accounts.*
- *Accounts payable balance at AUGUST month end was \$140,703.*
- *Total payroll liabilities were \$429,581, and is comprised mostly of accrued payroll and accrued vacation totals.*
- *Deferred Revenues were sitting at -0-. All deferred revenues have been reclassified.*



## INCOME STATEMENT

### REVENUES

- Gross patient revenue for AUGUST was \$1,646,627 compared to a budget of \$1,722,928 (around 5% under budget). AUGUST's gross revenues were \$127,622 less than JULY.

Month Ending 08/31/2022	Month To Date 08/31/2023			Prior Year To Date 08/31/2022	Year To Date 08/31/2023	
Actual	Actual	Budget 2024		Actual	Actual	Budget 2024
589,238	562,867	694,019	Emergency	1,166,878	1,378,501	1,388,038
5,581	3,210	22,874	Inpatient	116,718	9,830	45,747
475,983	618,358	559,129	Outpatient	881,190	1,160,183	1,118,259
6,498	10,450	20,936	Observation	24,502	26,483	41,872
177,269	184,572	184,462	Clinic	333,751	312,078	368,924
18,437	46,140	22,280	Swing bed Skilled nursing (SNF)	38,572	61,741	44,559
217,186	221,030	219,228	Total Patient Revenue	431,830	442,060	438,457
1,490,192	1,646,627	1,722,928		2,993,441	3,390,876	3,445,856

- In AUGUST OP, CLINIC, SWING, AND LTC were all over budget, with ER, IP, and OBS, all under budget.
- Gross Clinic revenues were over budget in AUGUST at \$184,572, compared to a budget of \$184,462. The Clinic has an increase in revenues of \$57,066, when compared to JULY's revenue numbers.

### DEDUCTIONS

- Contractual Adjustments for AUGUST were \$613,466, with a budgeted amount of \$594,410.
- Bad debt was \$116,876, which is made up of Athena accounts, Bad Debt recovery, AR Allowance adjustment, and return on equity that is received from Noridian. There was an allowance adjustment of 50,000.00, Bad Debt Passthrough from Noridian was (\$1,960), EMS(SHARP) B/D write offs were \$28,632, Athena write offs were \$40,204. B/D recovery for Prognosis accounts was 1,517, and for Athena accounts \$4,763.

### EXPENSES

- Total Operating Expenses for AUGUST were \$1,493,786 compared to a budget of \$1,496,785, under budget, or a difference of \$2,999.
- 
- Employee Related Expenses were \$838,549 as compared to a budget of \$878,857 which is 5% under budget for the month.

### OPERATING INCOME AND NET INCOME

- During the month of AUGUST BMGH overall experienced (Loss)/Gain from operations of \$(514,890) as compared to a budgeted net loss of (\$427,076), YTD as of AUGUST (\$747,890).
- The Overall (Loss)/Gain for the month of AUGUST was \$414,051 compared to a budget of 1,252. YTD (Loss)Gain was 769,450, compared to the budgeted amount of (\$8,750)

Cfagg 9/21/23



**Battle Mountain General Hospital**  
**Balance Sheet -- Summary Trailing 12 Months**  
**As of August 31, 2023**

Reporting Book:  
As of Date:

ACCRUAL  
08/31/2023

	Month Ending 08/31/2023 Actual	Month Ending 06/30/2023 Actual
<b>Assets</b>		
<b>Current Assets</b>		
Cash and Liquid Capital	4,514,702.69	9,386,742.60
Short Term Investments		
TBILL-Operations Reserve	9,552,363.71	7,816,976.35
TBILL-Construction Reserve	12,405,811.45	15,083,110.20
TBILL-Capital Expenditures Reserve	2,709,992.88	2,248,983.30
Mark to Market - TBILLS	754,459.08	593,447.82
Total Short Term Investments	25,422,627.12	25,742,517.67
Accounts Receivable, Net of Allowance		
Accounts Receivable	5,575,071.60	5,556,937.45
Allowances against Receivables	4,235,911.65	4,226,570.28
Total Accounts Receivable, Net of Allowance	1,339,159.95	1,330,367.17
Other Receivables	905,871.65	2,775,630.68
Inventory	494,202.40	487,555.82
Prepaid Expenses	162,738.91	75,709.81
Total Current Assets	32,839,302.72	39,798,523.75
<b>Long Term Assets</b>		
Fixed Assets, Net of Depreciation		
Fixed Assets	40,340,500.83	40,329,875.62
Accumulated Depreciation	23,318,051.75	22,994,178.07
Construction in Progress	7,714,917.91	7,287,550.58
Total Fixed Assets, Net of Depreciation	24,737,366.99	24,623,248.13
Total Long Term Assets	24,737,366.99	24,623,248.13
Long Term Investments		
Wells Fargo - CD - Long Term	24,943,246.17	18,636,813.38
Mark to Market - CDs	(1,143,305.60)	(1,263,058.33)
Total Long Term Investments	23,799,940.57	17,373,755.05
Deferred Outflow (Pension Liability)		
Deferred Outflow (Pension Liability)	4,085,452.00	4,085,452.00
Total Deferred Outflow (Pension Liability)	4,085,452.00	4,085,452.00
<b>Total Assets</b>	<b>85,462,062.28</b>	<b>85,880,978.93</b>
<b>Liabilities</b>		
<b>Current Liabilities</b>		
Accounts Payable	140,703.25	1,319,477.48
Accrued Payroll and Related	429,581.43	327,280.66
Deferred Revenue	0.00	166,461.42
Total Current Liabilities	570,284.68	1,813,219.56
Suspense Liabilities	(130,314.98)	(184,883.38)
Uncategorized Liabilities	14,154,568.00	14,154,568.00
<b>Total Liabilities</b>	<b>14,594,537.70</b>	<b>15,782,904.18</b>
<b>Retained Earnings</b>	<b>70,453,473.96</b>	<b>67,931,104.44</b>
<b>Net Income</b>	<b>414,050.62</b>	<b>2,166,970.31</b>

\*See accompanying Notes to the financial Statements\*

Battle Mountain General Hospital  
Income Statement - Detail against Budget  
As of August 31, 2023

Reporting Book:  
As of Date:

ACCRUAL  
08/31/2023

Month Ending 08/31/2022	Month To Date 08/31/2023			Prior Year To Date 08/31/2022	Year To Date 08/31/2023	
Actual	Actual	Budget 2024		Actual	Actual	Budget 2024
589,238	562,867	694,019	Emergency	1,166,878	1,378,501	1,388,038
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217,186	221,030	219,228	Skilled nursing (SNF)	431,830	442,060	438,457
1,490,192	1,646,627	1,722,928	Total Patient Revenue	2,993,441	3,390,876	3,445,856
456,015	613,466	594,410	Contractual Adjustments	992,067	1,190,439	1,188,821
			Bad Debt			
125,961	116,876	103,376	Bad Debt Write Off Hospital/Clinic	300,326	192,662	206,751
0	(6,285)	0	Bad Debt Recovery	0	(6,285)	0
125,961	110,591	103,376	Total Bad Debt	300,326	186,377	206,751
(64,689)	(2,753)	0	Revenue Deductions	(33,748)	(10,132)	0
517,287	721,304	697,786	Total Revenue Deductions	1,258,645	1,366,684	1,395,572
462	204	333	Incentive Revenue	1,003	1,066	667
462	204	333	Total Other Patient Revenue	1,003	1,066	667
973,367	925,527	1,025,475	Total Net Patient Revenue	1,735,799	2,025,258	2,050,951
77,751	53,369	44,234	Other Operating Revenue	140,627	152,751	88,466
360,213	536,063	370,610	Non-Operating Revenue	859,246	905,841	741,221
(139,993)	393,284	58,334	Interest Income	(36,236)	612,250	116,667
220,220	929,347	428,944	Total Non-Operating Revenue	823,010	1,518,091	857,888
1,271,338	1,908,243	1,498,653	Total Income before Expenses	2,699,436	3,696,100	2,997,305
21,183	18,040	21,560	Repairs and Maintenance	45,038	42,128	43,119
3,781	3,856	2,731	Leases and Rental Expenses	5,535	8,023	5,462
631,798	838,549	878,857	Employee Related Expenses	1,425,407	1,659,023	1,757,717
98,896	123,077	83,633	Supplies	183,558	219,787	167,266
252,070	260,921	274,790	Contract Services	541,863	521,865	549,581
31,179	24,801	7,478	Other Department Expenses	34,946	28,113	26,205
1,038,907	1,269,244	1,269,049	Total Departmental Expenses	2,236,347	2,478,939	2,549,350
27,872	22,014	26,992	Hospital Insurance Expenses	41,370	43,831	53,983
28,782	38,723	34,333	Utilities	54,782	73,351	68,667
163,118	161,937	162,500	Depreciation and Amortization	326,856	323,873	325,000
1,103	1,241	2,096	Recruitment and Credentialing	2,157	2,333	4,192
481	627	1,565	Other Fees	987	1,572	3,130
0	0	250	Other Operating Expenses	2,000	2,000	500
221,356	224,542	227,736	Total General and Administrative Expenses	428,152	446,960	455,471
1,260,263	1,493,786	1,496,785	Total Operating Expenses	2,664,499	2,925,899	3,004,821
466	406	616	Non-Operating Expenses	795	751	1,234
1,260,729	1,494,192	1,497,401	Total Expenses	2,665,294	2,926,650	3,006,055
10,609	414,051	1,252	Total Net Income	34,142	769,450	(8,750)

Created on : 09/20/2023 4:07 PM PDT

\*See accompanying Notes to the Financial Statements\*



**Battle Mountain General Hospital  
Wells Fargo - Operating Account  
AUGUST 2023**

**Beginning Balance:**

Cash in Operating Account for Operations	<b>3,707,144.67</b>	
Petty Cash - Hospital	1,700.00	<b>3,708,844.67</b>

**Deposits**

Ad Valorem	8,893.20	
Net Proceeds of Mines	0.00	
Consolidated Tax	75,465.47	
County EMS Subsidy	10,000.00	
340B	27,674.34	
Rent Revenue JPHSC	0.00	
UPL/DSH	0.00	
Transfers from Const Reserve	421,424.00	
Other Misc	57,201.11	
Hospital/Clinic Receipts	1,185,199.02	
		<b>1,785,857.14</b>

**Expenditures:**

Accounts Payable	963,969.95	
Construction	410,107.63	
Athena	25,226.22	
Allied Insurance	57,205.15	
Payroll (Net)	438,311.38	
Payroll Taxes	86,741.12	
Transfer to Money Market (Net Proceeds)	2,157,000.00	
Lease on Credit Card Machines (2 machines total)	124.24	
Merchant Charges	509.29	
Bank Returned Checks	0.00	<b>4,139,194.98</b>

**Ending Balance:**

Cash in Operating Account for Operations	<b>1,353,806.53</b>	
Petty Cash - Hospital	1,700.00	<b><u>1,355,506.53</u></b>

1,355,506.83

**Battle Mountain General Hospital**  
**LGIP - Reserve Accounts**  
**AUGUST 2023**

**Beginning Balance:**

LGIP - Operations Reserve	620,645.32	
LGIP - Construction Reserve	4,736.19	
LGIP - Capital Expenditures Reserve	212,712.36	838,093.87

**Deposits:**

Interest Operations Reserve	2,489.99	
Interest Construction Reserve	19.00	
To Operations for Construction costs		
Interest Capital Expenditures Reserve	853.39	3,362.38

**Expenditures:**

<i>Purchase of Treasury Bills</i>	LGIP - Operations Reserve	0.00	
<i>Purchase of Treasury Bills</i>	LGIP - Construction Reserve	0.00	
<i>Purchase of Treasury Bills</i>	LGIP - Capital Expenditures Reserve	0.00	0.00

**Ending Balance:**

LGIP - Operations Reserve	623,135.31	
LGIP - Construction Reserve	4,755.19	
LGIP - Capital Expenditures Reserve	213,565.75	841,456.25

**841,456.25**

money market

WELLS  
FARGO

Wells Fargo Securities, LLC  
45 FREMONT ST  
FLOOR 34  
SAN FRANCISCO, CA 94105-2204  
WILLIAMS/LEWIS  
1-415-644-9152

**Combined Summary  
Brokerage Account and Bank Account**

**Statement Period  
08/01/2023 - 08/31/2023**

BATTLE MOUNTAIN GENERAL HOSPITAL  
535 S HUMBOLDT ST

Account Number  
[REDACTED]

**Total Account Value Summary - US Dollar (USD)**

This summary does not reflect the  
value of unpriced securities.  
Repurchase agreements are reflected  
at par value.

	Amount Last Statement Period	Amount This Statement Period	% Portfolio
Cash	\$ 0.00	\$ 0.00	0%
Money Market Mutual Funds	857,123.95	84,402.60	0%
Bonds	20,792,743.70	23,799,940.57	100%
Stocks	0.00	0.00	0%
<b>Total Account Value</b>	<b>\$ 21,649,867.65</b>	<b>\$ 23,884,343.17</b>	<b>100%</b>
<b>Value Change Since Last Statement Period</b>		<b>\$ 2,234,475.52</b>	
<b>Percent Increase Since Last Statement Period</b>		<b>10%</b>	
<b>Value Last Year-End</b>		<b>\$ 21,284,719.02</b>	
<b>Percent Increase Since Last Year-End</b>		<b>12%</b>	

\*\*\*Includes amortized Par value of municipal leases and notes.

**Total Income Summary USD**

	This Period	Year-To-Date
Interest	\$ 9,001.70	\$ 183,326.40
Dividends/Capital Gains	0.00	0.00
Money Market Mutual Funds Dividends	8,916.96	64,442.64
Other	0.00	0.00
<b>Income Total</b>	<b>\$ 17,918.66</b>	<b>\$ 247,769.04</b>

**Total Interest Charged USD**

Description	This Period
Debit Interest For August 2023	0.00
<b>Total Interest Charged</b>	<b>\$ 0.00</b>

**Total Money Market Mutual Funds Summary USD**

Description	Amount
<b>Opening Balance</b>	<b>\$ 857,123.95</b>
Deposits and Other Additions	2,235,218.04
Distributions and Other Subtractions	(3,016,856.35)
Dividends Reinvested	8,916.96
Change in Value	0.00
<b>Closing Balance</b>	<b>\$ 84,402.60</b>

# Operations Reserve

**WELLS  
FARGO**

Wells Fargo Bank, N.A.  
45 FREMONT ST  
FLOOR 34  
SAN FRANCISCO, CA 94105-2204  
  
WILLIAMS/LEWIS  
1-415-644-9152

## Combined Summary Brokerage Account and Bank Account

Statement Period  
08/01/2023 - 08/31/2023

BATTLE MOUNTAIN GENERAL HOSPITAL  
535 S HUMBOLDT ST

Account Number  
[REDACTED]

### Total Account Value Summary - US Dollar (USD)

This summary does not reflect the value of unpriced securities. Repurchase agreements are reflected at par value.

	Amount Last Statement Period	Amount This Statement Period	% Portfolio
Cash	\$ 0.00	\$ 0.00	0%
Money Market Mutual Funds	316,103.03	396,456.12	4%
Bonds	9,748,421.84	9,779,892.57	96%
Stocks	0.00	0.00	0%
<b>Total Account Value</b>	<b>\$ 10,064,524.87</b>	<b>\$ 10,176,348.69</b>	<b>100%</b>
<b>Value Change Since Last Statement Period</b>		<b>\$ 111,823.82</b>	
<b>Percent Increase Since Last Statement Period</b>		<b>1%</b>	
<b>Value Last Year-End</b>		<b>\$ 8,898,457.29</b>	
<b>Percent Increase Since Last Year-End</b>		<b>14%</b>	

\*\*\*Includes amortized Par value of municipal leases and notes.

### Total Income Summary USD

	This Period	Year-To-Date
Interest	\$ 75,250.00	\$ 75,250.00
Dividends/Capital Gains	0.00	0.00
Money Market Mutual Funds Dividends	5,103.09	36,657.75
Other	0.00	0.00
<b>Income Total</b>	<b>\$ 80,353.09</b>	<b>\$ 111,907.75</b>

### Total Interest Charged USD

Description	This Period
Debit Interest For August 2023	0.00
<b>Total Interest Charged</b>	<b>\$ 0.00</b>

### Total Money Market Mutual Funds Summary USD

Description	Amount
<b>Opening Balance</b>	<b>\$ 316,103.03</b>
Deposits and Other Additions	75,250.00
Distributions and Other Subtractions	0.00
Dividends Reinvested	5,103.09
Change in Value	0.00
<b>Closing Balance</b>	<b>\$ 396,456.12</b>

Summary

048044 1026270 0009 10117 UNP4015307 00014826 74087 0010 12304 08/31/23 P



# Construction Reserve

**WELLS  
FARGO**

Wells Fargo Bank, N.A.  
45 FREMONT ST  
FLOOR 34  
SAN FRANCISCO, CA 94105-2204

WILLIAMS/LEWIS  
1-415-644-9152

## Combined Summary Brokerage Account and Bank Account

Statement Period  
08/01/2023 - 08/31/2023

BATTLE MOUNTAIN GENERAL HOSPITAL  
535 S HUMBOLDT ST

Account Number  
[REDACTED]

### Total Account Value Summary - US Dollar (USD)

This summary does not reflect the  
value of unpriced securities.  
Repurchase agreements are reflected  
at par value.

	Amount Last Statement Period	Amount This Statement Period	% Portfolio
Cash	\$ 0.00	\$ 0.00	0%
Money Market Mutual Funds	965,254.81	1,662,003.54	11%
Bonds	13,832,855.73	12,874,402.83	89%
Stocks	0.00	0.00	0%
<b>Total Account Value</b>	<b>\$ 14,798,110.54</b>	<b>\$ 14,536,406.37</b>	<b>100%</b>
<b>Value Change Since Last Statement Period</b>		<b>\$ (261,704.17)</b>	
<b>Percent Decrease Since Last Statement Period</b>		<b>2%</b>	
<b>Value Last Year-End</b>		<b>\$ 19,248,469.51</b>	
<b>Percent Decrease Since Last Year-End</b>		<b>25%</b>	

\*\*\*Includes amortized Par value of municipal leases and notes.

### Total Income Summary USD

	This Period	Year-To-Date
Interest	\$ 112,500.00	\$ 112,500.00
Dividends/Capital Gains	0.00	0.00
Money Market Mutual Funds Dividends	5,672.73	59,178.41
Other	0.00	0.00
<b>Income Total</b>	<b>\$ 118,172.73</b>	<b>\$ 171,678.41</b>

### Total Interest Charged USD

Description	This Period
Debit Interest For August 2023	0.00
<b>Total Interest Charged</b>	<b>\$ 0.00</b>

### Total Money Market Mutual Funds Summary USD

Description	Amount
<b>Opening Balance</b>	<b>\$ 965,254.81</b>
Deposits and Other Additions	1,112,500.00
Distributions and Other Subtractions	(421,424.00)
Dividends Reinvested	5,672.73
Change in Value	0.00
<b>Closing Balance</b>	<b>\$ 1,662,003.54</b>

CAPEX Reserve

WELLS  
FARGO

Wells Fargo Bank, N.A.  
45 FREMONT ST  
FLOOR 34  
SAN FRANCISCO, CA 94105-2204  
WILLIAMS/LEWIS  
1-415-644-9152

Combined Summary  
Brokerage Account and Bank Account

Statement Period  
08/01/2023 - 08/31/2023

BATTLE MOUNTAIN GENERAL HOSPITAL  
535 S HUMBOLDT ST

Account Number  
[REDACTED]

Total Account Value Summary - US Dollar (USD)

This summary does not reflect the  
value of unpriced securities.  
Repurchase agreements are reflected  
at par value.

	Amount Last Statement Period	Amount This Statement Period	% Portfolio
Cash	\$ 0.00	\$ 0.00	0%
Money Market Mutual Funds	61,157.46	94,871.13	3%
Bonds	2,761,234.47	2,768,331.55	97%
Stocks	0.00	0.00	0%
<b>Total Account Value</b>	<b>\$ 2,822,391.93</b>	<b>\$ 2,863,202.68</b>	<b>100%</b>

Value Change Since Last Statement Period \$ 40,810.75

Percent Increase Since Last Statement Period 1%

Value Last Year-End \$ 2,781,579.94

Percent Increase Since Last Year-End 3%

\*\*\*Includes amortized Par value of municipal leases and notes.

Total Income Summary USD

	This Period	Year-To-Date
Interest	\$ 32,500.00	\$ 32,500.00
Dividends/Capital Gains	0.00	0.00
Money Market Mutual Funds Dividends	1,213.67	12,110.02
Other	0.00	0.00
<b>Income Total</b>	<b>\$ 33,713.67</b>	<b>\$ 44,610.02</b>

Total Interest Charged USD

Description	This Period
Debit Interest For August 2023	0.00
<b>Total Interest Charged</b>	<b>\$ 0.00</b>

Total Money Market Mutual Funds Summary USD

Description	Amount
Opening Balance	\$ 61,157.46
Deposits and Other Additions	32,500.00
Distributions and Other Subtractions	0.00
Dividends Reinvested	1,213.67
Change in Value	0.00
<b>Closing Balance</b>	<b>\$ 94,871.13</b>

Battle Mountain General Hospital  
Schedule of Patient Revenue vs. Patient Payments  
Fiscal Years ending June 30, 2023 & 2024

**Fiscal Year ended June 30, 2023**

Month/Year	Gross Patient Monthly Revenue	Three Month Rolling Average	Patient Payments	Patient Pymts % vs. Rolling Avg.
Jul-22	\$1,503,248	\$1,545,099	\$791,867	51.3%
Aug-22	\$1,490,192	\$1,517,552	\$838,582	55.3%
Sep-22	\$1,646,453	\$1,546,631	\$1,395,368	90.2%
Oct-22	\$1,590,320	\$1,575,655	\$731,352	46.4%
Nov-22	\$1,400,759	\$1,545,844	\$1,152,635	74.6%
Dec-22	\$1,979,431	\$1,656,837	\$895,933	54.1%
Jan-23	\$1,632,207	\$1,670,799	\$935,301	56.0%
Feb-23	\$1,413,187	\$1,674,942	\$727,404	43.4%
Mar-23	\$1,669,554	\$1,571,649	\$1,009,548	64.2%
Apr-23	\$1,701,895	\$1,594,879	\$950,889	59.6%
May-23	\$1,746,336	\$1,705,928	\$1,144,713	67.1%
Jun-23	\$1,447,851	\$1,632,027	\$1,014,886	62.2%
<b>YTD 12 mo. AVG</b>	<b>\$1,601,786</b>	<b>\$1,603,154</b>	<b>\$965,707</b>	<b>60.3%</b>

**Fiscal Year ending June 30, 2024**

Month/Year	Gross Patient Monthly Revenue	Three Month Rolling Average	Patient Payments	Patient Pymts % vs. Rolling Avg.
Jul-23	\$1,744,249	\$1,646,145	\$1,129,987	68.6%
Aug-23	\$1,646,627	\$1,612,909	\$1,185,199	73.5%
Sep-23				
Oct-23				
Nov-23				
Dec-23				
Jan-24				
Feb-24				
Mar-24				
Apr-24				
May-24				
Jun-24				
<b>YTD 2 mo. AVG</b>	<b>\$1,695,438</b>	<b>\$1,629,527</b>	<b>\$1,157,593</b>	<b>71.0%</b>



## AUGUST

2022		Two Month Year-to-date		Changes Greater than \$5K	
	Sum of Charges	2023	Sum of Charges	FY 2024 Increase (Decrease)	
<b>Ambulance</b>	<b>92,843.40</b>	<b>Ambulance</b>	<b>184,912.66</b>	92,069.26	99%
Outpatient	92,843.40	Outpatient	184,912.66	92,069.26	99%
<b>CM - Blood Bank</b>	<b>0.00</b>	<b>CM-Blood Bank</b>	<b>2,558.90</b>		
Emergency	0.00	Emergency	2,558.90		
<b>CM - Central Supply</b>	<b>1,604.74</b>	<b>CM - Central Supply</b>	<b>3,297.83</b>		
Emergency	1,604.74	Emergency	3,327.23		
Observation	0.00	Observation	-34.65		
Outpatient	0.00	Outpatient	5.25		
<b>CM - CT Scan</b>	<b>345,942.60</b>	<b>CM - CT Scan</b>	<b>388,576.88</b>	42,634.28	12%
Emergency	280,910.53	Emergency	299,898.35	18,987.82	7%
Inpatient	1,724.31	Inpatient	0.00		
Observation	1,724.31	Observation	1,693.44		
Outpatient	59,188.82	Outpatient	86,985.09	27,796.27	47%
Swing bed	2,394.63	Swing Bed	0.00		
<b>CM - Infusion</b>	<b>99,888.54</b>	<b>CM - Infusion</b>	<b>128,844.17</b>	28,955.63	29%
Emergency	79,885.95	Emergency	107,489.24	27,603.29	35%
Inpatient	0.00	Inpatient	2,601.92		
Observation	2,947.02	Observation	7,768.21		
Outpatient	17,055.57	Outpatient	10,984.80	(6,070.77)	-36%
<b>CM - Laboratory</b>	<b>546,137.50</b>	<b>CM - Laboratory</b>	<b>620,181.18</b>	74,043.68	14%
Emergency	162,924.30	Emergency	163,598.43		
Inpatient	8,746.85	Inpatient	0.00	(8,746.85)	-100%
Observation	4,003.76	Observation	1,147.99		
Outpatient	371,665.15	Outpatient	452,363.76	80,698.61	22%
Swing bed	-435.22	Swing bed	3,071.00		
<b>CM - MRI</b>	<b>46,562.99</b>	<b>CM - MRI</b>	<b>70,414.50</b>	23,851.51	51%
Inpatient	3,052.82	Inpatient	0.00		
Outpatient	43,510.17	Outpatient	70,414.50	26,904.33	62%
<b>CM - Observation</b>	<b>8,451.49</b>	<b>CM - Observation</b>	<b>8,440.74</b>		
Observation	8,451.49	Observation	8,440.74		
<b>CM - Pharmacy</b>	<b>69,078.74</b>	<b>CM - Pharmacy</b>	<b>102,258.90</b>	33,180.16	48%
Emergency	44,275.14	Emergency	47,964.81		
Inpatient	13,542.95	Inpatient	715.00	(12,827.95)	-95%
Observation	2,442.15	Observation	1,558.25		
Outpatient	6,685.00	Outpatient	46,229.84	39,544.84	592%
Swing bed	2,133.50	Swing bed	5,791.00		
<b>CM - Physical Therapy</b>	<b>210,378.00</b>	<b>CM - Physical Therapy</b>	<b>219,236.01</b>	8,858.01	4%
Emergency	473.13	Emergency	0.00		
Inpatient	5,062.05	Inpatient	361.20	(4,700.85)	-93%
Observation	491.40	Observation	0.00		
Outpatient	200,268.18	Outpatient	208,415.34	8,147.16	4%
Swing bed	4,293.87	Swing bed	10,459.47	6,165.60	144%
<b>CM - Professional Fees</b>	<b>15,701.30</b>	<b>CM - Professional Fees</b>	<b>18,993.90</b>		
Emergency	15,572.31	Emergency	18,993.90		
Observation	0.00	Observation	0.00		
Outpatient	128.99	Outpatient	0.00		
<b>CM - Radiology</b>	<b>105,857.82</b>	<b>CM - Radiology</b>	<b>108,890.76</b>		
Emergency	54,683.33	Emergency	52,428.67		
Inpatient	1,120.14	Inpatient	0.00		
Observation	992.24	Observation	0.00		
Outpatient	49,062.11	Outpatient	56,042.04	6,979.93	14%
Swing bed	0.00	Swing bed	420.05		
<b>CM - Ultrasound</b>	<b>36,028.60</b>	<b>CM - Ultrasound</b>	<b>32,629.61</b>		
Emergency	10,392.15	Emergency	6,165.18		
Outpatient	25,636.45	Outpatient	26,464.43		
<b>CM- Swing Bed</b>	<b>-9,463.18</b>	<b>CM- Swing Bed</b>	<b>-1,394.67</b>	8,068.51	-85%
Swing bed	-9,463.18	Swing bed	-1,394.67	8,068.51	-85%
<b>Emergency</b>	<b>486,011.45</b>	<b>Emergency</b>	<b>621,320.61</b>	135,309.16	28%
Emergency	484,830.67	Emergency	620,888.43	136,057.76	28%
Inpatient	202.86	Inpatient	0.00		
Observation	229.32	Observation	0.00		

# AUGUST

	2022 Sum of Charges		Two Month Year-to-date 2023 Sum of Charges	Changes Greater than \$5K FY 2024 Increase (Decrease)	
Outpatient	748.60	Outpatient	432.18		
<b>Med/Surg</b>	<b>79,355.14</b>	<b>Med/Surg</b>	<b>7,793.13</b>	(71,562.01)	-90%
Inpatient	79,355.14	Inpatient	3,313.64	(76,041.50)	-96%
Observation	0.00	Observation	4,479.49		
<b>OP Lab/Rad</b>	<b>0.00</b>	<b>OP Lab/Rad</b>	<b>202.91</b>		
Outpatient	0.00	Outpatient	202.91		
<b>Respiratory Therapy</b>	<b>45,127.15</b>	<b>Respiratory Therapy</b>	<b>53,122.05</b>	7,994.90	18%
Emergency	29,235.51	Emergency	38,923.78	9,688.27	33%
Inpatient	5,116.72	Inpatient	745.30		
Observation	3,220.43	Observation	1,429.95		
Outpatient	7,300.91	Outpatient	12,023.02		
Swing bed	253.58	Swing bed	0.00		
<b>SNF/Respite</b>	<b>26,250.00</b>	<b>SNF/Respite</b>	<b>42,000.00</b>	15,750.00	60%
Inpatient	103,950.00	Inpatient	0.00	(103,950.00)	-100%
Swing bed	-77,700.00	Swing bed	42,000.00	119,700.00	-154%
<b>Clinic</b>	<b>355,854.82</b>	<b>Clinic</b>	<b>336,536.19</b>	(19,318.63)	-5%
Clinic	333,750.73	Clinic	312,077.64	(21,673.09)	-6%
Emergency	2,089.92	Emergency	16,263.60	14,173.68	678%
Outpatient	7,847.65	Outpatient	4,706.63		
Swing bed	12,166.52	Swing bed	1,394.67	(10,771.85)	-89%
<b>LTC</b>	<b>431,830.00</b>	<b>LTC</b>	<b>442,060.00</b>	10,230.00	2%
<b>Grand Total</b>	<b>2,993,441.10</b>	<b>Grand Total</b>	<b>3,390,876.26</b>	397,435.16	13%

Company name: Battle Mountain General Hospital  
 Report name: Check register  
 Created on: 9/20/2023

Bank	Date	Vendor	Document no.	Amount
	8/2/2023	100226--LABCARE	Voided - 109129	-834.50
	8/4/2023	903867--AFLAC	109502	1,373.44
	8/4/2023	190085--ALIMED, INC.	109503	180.24
	8/4/2023	201--ALLEN, JODY	ACH	1,365.00
	8/4/2023	1328--ANTHEM BLUE CROSS AND BLUE SHIELD	109504	4,058.16
	8/4/2023	1531--AZALEA HEALTH	ACH	1,500.00
	8/4/2023	900851--BAIR DISTRIBUTING INC	109505	192.79
	8/4/2023	318--BATTLE MOUNTAIN GENERAL HOSPITAL ATHENA	109506	325.00
	8/4/2023	98723--BECKMAN COULTER, INC.	109507	6,030.76
	8/4/2023	191--BENSO, EMILY	ACH	817.93
	8/4/2023	1464--BMI	ACH	5,500.00
	8/4/2023	1323--BOUND TREE MEDICAL, LLC	109508	1,250.13
	8/4/2023	367--CARDINAL HEALTH 110, LLC	109509	3,148.21
	8/4/2023	732--CARDINAL HEALTH MEDICAL PRODUCTS & SERVICE	109510	136.80
	8/4/2023	77--CAREFUSION SOLUTIONS, LLC	ACH	1,062.00
	8/4/2023	366--CIRRUS PHARMACY SYSTEMS	109511	1,043.28
	8/4/2023	592--CLARK PARK	109512	900.00
	8/4/2023	9716--DONALD CARTER HANSEN MD PC	ACH	3,816.00
	8/4/2023	435--DR. AJETT MAHENDERNATH	ACH	11,448.00
	8/4/2023	754--DR. JONES, DANIEL C	ACH	7,632.00
	8/4/2023	708--DR. PELLEGRINI	ACH	11,448.00
	8/4/2023	500433--EMPLOYEE FUND BMGH	ACH	210.00
	8/4/2023	240000--ETCHEVERRYS FOODTOWN	109513	334.95
	8/4/2023	100100--FARMER BROS. CO.	109515	235.64
	8/4/2023	655--FIDELITY INVESTMENTS	ACH	45.00
	8/4/2023	94300--FISHER HEALTHCARE	109516	1,497.94
	8/4/2023	35--GALLAGHER BENEFIT SERVICES	109517	572.40
	8/4/2023	902502--GRAINGER	109518	413.29
	8/4/2023	9337--GREAT BASIN SUN	109519	75.00
	8/4/2023	278--HEALTH ASSURE BY ALSCO	109520	5,180.88
	8/4/2023	650--HEALTHSTREAM, INC	109521	99.40
	8/4/2023	100226--LABCARE	109522	834.50
	8/4/2023	98733--LANDER COUNTY TREASURER	109523	32.00
	8/4/2023	180008--LANDER HARDWARE	109524	220.62
	8/4/2023	120014--LANDER PHYSICAL THERAPY	109525	25,864.80
	8/4/2023	564--LINDE GAS & EQUIPMENT INC	109526	2,998.68
	8/4/2023	712--McCLANAHAN, SHAWNEE	ACH	455.00
	8/4/2023	130031--MCKESSON DRUG COMPANY	109527	14,290.42
	8/4/2023	130044--MEDLINE INDUSTRIES, INC.	109528	3,425.67
	8/4/2023	9433--MEDTOX DIAGNOSTICS, INC	109529	30.00
	8/4/2023	130049--MIDWAY MARKET	109530	13.18
	8/4/2023	152--NATIONAL RECALL ALERT CENTER	109531	695.00
	8/4/2023	9630--NETWORK SERVICES CO	ACH	202.75
	8/4/2023	497--NEVADA ASSOCIATION OF EMPLOYERS	109532	60.00
	8/4/2023	140025--NEW YORK LIFE INS CO	109533	1,250.32
	8/4/2023	140046--NORCO, INC	109534	45.00
	8/4/2023	10--NOVARAD CORPORATION	109535	1,108.49
	8/4/2023	190008--NV ENERGY	109536	19,785.02
	8/4/2023	652--ODP BUSINESS SOLUTIONS LLC	109537	1,349.31
	8/4/2023	150000--OFFICE PRODUCTS INC (OPI)	109538	721.96
	8/4/2023	1483--OPTUM360	109539	2,275.95
	8/4/2023	9615--PACIFIC STATES COMMUNICATIONS	109540	1,205.20
	8/4/2023	9304--POINTCLICKCARE TECHNOLOGIES	ACH	1,047.34
	8/4/2023	747--PPLSI	109541	155.65
	8/4/2023	98984--PUBLIC EMPLOYEES RETIREMENT SYSTEM	ACH	166,527.30
	8/4/2023	140027--RELIASTAR LIFE INSURANCE COMPANY	109542	550.00
	8/4/2023	1551--RT TECHNOLOGIES	109543	1,947.00
	8/4/2023	1078--SIEMENS HEALTHCARE DIAGNOSTICS	ACH	4,328.38
	8/4/2023	190016--SOUTHWEST GAS	109544	9,659.28
	8/4/2023	9382--TAHOE CARSON RADIOLOGY	109545	34.00
	8/4/2023	317--TESTERMAN, CAROLYN	ACH	175.00

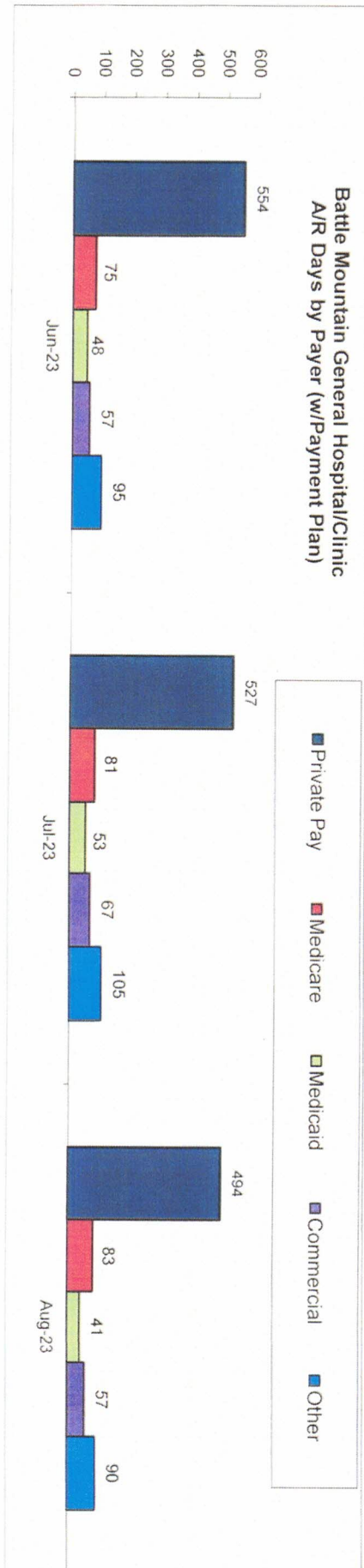


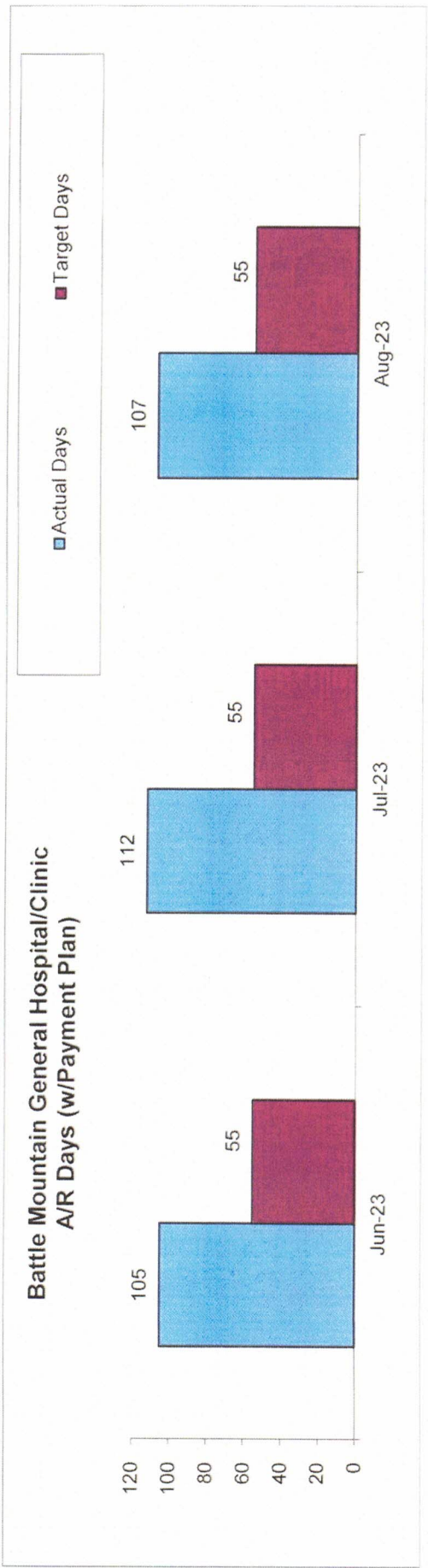
Bank	Date	Vendor	Document no.	Amount
	8/4/2023	707--TRENTINI, JOHN	ACH	1,440.00
	8/4/2023	190033--US FOODSERVICE, INC.	ACH	2,616.02
	8/4/2023	624--VANESSA EMM	109546	75.00
	8/4/2023	220008--VITALANT	109547	2,054.50
	8/4/2023	100801--WELLS FARGO	109548	8,724.58
	8/4/2023	1563--WEX BANK	ACH	1,668.22
	8/4/2023	9656--XCAST LABS, INC.	ACH	821.91
	8/11/2023	261--BATTLE MOUNTAIN GENERAL HOSPITAL HRA	ACH	30,000.00
	8/17/2023	212--AMERICAN PROFICIENCY INSTITUTE	109549	18.67
	8/17/2023	382--AMEZCUA, THOMAS	109550	2,500.00
	8/17/2023	1214--AT&T	109552	1.01
	8/17/2023	9442--AT&T	109551	1,640.60
	8/17/2023	900851--BAIR DISTRIBUTING INC	109553	229.38
	8/17/2023	318--BATTLE MOUNTAIN GENERAL HOSPITAL ATHENA	109554	325.00
	8/17/2023	92100--BATTLE MTN. WATER & SEWER	109555	652.70
	8/17/2023	98723--BECKMAN COULTER, INC.	ACH	1,020.41
	8/17/2023	24--BECTON, DICKINSON AND COMPANY	ACH	1,837.92
	8/17/2023	1323--BOUND TREE MEDICAL, LLC	109556	258.70
	8/17/2023	138--BRACCO DIAGNOSTICS INC.	109557	364.37
	8/17/2023	367--CARDINAL HEALTH 110, LLC	109558	3,356.64
	8/17/2023	732--CARDINAL HEALTH MEDICAL PRODUCTS & SERVICE	109559	114.61
	8/17/2023	187--CIVCO MEDICAL SOLUTION	109560	477.00
	8/17/2023	757--CONSENSUS CLOUD SOLUTION, LLC	ACH	570.34
	8/17/2023	11--CORCOM COMMUNICATION	109561	699.00
	8/17/2023	1441--CTA INC/ CUSHING TERRELL	ACH	11,316.14
	8/17/2023	3039--DESERT DISPOSAL	109562	316.00
	8/17/2023	562--DISH NETWORK LLC	109563	735.54
	8/17/2023	9716--DONALD CARTER HANSEN MD PC	ACH	26,712.00
	8/17/2023	435--DR. AJETT MAHENDERNATH	ACH	7,632.00
	8/17/2023	708--DR. PELLEGRINI	ACH	15,264.00
	8/17/2023	678--EMCOR SERVICES	109564	585.00
	8/17/2023	500433--EMPLOYEE FUND BMGH	ACH	204.00
	8/17/2023	1467--ENERSPECT	109565	266.98
	8/17/2023	240000--ETCHEVERRYS FOODTOWN	109566	425.25
	8/17/2023	100103--FALLS BRAND INDEPENDENT MEAT	109567	138.84
	8/17/2023	100100--FARMER BROS. CO.	109568	236.41
	8/17/2023	94300--FISHER HEALTHCARE	109569	1,596.52
	8/17/2023	271--FLYERS ENERGY LLC	109570	908.56
	8/17/2023	625--GERBER LAW OFFICES, LLP	109571	28.00
	8/17/2023	2--GLAXOSMITHKLINE PHARMACEUTICALS	109572	4,605.60
	8/17/2023	278--HEALTH ASSURE BY ALSICO	109573	5,250.48
	8/17/2023	190--HEALTH CHOICE ENTERPRICES, LLC	109574	4,100.00
	8/17/2023	650--HEALTHSTREAM, INC	109575	368.10
	8/17/2023	569--HEALTHSURE INS SERVICES, INC	109576	3,950.00
	8/17/2023	324--HENRY SCHEIN	109577	54.36
	8/17/2023	9706--HERMAN, PAUL	ACH	36,913.60
	8/17/2023	9762--ICU MEDICAL	ACH	1,826.72
	8/17/2023	9663--IDEXX DISTRIBUTION, INC.	109578	76.71
	8/17/2023	673--INTERNATIONAL TRAUMA LIFE SUPPORT	109579	150.00
	8/17/2023	9271--KINGSTON WATER UTILITY	109580	48.40
	8/17/2023	3015--LANDER COUNTY GATEFEES	109581	100.00
	8/17/2023	180008--LANDER HARDWARE	109582	137.52
	8/17/2023	120014--LANDER PHYSICAL THERAPY	109583	27,025.40
	8/17/2023	120015--LICON	109584	10,227.38
	8/17/2023	564--LINDE GAS & EQUIPMENT INC	109585	707.13
	8/17/2023	712--McCLANAHAN, SHAWNEE	ACH	70.00
	8/17/2023	130031--MCKESSON DRUG COMPANY	109586	32,704.05
	8/17/2023	130044--MEDLINE INDUSTRIES, INC.	109587	6,009.51
	8/17/2023	3--MICHAEL CLAY CORPORATION	109588	409,757.63
	8/17/2023	130049--MIDWAY MARKET	109589	5.34
	8/17/2023	9630--NETWORK SERVICES CO	ACH	80.34
	8/17/2023	9776--NEVADA RURAL HOSPITAL PARTNER	109590	3,633.18
	8/17/2023	190008--NV ENERGY	109591	30.43
	8/17/2023	652--ODP BUSINESS SOLUTIONS LLC	109592	1,226.70
	8/17/2023	9539--PHARMERICA	ACH	2,885.64

Bank	Date	Vendor	Document no.	Amount
	8/17/2023	100141--PUBLIC EMPLOYEES BENEFIT PROGRAM	109593	2,571.92
	8/17/2023	12--QUEST DIAGNOSTICS	109595	45.45
	8/17/2023	2963--QUEST DIAGNOSTICS	109594	18,953.09
	8/17/2023	140027--RELIASTAR LIFE INSURANCE COMPANY	109596	550.00
	8/17/2023	745--RENOWN MEDICAL SCHOOL ASSOCIATES NORTH, INC	109597	1,550.00
	8/17/2023	1551--RT TECHNOLOGIES	109598	1,857.00
	8/17/2023	763--SECURITA HEALTHCARE LLC	ACH	342.00
	8/17/2023	657--SHARP AMBULANCE BILLING	109599	1,470.51
	8/17/2023	1078--SIEMENS HEALTHCARE DIAGNOSTICS	ACH	1,278.77
	8/17/2023	550--SILVERTON MANAGEMENT COMPANY, LLC	ACH	3,498.36
	8/17/2023	98541--STATE OF NV DEPT OF PUBLIC SAFETY RECORDS	109600	201.25
	8/17/2023	762--STEWART TITLE COMPANY	109601	350.00
	8/17/2023	499--UpToDate, Inc	ACH	2,937.00
	8/17/2023	190033--US FOODSERVICE, INC.	ACH	4,280.91
	8/17/2023	1598--VERIZON WIRELESS	109602	370.57
	8/17/2023	1391--ZIRMED, INC.	109603	1,196.70
	8/31/2023	903867--AFLAC	109604	1,373.44
	8/31/2023	190085--ALIMED, INC.	109605	214.76
	8/31/2023	1328--ANTHEM BLUE CROSS AND BLUE SHIELD	109606	4,246.60
	8/31/2023	147--ASSOCIATED PATHOLOGISTS CHARTERED	109607	737.80
	8/31/2023	765--AT&T	109608	85.99
	8/31/2023	9383--AT&T U VERSE	109609	85.70
	8/31/2023	1531--AZALEA HEALTH	ACH	1,500.00
	8/31/2023	900851--BAIR DISTRIBUTING INC	109610	203.37
	8/31/2023	318--BATTLE MOUNTAIN GENERAL HOSPITAL ATHENA	109611	425.00
	8/31/2023	1464--BMI	ACH	5,500.00
	8/31/2023	1323--BOUND TREE MEDICAL, LLC	109612	777.80
	8/31/2023	367--CARDINAL HEALTH 110, LLC	109613	2,287.52
	8/31/2023	732--CARDINAL HEALTH MEDICAL PRODUCTS & SERVICE	109614	37.19
	8/31/2023	679--CHEMAQUA	ACH	500.00
	8/31/2023	592--CLARK PARK	109615	900.00
	8/31/2023	154--CLIFTON LARSON ALLEN LLP	109616	21,390.00
	8/31/2023	435--DR. AJETT MAHENDERNATH	ACH	11,448.00
	8/31/2023	754--DR. JONES, DANIEL C	ACH	7,632.00
	8/31/2023	708--DR. PELLEGRINI	ACH	3,816.00
	8/31/2023	500433--EMPLOYEE FUND BMGH	ACH	198.00
	8/31/2023	240000--ETCHEVERRYS FOODTOWN	109617	108.63
	8/31/2023	100100--FARMER BROS. CO.	109618	288.28
	8/31/2023	94300--FISHER HEALTHCARE	ACH	19,857.71
	8/31/2023	35--GALLAGHER BENEFIT SERVICES	109619	523.80
	8/31/2023	902502--GRAINGER	109620	383.72
	8/31/2023	278--HEALTH ASSURE BY ALSCO	109621	5,250.14
	8/31/2023	650--HEALTHSTREAM, INC	109622	1,348.00
	8/31/2023	18--HEESE, HOLLY	ACH	165.06
	8/31/2023	324--HENRY SCHEIN	109623	606.05
	8/31/2023	9663--IDEXX DISTRIBUTION, INC.	109624	114.54
	8/31/2023	764--INOVALON PROVIDER, INC	109625	2,541.22
	8/31/2023	766--KINNE, KIRA	ACH	200.00
	8/31/2023	180008--LANDER HARDWARE	109626	125.08
	8/31/2023	120014--LANDER PHYSICAL THERAPY	109627	25,699.00
	8/31/2023	564--LINDE GAS & EQUIPMENT INC	109628	3,200.46
	8/31/2023	712--McCLANAHAN, SHAWNEE	ACH	35.00
	8/31/2023	130031--MCKESSON DRUG COMPANY	ACH	3,287.57
	8/31/2023	349--MCKESSON MEDICAL SURGICAL	ACH	29.57
	8/31/2023	353--MCKESSON PLASMA & BIOLOGICS LLC	ACH	8,176.02
	8/31/2023	130044--MEDLINE INDUSTRIES, INC.	109629	6,353.25
	8/31/2023	130049--MIDWAY MARKET	109630	55.66
	8/31/2023	1412--NBF GROUP INC.	109631	14.31
	8/31/2023	9630--NETWORK SERVICES CO	ACH	224.45
	8/31/2023	140025--NEW YORK LIFE INS CO	109632	1,173.98
	8/31/2023	549--NISSHA MEDICAL TECHNOLOGIES	ACH	51.76
	8/31/2023	140046--NORCO, INC	109633	45.00
	8/31/2023	190008--NV ENERGY	109634	20,600.00
	8/31/2023	87--PANACEA SOLUTIONS, LLC	109635	1,600.00
	8/31/2023	9304--POINTCLICKCARE TECHNOLOGIES	ACH	1,137.93

Bank	Date	Vendor	Document no.	Amount
	8/31/2023	747--PPLSI	109636	155.65
	8/31/2023	98984--PUBLIC EMPLOYEES RETIREMENT SYSTEM	ACH	144,377.35
	8/31/2023	140027--RELIASTAR LIFE INSURANCE COMPANY	109637	550.00
	8/31/2023	1078--SIEMENS HEALTHCARE DIAGNOSTICS	ACH	2,023.81
	8/31/2023	190033--US FOODSERVICE, INC.	ACH	3,985.84
	8/31/2023	1563--WEX BANK	ACH	2,625.73
Operating Account - Wells Fargo				
Total for Operating Account				<u>1,374,077.58</u>







# BATTLE MOUNTAIN GENERAL HOSPITAL

## BATTLE MOUNTAIN CLINIC

YTD	Face to Face	1,755
Telehealth		105
Injections		96
Dietician		0
		1,956

PHYSICIAN	DAYS WORKED Aug-23	PATIENTS SEEN Aug-23	PATIENTS SEEN PER DAY (AVERAGE)	PATIENTS SEEN YTD
Dr Maltinski Telehealth	21	316	15	533
Dr Potterjones(Includes LTC) Telehealth	12	142	12	390
Dr By Burkhardt(Includes LTC) Telehealth	18.5	354	19	512
Dr Kinkade, APRN Telehealth	13	100	9	184
Cathy Hymas, MHNP Telehealth	10	62	10	136
Dr Allen, RD Injections	0	0	0	0
	0	48	0	96
<b>total</b>		1084		1,956

PATIENTS SEEN AUGUST 2022 997

PATIENTS SEEN YTD 9/31/2022 1910



Battle Mountain General Hospital  
 Departmental Income Statement against Budget  
 As of August 31, 2023

Reporting Book:

ACCRUAL

As of Date:

08/31/2023

Department:

RURAL HEALTH CLINIC

	Month To Date 08/31/2023			Year To Date 08/31/2023		
	Actual	Budget 2024	Budget Variance	Actual	Budget 2024	Budget Variance
Patient Revenue						
Patient Revenue	184,571.76	184,461.91	0.05 %	312,077.64	368,923.82	(15.40) %
Total Patient Revenue	184,571.76	184,461.91	0.05 %	312,077.64	368,923.82	(15.40) %
Revenue Deductions						
Contractual Adjustments						
Contractual Adjustment	19,156.01	63,639.33	(69.89) %	26,706.79	127,278.66	(79.01) %
Total Contractual Adjustments	19,156.01	63,639.33	(69.89) %	26,706.79	127,278.66	(79.01) %
Bad Debt						
Bad Debt Write Off Hospital/Clinic	4,765.66	0.00	100.00 %	9,402.87	0.00	100.00 %
Total Bad Debt	4,765.66	0.00	100.00 %	9,402.87	0.00	100.00 %
Revenue Deductions						
Charity Write Off - Clinic	(142.61)	0.00	100.00 %	(1,910.80)	0.00	100.00 %
Total Revenue Deductions	(142.61)	0.00	100.00 %	(1,910.80)	0.00	100.00 %
Total Revenue Deductions	23,779.06	63,639.33	(62.63) %	34,198.86	127,278.66	(73.13) %
Total Net Patient Revenue	160,792.70	120,822.58	33.08 %	277,878.78	241,645.16	14.99 %
Other Operating Revenue						
Interest on Patient Account	(6.53)	0.00	100.00 %	(6.44)	0.00	100.00 %
Total Other Operating Revenue	(6.53)	0.00	100.00 %	(6.44)	0.00	100.00 %
Total Income before Expenses	160,786.17	120,822.58	33.07 %	277,872.34	241,645.16	14.99 %
Expenses						
Operating Expenses						
Departmental Expenses						
Repairs and Maintenance						
Purchased Maintenance	1,857.00	583.33	218.34 %	3,980.46	1,166.66	241.18 %
Total Repairs and Maintenance	1,857.00	583.33	218.34 %	3,980.46	1,166.66	241.18 %
Leases and Rental Expenses						
Rental Expense	45.00	258.33	(82.58) %	90.00	516.66	(82.58) %
Total Leases and Rental Expenses	45.00	258.33	(82.58) %	90.00	516.66	(82.58) %
Employee Related Expenses						
Salary						
Salary - General	36,880.31	39,090.81	(5.65) %	71,230.28	78,181.62	(8.89) %
Salary - MD/PA/NP	83,552.01	85,892.30	(2.72) %	162,453.79	171,784.60	(5.43) %
Total Salary	120,432.32	124,983.11	(3.64) %	233,684.07	249,966.22	(6.51) %
Benefits						
Self Insured - Insurance Funding	1,230.30	0.00	100.00 %	1,230.30	0.00	100.00 %
Health Insurance Expense	9,185.61	8,195.92	12.07 %	15,444.58	16,391.84	(5.77) %
Retirement Expense	21,285.27	12,995.23	63.79 %	44,788.67	25,990.46	72.32 %
Vacation/Holiday/Sick Expense	2,870.66	756.08	279.67 %	7,367.45	1,512.16	387.21 %
FICA Expense	1,619.51	1,823.21	(11.17) %	2,678.02	3,646.42	(26.55) %
Work Comp Benefit	2,513.77	2,854.28	(11.92) %	5,027.54	5,708.56	(11.92) %
Total Benefits	38,705.12	26,624.72	45.37 %	76,536.56	53,249.44	43.73 %
Non-Benefit Expenses						
Dues and Subscriptions	3,557.71	800.00	344.71 %	4,459.69	1,600.00	178.73 %
Travel Expense	0.00	500.00	(100.00) %	0.00	1,000.00	(100.00) %
Training Expense	179.00	1,541.66	(88.38) %	179.00	3,083.32	(94.19) %
Total Non-Benefit Expenses	3,736.71	2,841.66	31.49 %	4,638.69	5,683.32	(18.38) %
Total Employee Related Expenses	162,874.15	154,449.49	5.45 %	314,859.32	308,898.98	1.92 %
Supplies						
Non-Chargeable Supplies						
Office Supplies	527.58	500.00	5.51 %	931.94	1,000.00	(6.80) %
Medical Supplies	544.55	708.33	(23.12) %	1,608.42	1,416.66	13.53 %
Non-Medical Supplies	139.77	166.66	(16.13) %	355.67	333.32	6.70 %

Battle Mountain General Hospital  
Departmental Income Statement against Budget  
As of August 31, 2023

Reporting Book:

ACCRUAL

As of Date:

08/31/2023

Department:

RURAL HEALTH CLINIC

	Month To Date 08/31/2023			Year To Date 08/31/2023		
	Actual	Budget 2024	Budget Variance	Actual	Budget 2024	Budget Variance
Sutures and Needles	92.76	50.00	85.52 %	423.18	100.00	323.18 %
Pharmaceuticals	21,189.62	12,500.00	69.51 %	33,845.77	25,000.00	35.38 %
Ortho Supplies	162.76	208.33	(21.87) %	370.74	416.66	(11.02) %
Minor Equipment Expense	0.00	125.00	(100.00) %	0.00	250.00	(100.00) %
Oxygen and Other Gases	0.00	125.00	(100.00) %	90.30	250.00	(63.88) %
Total Non-Chargeable Supplies	22,657.04	14,383.32	57.52 %	37,626.02	28,766.64	30.79 %
Other Supply Expenses						
Postage/Freight	0.00	41.66	(100.00) %	86.56	83.32	3.88 %
Total Other Supply Expenses	0.00	41.66	(100.00) %	86.56	83.32	3.88 %
Total Supplies	22,657.04	14,424.98	57.06 %	37,712.58	28,849.96	30.71 %
Contract Services						
Purchased Services	2,275.35	3,333.33	(31.73) %	4,592.70	6,666.66	(31.10) %
Collection Fee	45.03	125.00	(63.97) %	78.11	250.00	(68.75) %
Total Contract Services	2,320.38	3,458.33	(32.90) %	4,670.81	6,916.66	(32.47) %
Other Department Expenses						
Advertising/Marketing	0.00	83.33	(100.00) %	0.00	166.66	(100.00) %
Total Other Department Expenses	0.00	83.33	(100.00) %	0.00	166.66	(100.00) %
Total Departmental Expenses	189,753.57	173,257.79	9.52 %	361,313.17	346,515.58	4.27 %
General and Administrative Expenses						
Utilities						
Utilities Fuel	0.00	25.00	(100.00) %	0.00	50.00	(100.00) %
Total Utilities	0.00	25.00	(100.00) %	0.00	50.00	(100.00) %
Total General and Administrative Expenses	0.00	25.00	(100.00) %	0.00	50.00	(100.00) %
Total Operating Expenses	189,753.57	173,282.79	9.50 %	361,313.17	346,565.58	4.25 %
Total Expenses	189,753.57	173,282.79	9.50 %	361,313.17	346,565.58	4.25 %
Total Net Income	(28,967.40)	(52,460.21)	(44.78) %	(83,440.83)	(104,920.42)	(20.47) %



Battle Mountain General Hospital  
Departmental Income Statement against Budget  
As of August 31, 2023

Reporting Book:  
As of Date:  
Department:

ACCRUAL  
08/31/2023  
EMERGENCY MED SERVICES/EMS

	Month To Date 08/31/2023			Year To Date 08/31/2023		
	Actual	Budget 2024	Budget Variance	Actual	Budget 2024	Budget Variance
Patient Revenue						
Patient Revenue	76,309.89	83,798.85	(8.93) %	184,912.66	167,597.70	10.33 %
Total Patient Revenue	76,309.89	83,798.85	(8.93) %	184,912.66	167,597.70	10.33 %
Revenue Deductions						
Contractual Adjustments						
Contractual Adjustment	29,653.53	28,910.58	2.56 %	66,276.53	57,821.16	14.62 %
Total Contractual Adjustments	29,653.53	28,910.58	2.56 %	66,276.53	57,821.16	14.62 %
Bad Debt						
Bad Debt Write Off Hospital/Clinic	33,529.02	0.00	100.00 %	30,753.21	0.00	100.00 %
Total Bad Debt	33,529.02	0.00	100.00 %	30,753.21	0.00	100.00 %
Revenue Deductions						
Charity Write Off - Clinic	0.00	0.00	0.00 %	(518.70)	0.00	100.00 %
Total Revenue Deductions	0.00	0.00	0.00 %	(518.70)	0.00	100.00 %
Total Revenue Deductions	63,182.55	28,910.58	118.54 %	96,511.04	57,821.16	66.91 %
Total Net Patient Revenue	13,127.34	54,888.27	(76.08) %	88,401.62	109,776.54	(19.47) %
Other Operating Revenue						
Other Operating Revenue	10,000.00	10,000.00	0.00 %	20,000.00	20,000.00	0.00 %
Total Other Operating Revenue	10,000.00	10,000.00	0.00 %	20,000.00	20,000.00	0.00 %
Non-Operating Revenue						
Non-Operating Revenue						
Other Non-Operating Income						
Misc Non-Operating Revenue	0.00	833.33	(100.00) %	0.00	1,666.66	(100.00) %
Total Other Non-Operating Income	0.00	833.33	(100.00) %	0.00	1,666.66	(100.00) %
Total Non-Operating Revenue	0.00	833.33	(100.00) %	0.00	1,666.66	(100.00) %
Total Non-Operating Revenue	0.00	833.33	(100.00) %	0.00	1,666.66	(100.00) %
Total Income before Expenses	23,127.34	65,721.60	(64.81) %	108,401.62	131,443.20	(17.52) %
Expenses						
Operating Expenses						
Departmental Expenses						
Repairs and Maintenance						
Purchased Maintenance	144.00	125.00	15.20 %	288.00	250.00	15.20 %
Total Repairs and Maintenance	144.00	125.00	15.20 %	288.00	250.00	15.20 %
Leases and Rental Expenses						
Rental Expense	408.47	416.66	(1.96) %	805.34	833.32	(3.35) %
Total Leases and Rental Expenses	408.47	416.66	(1.96) %	805.34	833.32	(3.35) %
Employee Related Expenses						
Salary						
Salary - General	48,421.39	59,280.20	(18.31) %	96,427.91	118,560.40	(18.66) %
Total Salary	48,421.39	59,280.20	(18.31) %	96,427.91	118,560.40	(18.66) %
Benefits						
Health Insurance Expense	2,235.33	2,648.80	(15.60) %	4,132.73	5,297.60	(21.98) %
Retirement Expense	3,637.30	7,124.84	(48.94) %	9,089.48	14,249.68	(36.21) %
Vacation/Holiday/Sick Expense	7,991.85	2,825.00	182.89 %	15,488.99	5,650.00	174.14 %
FICA Expense	1,795.50	1,738.92	3.25 %	1,903.63	3,477.84	(45.26) %
Work Comp Benefit	1,363.00	1,863.15	(26.84) %	2,726.00	3,726.30	(26.84) %
Total Benefits	17,022.98	16,200.71	5.07 %	33,340.83	32,401.42	2.89 %
Non-Benefit Expenses						
Uniforms	0.00	416.66	(100.00) %	0.00	833.32	(100.00) %
Dues and Subscriptions	214.66	525.00	(59.11) %	429.32	1,050.00	(59.11) %
Training Expense	350.00	833.33	(57.99) %	350.00	1,666.66	(78.99) %
Total Non-Benefit Expenses	564.66	1,774.99	(68.18) %	779.32	3,549.98	(78.04) %
Total Employee Related Expenses	66,009.03	77,255.90	(14.55) %	130,548.06	154,511.80	(15.50) %
Supplies						
Non-Chargeable Supplies						
Office Supplies	13.36	83.33	(83.96) %	13.36	166.66	(91.98) %
Medical Supplies	1,654.55	2,166.66	(23.63) %	3,890.64	4,333.32	(10.21) %
Non-Medical Supplies	12.62	250.00	(94.95) %	42.22	500.00	(91.55) %
Sutures and Needles	0.00	4.16	(100.00) %	0.00	8.32	(100.00) %
IV Supplies	175.25	208.33	(15.87) %	666.39	416.66	59.93 %



Battle Mountain General Hospital  
 Departmental Income Statement against Budget  
 As of August 31, 2023

Reporting Book:

ACCRUAL

As of Date:

08/31/2023

Department:

EMERGENCY MED SERVICES/EMS

	Month To Date 08/31/2023			Year To Date 08/31/2023		
	Actual	Budget 2024	Budget Variance	Actual	Budget 2024	Budget Variance
IV Solutions	0.00	66.66	(100.00) %	0.00	133.32	(100.00) %
Pharmaceuticals	60.22	416.66	(85.54) %	230.81	833.32	(72.30) %
Ortho Supplies	17.52	41.66	(57.94) %	17.52	83.32	(78.97) %
Minor Equipment Expense	0.00	333.33	(100.00) %	0.00	666.66	(100.00) %
Oxygen and Other Gases	0.00	250.00	(100.00) %	0.00	500.00	(100.00) %
Total Non-Chargeable Supplies	1,933.52	3,820.79	(49.39) %	4,860.94	7,641.58	(36.38) %
Other Supply Expenses						
Postage/Freight	33.66	41.66	(19.20) %	33.66	83.32	(59.60) %
Total Other Supply Expenses	33.66	41.66	(19.20) %	33.66	83.32	(59.60) %
Total Supplies	1,967.18	3,862.45	(49.06) %	4,894.60	7,724.90	(36.63) %
Contract Services						
Purchased Services	1,596.91	1,666.66	(4.18) %	3,142.42	3,333.32	(5.72) %
Collection Fee	0.00	175.00	(100.00) %	30.00	350.00	(91.42) %
Total Contract Services	1,596.91	1,841.66	(13.28) %	3,172.42	3,683.32	(13.87) %
Total Departmental Expenses	70,125.59	83,501.67	(16.01) %	139,708.42	167,003.34	(16.34) %
General and Administrative Expenses						
Utilities						
Utilities Garbage	33.00	0.00	100.00 %	66.00	0.00	100.00 %
Utilities Fuel	2,406.27	3,333.33	(27.81) %	3,819.51	6,666.66	(42.70) %
Utilities Telephone	60.64	54.91	10.43 %	121.28	109.82	10.43 %
Total Utilities	2,499.91	3,388.24	(26.21) %	4,006.79	6,776.48	(40.87) %
Total General and Administrative Expenses	2,499.91	3,388.24	(26.21) %	4,006.79	6,776.48	(40.87) %
Total Operating Expenses	72,625.50	86,889.91	(16.41) %	143,715.21	173,779.82	(17.30) %
Total Expenses	72,625.50	86,889.91	(16.41) %	143,715.21	173,779.82	(17.30) %
Total Net Income	(49,498.16)	(21,168.31)	133.83 %	(35,313.59)	(42,336.62)	(16.58) %

**LANDER COUNTY HOSPITAL DISTRICT  
DBA: BATTLE MOUNTAIN GENERAL HOSPITAL  
NOTES TO AUGUST 31, 2023  
FINANCIAL STATEMENTS**

**NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Nature of Operations and Reporting Entity**

Lander County Hospital District dba: Battle Mountain General Hospital (the Hospital or District) is a hospital district formed under the provisions of the Nevada Revised Statutes. The Hospital primarily earns revenues by providing inpatient, outpatient, long-term care and emergency care services to patients in Battle Mountain, Nevada. It also operates a primary care clinic in Battle Mountain.

**Basis of Accounting and Presentation**

The financial statements of the Hospital have been prepared on the accrual basis of accounting using the economic resources measurement focus. Revenues, expenses, gains, losses, assets, and liabilities from exchange and exchange-like transactions are recognized when the exchange transaction takes place, while those from government-mandated nonexchange transactions (principally federal and state grants) are recognized when all applicable eligibility requirements are met. Operating revenues and expenses include exchange transactions and program-specific, government-mandated nonexchange transactions. Government-mandated nonexchange transactions that are not program specific (such as county appropriations), property taxes, and investment income are included in nonoperating revenues and expenses. The Hospital first applies restricted net position when an expense or outlay is incurred for purposes for which both restricted and unrestricted net position are available.

**Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets, deferred outflows of resources, liabilities and deferred inflows of resources and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Cash Equivalents**

The Hospital considers all liquid investments, other than those limited as to use, with original maturities of three months or less to be cash equivalents. At June 30, 2022 and 2021, cash equivalents consisted primarily of money market accounts with brokers and certificates of deposit.

**Risk Management**

The Hospital is exposed to various risks of loss from torts; theft of, damage to and destruction of assets; business interruption; errors and omissions; employee injuries and illnesses; natural disasters; medical malpractice; and employee health, dental and accident benefits. Commercial insurance coverage is purchased for claims arising from such matters other than medical malpractice and employee health claims. Settled claims have not exceeded this commercial coverage in any of the three preceding years.

**Investments and Investment Income**

The Hospital maintains fixed income investments and certificate of deposits with an investment broker. Investments are carried at fair value. Fair value is determined using quoted market prices. Investment income includes dividend and interest income and the net change for the year in fair value of investments carried at fair value.



**LANDER COUNTY HOSPITAL DISTRICT  
DBA: BATTLE MOUNTAIN GENERAL HOSPITAL  
NOTES TO AUGUST 31, 2023  
FINANCIAL STATEMENTS**

**NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES  
(CONTINUED)**

**Fair Value Measurements**

To the extent available, the District's investments are recorded at fair value. GASS Statement No. 72 - *Fair Value Measurement and Application*, defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. This statement establishes a hierarchy of valuation inputs based on the extent to which inputs are observable in the marketplace. Inputs are used in applying the various valuation techniques and take into account the assumptions that market participants use to make valuation decisions. Inputs may include price information, credit data, interest and yield curve data, and other factors specific to the financial instrument. Observable inputs reflect market data obtained from independent sources.

In contrast, unobservable inputs reflect an entity's assumptions about how market participants would value the financial instrument. Valuation techniques should maximize the use of observable inputs to the extent available. A financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement.

The following describes the hierarchy of inputs used to measure fair value and the primary valuation methodologies used for financial instruments measured at fair value on a recurring basis:

*Level 1* - Inputs that utilize quoted prices (unadjusted) in active markets for identical assets or liabilities that the district has the ability to access.

*Level 2* - Inputs that include quoted prices for similar assets and liabilities in active markets and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the financial instrument. Fair values for these instruments are estimated using pricing models, quoted prices of securities with similar characteristics, or discounted cash flows.

*Level 3* - Inputs that are unobservable inputs for the asset or liability, which are typically based on an entity's own assumptions, as there is little, if any, related market activity.



**LANDER COUNTY HOSPITAL DISTRICT  
DBA: BATTLE MOUNTAIN GENERAL HOSPITAL  
NOTES TO AUGUST 31, 2023  
FINANCIAL STATEMENTS**

**NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES  
(CONTINUED)**

**Patient Accounts Receivable**

Patient accounts receivable are obligations that are stated at the amount management expects to collect for outstanding balances. These obligations are primarily from patients whom are insured under third-party payor agreements. The District bills third-party payors on the patients' behalf, or if a patient is uninsured, the patient is billed directly. Once claims are settled with the primary payor, any secondary insurance is billed, and patients are billed for copay and deductible amounts that are the patients' responsibility. Payments on patient receivables are applied to the specific claim identified on the remittance advice or statement. The district does not have a policy to charge interest on past due accounts.

Patient accounts receivable are recorded on the accompanying financial statements at an amount net of contractual adjustments and an allowance for doubtful accounts, which reflect management's estimate of the amounts that will not be collected. Management provides for contractual adjustments under terms of third-party reimbursement agreements through a reduction of gross revenue and a credit to patients accounts receivable.

In addition, management provides for probable uncollectible amounts, primarily for uninsured patient and amounts for which patient are personally responsible, through a reduction of gross revenue and a credit to an allowance for doubtful accounts.

In evaluating the collectability of patient accounts receivable, the District analyzes past results and identifies trends for each of its major payor sources of revenue to estimate the appropriate allowance for doubtful accounts and provision for bad debts. Management regularly reviews data about these major payor sources of revenue in evaluating the sufficiency of the allowance for doubtful accounts. Specifically, for receivables associated with services provided to patients who have third-party coverage, the district analyzes contractually due amounts and provides an allowance for doubtful accounts and a provision for bad debts for expected uncollectible deductibles and copayments on accounts for which the third-party payor has not yet paid for payors who are known to be having financial difficulties that make the realization of amounts due unlikely.

For receivables associated with self-pay patients (which includes patients without insurance and patients with deductible and copayment balances due for which third-party coverage exists for part of the bill), the District records a significant provision for bad debts in the period of service on the basis of its past experience, which indicates that many patients are unable or unwilling to pay the portion of their bill for which that are financially responsible. The difference between the standard rates and the amounts collected after all reasonable collection efforts have been exhausted is charged off against the allowance for doubtful accounts.

**Supplies**

Supply inventories are stated at the lower of cost, determined using the first-in, first-out method or market.



**LANDER COUNTY HOSPITAL DISTRICT  
DBA: BATTLE MOUNTAIN GENERAL HOSPITAL  
NOTES TO AUGUST 31, 2023  
FINANCIAL STATEMENTS**

**NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES  
(CONTINUED)**

**Capital Assets**

The District capitalizes assets whose cost exceeds \$5,000 and have an estimated life of at least three years. Capital assets are recorded at cost at the date of acquisition, or fair value at the date of donation if acquired by gift. Depreciation is computed using the straight-line method over the estimated useful life of each asset. Assets under capital lease obligations and leasehold improvements are depreciated over the shorter of the lease term or their respective estimated useful lives. The following estimated useful lives are being used by the Hospital:

Buildings and Leasehold Improvements	5 to 40 Years
Equipment	3 to 20 Years

**Compensated Absences**

Hospital policies permit most employees to accumulate vacation and sick leave benefits that may be realized as paid time off or, in limited circumstances, as a cash payment. Expense and the related liability are recognized as vacation benefits are earned whether the employee is expected to realize the benefit as time off or in cash. Expense and the related liability for sick leave benefits are recognized when earned to the extent the employee is expected to realize the benefit in cash determined using the termination payment method. Sick leave benefits expected to be realized as paid time off are recognized as expense when the time off occurs, and no liability is accrued for such benefits employees have earned but not yet realized. Compensated absence liabilities are computed using the regular pay and termination pay rates in effect at the statement of net position date plus an additional amount for compensation-related payments such as Medicare taxes computed using rates in effect at that date. The estimated compensated absences liability expected to be paid more than one year after the statement of net position date is included in other long-term liabilities.

**Pension Plan**

The Hospital participates in the Public Employees Retirement System of the state of Nevada, (PERS), a cost-sharing multiple employer defined benefit pension plan. For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the plan and additions to/deductions from the plan's fiduciary net position have been determined on the same basis as they are reported by the plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

**Deferred Outflow of Resources**

Deferred outflows of resources represent a consumption of net position that applies to a future period(s) and will not be recognized as an outflow of resources (expense) until then. Deferred outflows of resources consist of unrecognized items not yet charged to pension expense and contributions from the employer after the measurement date but before the end of the employer's reporting period.



**LANDER COUNTY HOSPITAL DISTRICT  
DBA: BATTLE MOUNTAIN GENERAL HOSPITAL  
NOTES TO AUGUST 31, 2023  
FINANCIAL STATEMENTS**

**NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES  
(CONTINUED)**

**Deferred Inflow of Resources**

Although certain revenues are measurable, they are not available. Available means collected within the current period or expected to be collected soon enough thereafter to be used to pay liabilities of the current period. Deferred inflows of resources represent the amount of assets that have been recognized, but the related revenue has not been recognized since the assets are not collected within the current period or expected to be collected soon enough thereafter to be used to pay liabilities of the current period. Deferred inflows of resources consist of pension related deferred inflows.

**Unearned Revenue**

Revenue received in advance of the performance of services deemed to be exchange transactions are deferred until such time as related expenditures are incurred and then recognized as revenue.

**Net Position**

Net position of the Hospital is classified in two components. Net investment in capital assets consists of capital assets net of accumulated depreciation. Unrestricted net position is the remaining net position that does not meet the definition of net investment in capital assets or restricted net position.

**Net Patient Service Revenue**

The Hospital has agreements with third-party payors that provide for payments to the Hospital at amounts different from its established rates. Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors and others for services rendered and includes estimated retroactive revenue adjustments and a provision for uncollectible accounts.

**Net Patient Service Revenue (Continued)**

Retroactive adjustments are considered in the recognition of revenue on an estimated basis in the period the related services are rendered, and such estimated amounts are revised in future periods as adjustments become known.

**Charity Care**

The Hospital provides care without charge or at amounts less than its established rates to patients meeting certain criteria under its charity care policy. Because the Hospital does not pursue collection of amounts determined to qualify as charity care, these amounts are not reported as net patient service revenue.

**Income Taxes**

As an essential government function, the Hospital is generally exempt from federal income taxes under Section 115 of the Internal Revenue Code. However, the Hospital is subject to federal income tax on any unrelated business taxable income.



**LANDER COUNTY HOSPITAL DISTRICT  
DBA: BATTLE MOUNTAIN GENERAL HOSPITAL  
NOTES TO AUGUST 31, 2023  
FINANCIAL STATEMENTS**

**NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES  
(CONTINUED)**

**Net Patient Service Revenue**

The Hospital has agreements with third-party payors that provide for payments to the Hospital at amounts different from its established rates. These payment arrangements include:

Medicare - The Hospital is certified as a Medicare critical access hospital. The Hospital is reimbursed under a cost reimbursement methodology for inpatient and most outpatient services. The Hospital is reimbursed for certain services at tentative rates with final settlement determined after submission of annual cost reports by the Hospital and audits thereof by the Medicare administrative contractor. The Hospital's Medicare cost reports have been audited by the Medicare administrative contractor through June 30, 2021.

Medicaid - Inpatient and nursing home services rendered to Medicaid program beneficiaries are reimbursed under cost reimbursement methodologies. Outpatient services are reimbursed at prospectively determined rates. The Hospital is reimbursed at tentative rates with final settlement determined after submission of annual cost reports by the Hospital and audits thereof by the Medicaid administrative contractor. The Hospital's Medicaid cost reports have been audited by the Medicaid administrative contractor through June 30, 2021.

Approximately 72% and 57% of net patient service revenues are from participation in the Medicare and state-sponsored Medicaid programs for the years ended June 30, 2022 and 2021, respectively. Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation and change. As a result, it is reasonably possible that recorded estimates will change materially in the near term.



535 South Humboldt Street Battle Mountain, Nevada 89820  
Phone: 775-635-2550

## Executive Summary

### 4 October 2023

- **Health Fair Report:** It was another successful County Health Fair that was put on by the hospital district. With the help and support of approximately 30 providers and vendors, we shared important health and wellness information to those that attended. This year, our lab staff performed the tests in house rather than sending them out to Quest Diagnostics. All lab reports have been completed and sent back to the patients. A few days after the health fair was done here in Battle Mountain, we sent a crew down to Austin to give them an opportunity to have the labs run as well. In total, we performed lab tests on 205 patients during the Health Fair.
- **Old Generator:** To this point, I have not had a single rural hospital show interest in the old generator. I am going to ask one final time if there is interest. If there isn't a positive response, I will move forward with a public auction setting the lowest bid at \$15,000.00.
- **EMS Transition:** After a couple meetings with Mike Harris to hear updates on progress, we are moving closer to a transition date of November 1<sup>st</sup>. Mike and I have been very cooperative in our efforts and hope to have the transition completed on November 1<sup>st</sup>. The rental agreement is expected to be on the County Commission Agenda for October 12<sup>th</sup>.
- **CEO Education:** Last week, I was able to attend the National Rural Health Association RHC and CAH Conference. In this conference, I learned about the specific business that we run here at BMGH. I learned new strategies that will help us to improve our services and also improve our finances. I learned the federal healthcare advancements and changes. In my experience, I have found the NRHA education to be the most beneficial to me as a rural CEO.
- **Athena Thrive Conference:** Next week, I will be making a quick trip to Austin, Texas to participate in the Athena Healthcare Annual Conference. My hope is to learn of the future of Athena and to urge them to make needed changes to the hospital side of the EHR.
- **Billing Audit by ADHC, LLC:** About two months ago, I was contacted by a representative of ADHC about the billing audit service that they perform. They audit all of the payments that we have received over the past 18 months to ensure that we were paid appropriately compared to our contracts. When they find amounts that are incorrect, they pursue the payer for the contractually correct payment. They use proprietary software and strategies to find the under payments and to pursue them. The only amount that they charge is 30% of what they collect. They are confident that they will find and recover money that we would not have received otherwise.
-