AGENDA

Lander County Hospital District – Board of Trustees
Regular Session
October 9, 2024 - 5:30 P.M.
John Peters Health Services Center
Board Room
555 West Humboldt Street
Battle Mountain, NV

5:30 PM Call to Order – Regular Session

Pledge of Allegiance

Public Comment

Persons are invited to submit comments in writing and/or attend and make comments on any non-agenda items at the Board Meeting. All public comment may be limited to three (3) minutes per person, at the discretion of the Board. Reasonable restrictions may be placed on public comments based upon time, place and manner, but public comment based upon viewpoint may not be restricted.

- Motion to Consent (Matheus) (Discussion for Possible Action)
 - 1) October 9, 2024 Agenda Notice Posted October 4, 2024
 - 2) Infection Control September 2024
 - 3) Emergency Operations Program/Policy & Procedure June, August & September 2024
 - 4) Board Meeting Minutes Regular Session September 11, 2024
 - 5) Medical Staff appointment/reappointments
 Battle Mountain Clinic 1 year Provisional Privileges
 Romeo Rosales, PA-C

Teleradiology Services
Tahoe Carson Radiology – 1 year Provisional Privileges
Dr. Thomas Powierza

2-year Reappointment Dr. Daniel Kirkham

Direct Radiology – 1 year Provisional Privileges Dr. Miriam B. Hulkower

Public Comment

Unfinished Business

6) Critical Access Hospital Construction – (Matheus) – (<u>Discussion for Possible Action</u>)

The Board will review and discuss updates on the hospital construction project and all other matters properly related thereto.

Public Comment

7) Update of Agape Hospice Certification Progress – (Matheus) – (For Discussion Only)

The Board will receive an update regarding the certification progress of Agape Hospice and all other matters related thereto.

Public Comment

New Business

8) Establish a Board Policy Sub-Committee - (Matheus) - (<u>Discussion for Possible Action</u>)

The Board will discuss and approve/deny the establishment of a Board Sub-Committee for review and recommendation regarding facility non-clinical policies, Governing Board Bylaws/Policies and Medical Staff Bylaws that will then be presented to the whole Board for approval and all other matters properly related thereto.

Public Comment

Financials - (Matheus) - (Discussion for Possible Action)

9) August 2024 Financial Reports

The Board will review and discuss financial reports for August 2024 and all other matters properly related thereto.

Public Comment

Chief Executive Officer Summary – (Matheus) – (Discussion for Possible Action)

10) Summary Report

The Chief Executive Officer, Jason Bleak, will present a summary of hospital activities to the Board of Trustees, and all other matters properly related thereto.

Public Comment

Adjournment Regular Session

This is the tentative schedule for the meeting. The Board reserves the right to take items out of order to accomplish business in the most efficient manner. The Board may combine two or more agenda items for consideration. The Board may remove an item from the agenda or delay discussion relating to an item on the agenda at any time.

AFFIDAVIT OF POSTING

State of Nevada)) ss
County of Lander)
Jessica Ceja, Recording Secretary of the Lander County Hospital District Board of Trustees, states that on the day of October 2024, A.D., she was responsible for posting a notice, of which the attached is a copy, at the following locations: 1) Battle Mountain General Hospital, 2) Lander County Courthouse, 3) Battle Mountain Post Office, and 4) Austin Courthouse, all in said Lander County where the proceedings
are pending.
RECORDING SECRETARY
Subscribed and sworn to before me on this 44 day of October 2024
WITNESS Jason Bleak
NOTICE TO DEDCOME WITH DISABILITIES. Manch and of the cold in the

NOTICE TO PERSONS WITH DISABILITIES: Members of the public who wish to attend this meeting by teleconference or who may require assistance or accommodations at the meeting are required to notify the Hospital Board Recording Secretary in writing at Battle Mountain General Hospital, 535 South Humboldt Street, Battle Mountain, NV 89820, or telephone (775) 635-2550, Ext. 1111, at least two days in advance of pending meeting.

NOTICE: Any member of the public that would like to request any supporting material from the meeting, please contact, Jessica Ceja, Recording Secretary of the Lander County Hospital District Board of Trustees, 535 South Humboldt Street, Battle Mountain, NV 89820 (775) 635-2550, Ext. 1111.

INFECTION CONTROL REPORT MEDICAL STAFF MEETING

SEPT 2024

1.	Clinic had8 procedures with wound infection.
2.	
3.	Immunization shots:
	• of the BMGH employees received the flu shot.
	LTC Residents received any vaccinations.
4.	Flu Test:
	Positive A; 1 Positive B 0
	RSV Positive
	1
5.	Yearly TB testing:
	• New hire employee tested positive for TB Quantiferon/TST; X-ray is clear.
6.	House Cultures site:
	 Working closely with Nursing and Environmental Services and Maintenance on insect
	control. Infection control rounds have been conducted in Long Term Care. Corrective
	actions have been applied.
7.	Hand Hygiene monitor is ongoing in Hospital and Clinic.
8.	Complete hand washing and PPE in-service for the LTC residents and staff, as well as
9.	additional training for the CNAs at meal times. Total Long Term Care Residents: 22; Infection/s _2_ SSTI; 0 UTI.
	SEPT1Acute0Infection/s
	SEPT 1Swing0Infection/s
	Immunizations are recorded in Web IZ administered at BMGH. Required by State of Nevada
13.	Cultures need to be reported ASAP.
14.	Infection Control – COVID-19 Reports:
	Tested: 53 Negative: 42 Positives: 11 Invalid:0
	No COVID positive case for all LTC residents and employees for the month of March.
15.	The policy in effect for masking during covid outbreak - if there is a positive employee or
	resident, whole facility needs to mask up.
16.	As per CDC the 5 days' isolation for COVID positive patients is no longer mandatory; Less
	than 5 days of isolation is now allowed as long as the symptoms are resolved. This is for the

17. Policy in effect for masking during Flu season- unvaccinated staff must wear mask around staff and patients.

general public only; no change on isolation policy for hospital settings, still 10 days for LTC.

Infection Surveillance Monthly Report September 2024

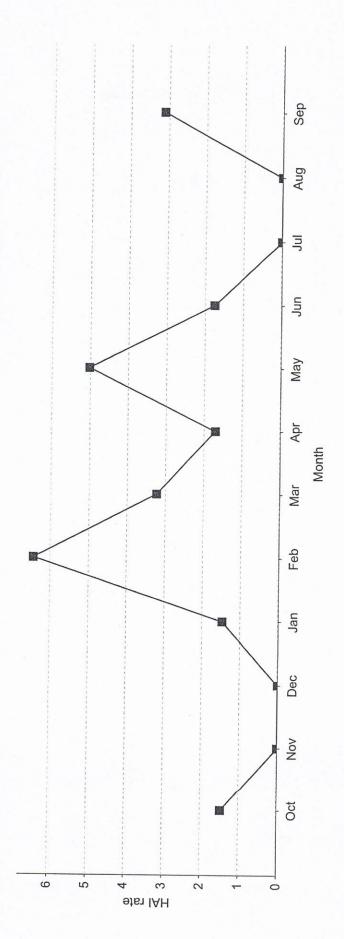
User: jgreenhalgh

Summary

Facility: Battle Mountain General Hospital

Total Infection	CAI	HAI	HAI Rate	Number Of MDRO	
2	0	2	3.11	0	

HAI Rate 12-Month Trend



Summary By Infection Category

Infection Category	Total	HAI	HAI Rafe
Blood/Systemic	0	0	
Bone & Joint	O		
			0.00
Cardiovascular	0	0	000
i			
Ear Nose, Mouth & I hroat	0	0	000
L			
Eye	0	0	000

Page 1 of 3

As of Sep 30, 2024 08:13 AM

Infection Surveillance Monthly Report

September 2024

User: jgreenhalgh

Summary By Infection Category

Facility: Battle Mountain General Hospital

Infection Category	Total	HAI	HAI Rate
Gastrointestinal	0	0	00.00
Genital	0	0	00.0
MDRO	0	0	00.0
Neurologic		_	1.56
Other	0	0	00.0
Parasitic	0	0	00.0
Respiratory			2000
Skin & Soft Tissue	0	0	00.0
Urinary Tract/Kidney	0	0	00.0
Total	2	2	0000

Neurologic Infection Category

1.56 HAI

Unit/Room#	Infection Onset	Infection	Signs & Symptoms	Status	Pharmacy Order - Order Name, Order Date, Prescriber	Comments
Gaston, Victo	ria (Admit D	Jaston, Victoria (Admit Date 04/08/21)				
ONC OT I	100/03/24	100/03/2/ Hornor 700for				
	42/00/00	laisoz sadiau	SKIN Lesions	Open - Confirmed (P)	valACYclovir HCl Oral Tablet 500 MG (09/12/24) Started on Acyclovir	Started on Acyclovir
CARE/211					Prescriber: Burkhart, Abby	800mg PO every 5
						hours x 5 days.
						Starting to come
						back, put on
						Valacyclovir 500mg
						PO QHS for
						preventative
						measures.

Infection Surveillance Monthly Report

September 2024

Facility: Battle Mountain General Hospital

Facility: Battle Mountain General Hospital	Mountain Gel	neral Hospital		September 2024		User: jgreenhalgh
Respiratory Infection Category	nfection Cat	gory				
HAI 1.56	9					
Unit/Room#	Infection Infection Onset	Infection	Signs & Symptoms	Status	Pharmacy Order - Order Name, Order Date, Prescriber	Comments
Brown, William (Admit Date 08/28/17)	n (Admit Da	ite 08/28/17)				
LTC. LONG TERM CARE/210	09/19/24 Bronchitis	Bronchitis	Cough, Cough - often with thick phlegm or mucous, Difficulty breathing / Shortness of breath	Closed (09/26/24) - Resolved	Azithromycin Oral Tablet 250 MG (09/19/24) Prescriber: Burkhart, Abby	Start on ZPack x 5 days.

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Board of Governance Emergency Operation Program and Policy and Procedure Summary

Date:

June 21, 2024

Policy and Procedure Committee Meeting Summary:

- EMS-Will be removed off the schedule
- Policy & Procedure Schedule reviewed. Updates at next meeting
- Cyber Security Policy and Procedure: in preparation of possible audit.
- LTC Book: Updating and adding F-tags rules and regulations as well as updating of formatting

BMGH Policy and Procedure meeting meets CMS Conditions of Participation 42 CFR §485.635, (CAH Tag) & HIPAA Hi-Tech Regulations HIPAA 164.316 (a), [NIST SP 800-53 RA-1], [NIST SP 800-53 RA-3]

Emergency Operations Committee Meeting Summary:

A discussion on the items required and assignments made on the Facility assessment CMS F-838. Assignment have been handed out to meet the requirements of all tags included. See assignments given below. All responses due next meeting.

The facility must conduct and document a facility-wide assessment to determine what resources are necessary to care for its residents competently during both day-to- day operations and emergencies. The facility must review and update that assessment, as necessary, and at least annually. The facility must also review and update this assessment whenever there is, or the facility plans for, any change that would require a substantial modification to any part of this assessment.

Section one: LTC Residents

Nursing
Nursing & Infection Control
Nursing
Nursing
Nursing
Nursing
'

Section Two: Services and Care We Offer Based on our Residents' Needs

Resident support/care needs
LTC Nursing Med Staff

Section Three: Facility Resources Needed to Provide Competent Support and Care for our Resident Population Every Day and During Emergencies

***	Staff type	LTC Nursing HR
	Staffing plan	HR EMC Nursing
*	Individual staff assignment	EMC
**	Staff training/education and competencies	HR
**	Policies and procedures for provision of care	Nursing
	Working with medical practitioners	Nursing HR



Board of Governance

Emergency Operation Program and Policy and Procedure Summary

Physical environment and building/plant needs
 Maintenance

Section Four: Facility Resources Needed to Provide Competent Support and Care for our Resident Population Every Day and During Emergencies

	§483.95(g)	HR
Competencies/Skill Set	(0)	
Behavioral health	§483.95(i)	Nursing
Infection Control	§483.80(a)	Infection Control
	§483.75(c)	Risk/Quality
QAPI Program Activities	§483.75(a)	Risk/Quality
Food and Nutrition Services	§483.60(a)	Food & Nutritional Service EMC
Behavioral Health Services	8483.40(a)	Nursing Nursing
	§483.35	Nursing
	Employee Training Competencies/Skill Set Behavioral health Infection Control QAPI Program QAPI Program Activities Food and Nutrition Services Behavioral Health Services Nursing Services	Competencies/Skill Set \$483.40(a)(1) Behavioral health \$483.95(i) Infection Control \$483.80(a) QAPI Program \$483.75(c) QAPI Program Activities \$483.75(a) Food and Nutrition Services \$483.60(a) Behavioral Health Services \$483.40(a)

Section 5: Other Areas

- ❖ CEO MOU/MAA Contracts: List contracts, memoranda of understanding, or other agreements with third parties to provide services or equipment to the facility during both normal operations and emergencies
- ❖ Information Technology: List health information technology resources, such as systems for electronically managing patient records and electronically sharing information with other organizations.
- ❖ Infection Control: Describe how you evaluate if your infection prevention and control program includes effective systems for preventing, identifying, reporting, investigating, and controlling infections and communicable diseases for all residents, staff, volunteers, visitors, and other individuals providing services under a contractual arrangement, that follow accepted national standards
- ❖ Emergency Management Coordination: Provide your facility-based and community-based risk assessment, utilizing an all-hazards approach (an integrated approach focusing on capacities and capabilities critical to preparedness for a full spectrum of emergencies and natural disasters). Note that it is acceptable to refer to the risk assessment of your emergency preparedness plan (E-Tags) (§483.73), and focus on high-volume, high-risk areas.

Completed by: Holly Heese, Compliance Coordinator

- Policy and Procedure Coordinator
- Certified Hospital Emergency Coordinator



Board of Governance Emergency Operation Program and Policy and Procedure Summary

Date:

August 14, 2024

Policy and Procedure Committee Meeting Summary:

Environmental Services
Small changes and updates. Work policy to reflect the change in hours/times worked.

BMGH Policy and Procedure meeting meets CMS Conditions of Participation 42 CFR §485.635, (CAH Tag) & HIPAA Hi-Tech Regulations HIPAA 164.316 (a), [NIST SP 800-53 RA-1], [NIST SP 800-53 RA-3]

Emergency Operations Committee Meeting Summary:

BMGH Facility Environmental Inspections

Nursing facilities will conduct, document, Facility Environmental Inspections. All possible deviancies have been, addressed or fixed in preparation for BMGH CMS Surveys. §483.90

The facility must be constructed, designed, equipped, and maintained to protect the health and safety of the public, personnel, and residents. This includes meeting the applicable provisions of the Life Safety Code. Several F-Tags involved.

Completed by: Holly Heese, Compliance Officer

- Policy and Procedure Coordinator
- ♦ Certified Hospital Emergency Coordinator



Board of Governance Emergency Operation Program and Policy and Procedure Summary

Date:

September 11, 2024

Policy and Procedure Committee Meeting Summary:

- Social Services Will remain in Nursing, No changes
- Medical Records Update will be added and forms will be reviewed to meet the Governors new standers or Sex vs. Gender.
- Medical-Staff By-laws-No changes at this time
- Activities: full changes are being made and added to meet the standards for conditions of participation and to meet F-Tags.

BMGH Policy and Procedure meeting meets CMS Conditions of Participation 42 CFR §485.635, (CAH Tag) & HIPAA Hi-Tech Regulations HIPAA 164.316 (a), [NIST SP 800-53 RA-1], [NIST SP 800-53 RA-3]

Emergency Operations Committee Meeting Summary:

A Hazard Vulnerability Analysis (HVA) shall be performed by the Emergency Operation Program and Committee identify areas of vulnerability so that provisions may be undertaken to lessen the severity and/or impact of an emergency/disaster.

- The Hazard Vulnerability Analysis (HVA) shall identify potential emergencies/ disasters
 that could affect the need for the facility's services or the facility's ability to provide said
 services; the likelihood of the emergencies/disasters occurring and the consequences of the
 emergencies/disasters
- The HVA shall include facility-based and community-based risk assessments annually.
- CMS conditions of participation emergency preparedness E-006
- §483.73, Requirement for Long-Term Care (LTC) Facilities
- §485.625, Condition of Participation for Critical Access Hospitals (CAHs)
- §491.12, Conditions for Certification for Rural Health Clinics (RHCs)

See attached 2024/2025 BMGH HVA Report

Completed by: Holly Heese, Compliance Coordinator

- Policy and Procedure Coordinator
- Certified Hospital Emergency Coordinator

LANDER COUNTY HOSPITAL DISTRICT BOARD OF TRUSTEES REGULAR SESSION JOHN PETERS HEALTH SERVICES CENTER BOARD ROOM 555 W HUMBOLDT STREET BATTLE MOUNTAIN, NV September 11, 2024

BOARD PRESENT:

James Matheus, Chairman Marla Sam, Vice Chair Lyle Farr, Board Secretary Paula Tomera, Trustee

BOARD ABSENT:

Mike Chopp, Commissioner Trustee

STAFF PRESENT:

Jason Bleak, Chief Executive Officer Wayne Allen, Chief Financial Officer Cindy Fagg, Financial Controller

GUESTS:

Mike Sheppard Holly Heese Tina Barnes Jodi Price Hope Bauer Lyle Lemaire

CALL TO ORDER

Chairman Matheus called the September 11, 2024, Regular Session to order at 5:30 p.m.

PUBLIC COMMENT

No public comment.

MOTION TO CONSENT

By motion duly made (Sam), seconded (Tomera), and the Board unanimously passed the Agenda Notice for the September 11, 2024, Regular Session was approved.

Addendum 1

By motion duly made (Sam), seconded (Tomera), and the Board unanimously passed the Infection Control report for August 2024, was approved. Addendum 2

By motion duly made (Sam), seconded (Tomera), and the Board unanimously passed the Emergency Operations and Policy and Procedure meeting minutes from August 2024 was approved. *Addendum 3*

By motion duly made (Sam), seconded (Tomera), and the Board unanimously passed the Board Meeting Minutes for Regular Session August 14, 2024, was approved. Addendum 4

By motion duly made (Sam), seconded (Tomera), and the Board unanimously passed the Battle Mountain Clinic/Battle Mountain General Hospital two year reappointments for Abby Burkhart APRN, FNP, and Dr. Genadi Maltinski was approved. Tahoe Carson Radiology Teleradiology Services, one year provisional privileges for Dr. Jonathan Hester was approved. Direct Radiology Teleradiology Services, one year provisional privileges for Dr. Dennis M. Burton was approved.

NEW BUSINESS

Skip-Level/Leadership Growth Conference

Chief Executive Officer Bleak shared information regarding the recent Skip-Level/Leadership Growth conference. He started these conferences years ago and began to provide this conference to BMGH when he started his employment with facility. This year's conference went very well. CEO Bleak invited staff members to meet with the CEO and had open conversations and training without the Department Managers. On the second day, the Department Managers had an open meeting with the staff as a group. On the third day, the Managers had their meeting without the Staff members present. Per CEO Bleak the right people were invited and there was great participation from the managers. There were wonderful speakers from NNRH who addressed the groups regarding customer service. Gerald Ackerman and Keith Clark spoke about quality in healthcare, managers addressed the 6 Cs in healthcare and Jared Bleak, key note speaker, spent two days with the group and trained for about 7 hours.

Tina Barnes, Receptionist, Business Office, was very excited she was invited because she was able to address the group with challenges she was experiencing. Per Barnes, there are issues being looked at but not taken care of per se, and she wanted to address the group and discuss some ideas and solutions, as a team. Barnes enjoyed the speakers and shared her favorite part was the presentation provided by NNRH, on how delivering a message matters and makes a difference. How the same message can be delivered in different ways and how it can be perceived? Barnes continued to share how Jared Bleak opened their minds and eyes to realize there are struggles, how to work on communication and teamwork. Bleak addressed the growth mindset and a fixed mindset.

Holly Heese, Compliance, thanked the Board and CEO Bleak for giving her the opportunity to participate in the process of BMGH's program of Skip-Level and Leadership growth. Heese believes with all her heart in employee growth and professional development. She feels the employee pool is small living in Lander County and giving those who show initiative and a willingness to grow the opportunity to learn and grow is a blessing. Heese shared topics of discussion during the conference:

Count on Me Change Style Indicator Leadership for Influence & Impact Who's your one It not all about me but it's all about me Quality Services with compassion, making communities healthier Rural HealthCare Quality: Non Provider Perspective Six C's of healthcare The Outward Mind Set The leadership Gold Standard a Blue print to Culture Transformation from the top down Leadership getting out of the box Establishing HIC's Leadership with a Functional Indicator Table Top Drill Whose team is it Strategic Planning Vision, Mission, Values Humble and kind

Per CEO Bleak, there will be follow up from the Skip-Level/Leadership Growth conference in December. Addendum 5

UNFINISHED BUSINESS

Critical Access Hospital Construction

Mike Sheppard, Project Manager, addressed the progress of the construction project. The original design of the front entrance drop off zone was small and the vehicles were having difficulties utilizing drop off area. The designs were changed a few times and considered change orders. The design of the drop off zone is tight when you turn. The Emergency Room entrance had some challenges as well. The area has been regraded and the asphalt was changed to concrete. A guard rail was installed.

Sheppard continued to share the CT machine is on its way and is in Fallon, Nevada. The lead lined doors are arriving on October 15, 2024. The CT machine cannot be installed until the lead lined doors are in place. The redesign for the Admissions area has been received, which is considered a construction change directive per Sheppard. The pricing for the Admissions redesign is being reviewed now. There are some things that do not have to be done in order to save money, for example, the ceiling. If left as is, the amount would be half of the costs. Amy Lindgren, CTA, is speaking with the State regarding these changes. CTA is going to reduce their expenses on their designs and shouldering their accountability regarding the redesigns per CEO Bleak.

By motion duly made (Tomera), seconded (Sam), and the Board unanimously passed the Admissions redesign process, not to exceed \$176,720.75, as discussed was approved.

Addendum 6

NEW BUSINESS

Infection Preventionist

In preparation for survey, Joy Greenhalgh and Asly Santos, were recommended to be the Infection Preventionists for BMGH. Per CEO Bleak, BMGH has to have designated individual(s) in charge of the

infection prevention program at BMGH. Both employees are qualified and trained for the position. Greenhalgh would be the Primary Preventionist and Santos would be the backup.

Antibiotic Stewardship Program

In preparation for survey, Pharmacist Michael Lamoureux was recommended to be the lead for the Antibiotic Stewardship Program of Battle Mountain General Hospital.

By motion duly made (Tomera), seconded (Farr), and the Board unanimously passed Joy Greenhalgh as the Primary Infection Preventionist and Asly Santos as secondary, back up Infection Preventionist as discussed was approved.

By motion duly made (Tomera), seconded (Farr), and the Board unanimously passed Mike Lamoureux as the lead for the Antibiotic Stewardship Program of Battle Mountain General Hospital as discussed was approved.

FINANCIALS

Chief Financial Officer Allen reported the Financial Auditors are onsite this week. On page 2, the Gross patient revenue displayed an amount of \$1,455,416, compared to a budget of \$1,640,595, which is down from budget and down from last year, due to low volume. On page 13, this report displayed the sum of charges for one month, year to date for 2023 compared to year 2024. The Laboratory displayed a decrease of \$42,683, from fiscal year 2023, which was 14%. Physical Therapy displayed a decrease of \$36,558, from fiscal year 2023. The Emergency Department displayed a decrease of \$93,611, from fiscal year 2023.

Per CFO Allen the volume has been low but BMGH has a very, very strong and healthy Balance Sheet. Chief Financial Officer Allen addressed the Income Statement, which displayed the detail against budget. He continued to address the Balance Sheet, which displayed a summary trailing 12 months as of July 31, 2024. BMGH has \$37,406,000 in Short Term investments.

The Schedule of Patient Revenue vs. Patient Payments for fiscal years ended June 30, 2024 and fiscal year 2025. This breakdown displayed the gross patient monthly revenue, three month rolling average, patient payments and the patient payment percentage versus monthly rolling average. All favorable, nothing negative per Allen.

By motion duly made (Tomera), seconded (Farr), and the Board unanimously passed the financial reports for July 2024 as discussed was approved. $Addendum\ 6$

Chief Executive Officer Summary

Chief Executive Officer Bleak presented a summary of hospital activities to the Board of Trustees.

Strategic Planning Pamphlet: Included with the Executive Summary is the Strategic Planning Pamphlet that was reviewed and released during the Skip-Level/Leadership Growth Conference. Most of BMGH strategies are implemented and actively moving with a few that are still being organized for roll out.

Commitment to the BMGH Team: Included with the Executive Summary is the Commitment to the BMGH Team form. This new document has been approved by the managers and the employees that attended the Skip-Level Meetings. It is not meant to be used as a punitive measure but is to be utilized as a coaching tool that will be used to encourage cultural improvement.

Annual Health Fair: October 26, 2024, at the County Recreation Center from 7:00 a.m. - 11:00 am.

Employee Fund Reorganization: Over the past few years, the Employee Fund organization has been held together by a few committed employees. Last month, some additional employees decided to pitch in to begin the process of reorganizing the Employee Fund. It still has the same purpose but now has more employees working to build and promote the activities. The new officers are as follows:

Chair: Amanda Skinner Vice Chair: Haleigh Allen Secretary: Tina Barnes Treasurer: Amanda Allegre

NRHA CAH and RHC Conference: Sept. 24 - 27, 2024, CEO Bleak will be attending the NRHA Conference in Kansas City. This conference provides custom education and networking opportunities specifically for Critical Access Hospitals and Rural Health Clinics. CEO Bleak's knowledge base has grown tremendously through this annual conference.

NRHP Golf Tournament: BMGH has signed up to participate this year in the NRHP Foundation Golf Tournament. BMGH will be sending a team of four to represent the hospital. The proceeds of the tournament come back to BMGH through educational and training opportunities.

NHA Board: CEO Bleak has participated on the Nevada Hospital Association Board for many years and has served as the Chair for a couple different terms. It has been a privilege to serve with the other CEO's of Nevada to help improve our industry. With hopes of getting some other rural CEO's involved and active, CEO Bleak is stepping away from the Board. He will continue to be actively involved but will not be on the Board.

CHIC Subscriber Advisory Committee: CEO Bleak has been asked to participate on the CHIC Subscriber Advisory Committee. CHIC (Community Hospital Insurance Coalition) is a national insurance organization that has a group of five members that provide advisory counsel to the leadership. This will not take much of his time but CEO Bleak felt privileged to be asked to participate in this capacity.

CLA Onsite Audit: Three auditors are on-site gathering the information needed to complete the audit process.

Nurse Practitioner Visit September 13, 2024: CEO Bleak will be interviewing a Nurse Practitioner candidate for the Battle Mountain Clinic. A preliminary video interview has been held and now BMGH will conduct on-site interviews to determine if an offer will be extended.

Agape Hospice has served 4 patients and needs 5 patients to become certified. *Addendum 7*

PUBLIC COMMENT

Marla Sam shared when she came into the facility, at night, the front desk was empty and the receptionist was not available.

ADJOURNMENT

With no further business, Chairman Matheus adjourned the Regular Session at 7:33	3 p.m.
Respectfully Submitted	
Jessica Ceja, Recording Secretary	
BOARD SIGNATURES:	
James Matheus, Chairman	
APPROVED VIA ZOON Marla Sam, Vice Chair	
ABSAT	
Lyle Farr, Board Secretary	
ABENT	
Paula Tomera, Trustee	

Mike Chopp, Commissioner Trustee



Battle Mountain General Hospital

FINANCIALS

AUGUST 2024

BATTLE MOUNTAIN GENERAL HOSPITAL AUGUST 2024 FINANCIAL STATEMENT REVIEW

BALANCE SHEET

ASSETS

- Operating Cash at the end of August 2024 was \$1,318,562, with an additional \$7,071, in money market funds, LGIP Accounts of \$5,015, in the Construction Reserve, \$225,214, in the Capital Expenditures, and \$657,123, in the Operations Reserve, \$970,034 in the Savings Reserve, with long-term cash investments equal to an additional \$29,068,512. Balance of short term investment accounts were, Operations Reserve \$10,709,500, Cap Ex Reserve \$3,013,302, Construction Reserve \$9,272,946.
- Gross accounts receivable had a balance of \$5,053,471 (total) and net accounts receivable (what we expect to collect) had a balance of \$1,359,515. The balance of the accounts receivable is made up of Athena A/R, \$4,706,403, Prognosis A/R, -0-, Point Click Care A/R, \$249,390, Sharp Ambulance Billing A/R, 156,527, and (\$58,848) in Athena A/R Clearing accounts.
- Accounts payable balance at August month end was \$151,227.
- Total payroll liabilities were \$254,837, and is comprised mostly of accrued payroll and accrued vacation totals.
- Deferred Revenues are sitting at 952,000, which is the Helmsley Grant that was received but equipment has not been purchased. There was an invoice that was posted in the period of August for the down payment of 83,000, for the purchase of the CT Scanner.

INCOME STATEMENT

REVENUES

- Gross patient revenue for August was \$1,449,563 compared to a budget of \$1,640,595 \$191,032 under budget. August's gross revenues were \$5,853 less than July.

Month Ending 08/31/2023		To Date 1/2024		Prior Year To Date 08/31/2023	1,000,000,000,000	To Date
Actual 562,867	Actual 556,589	Budget 2025 629,066		Actual	Actual	Budget 2025
3,210	2.086	24,235	Emergency Inpatient	1,378,501	1,216,522	1,258,131
618,358 10,450	528,417 11,949	540,128 6,226	Outpatient Observation	9,830 1,160,183	9,585 945,475	48,472 1,080,255
184,572	136,994	177,153	Clinic	26,483 312,078	17,078 284,692	12,451 354,307
46,140	0	26,172	Swing bed Skilled nursing	61,741	20,847	52,344
221,030	213,528	237,615	(SNF)	442,060	410,781	475,230
1,646,627	1,449,563	1,640,595	Total Patient Revenue	3,390,876	2,904,980	3,281,190

- In August the only Level of Care that exceeded the budgeted amount was OBS.
- Gross Clinic revenues were under budget in August at \$136,994, compared to a budget of \$177,153. The Clinic had a decrease in revenues of \$10,703, when compared to July's revenue numbers.

DEDUCTIONS

- Contractual Adjustments for August were \$458,738, with a budgeted amount of \$533,193.
- Bad debt was \$97,572, which is made up of Athena accounts, Bad Debt recovery, AR Allowance adjustment, and return on equity that is received from Noridian. Bad Debt Passthrough from Noridian was (\$3,234), EMS(SHARP) B/D write offs were \$-0-, Athena write offs were \$213,735. Allowance adjustment was recorded as (\$110,000.00), B/D recovery for Prognosis accounts was (\$85), and for Athena accounts (\$2,844).

EXPENSES

- Total Operating Expenses for August were \$1,400,885 compared to a budget of \$1,590,038, under budget, or a difference of \$189,153.
- Employee Related Expenses were \$868,006 as compared to a budget of \$927,382 which is 7% under budget for the month.

OPERATING INCOME AND NET INCOME

- During the month of August BMGH overall experienced (Loss)/Gain from operations of (\$452,465) as compared to a budgeted net loss of (\$543,180), YTD as of August (\$953,042).
- The Overall (Loss)/Gain for the month of August was \$208,044 compared to a budget of \$2,103 YTD (Loss)Gain was 662,763, compared to the budgeted amount of 4,206.

Battle Mountain General Hospital Balance Sheet -- Summary As of August 31, 2024 Reporting Book: As of Date:

ACCRUAL 08/31/2024

	Month Ending 08/31/2024	Month Ending 06/30/2024
	Actual	Actual
Assets		
Current Assets		174-6
Cash and Liquid Capital	5,190,172.57	27,289,977.59
Short Term Investments		
TBILL-Operations Reserve	10,000,000.00	3,500,000.00
TBILL-Construction Reserve	. 8,700,000.00	0.00
TBILL-Capital Expenditures Reserve	2,500,000.00	0.00
Mark to Market - TBILLS	(147,663.99)	(5,089.59)
Total Short Term Investments	21,052,336.01	3,494,910.41
Accounts Receivable, Net of Allowance		
Accounts Receivable	5,053,471.31	5,225,833.76
Allowances against Receivables	3,693,956.27	3,903,956.27
Total Accounts Receivable, Net of Allowance	1,359,515.04	1,321,877.49
Other Receivables	908,267.00	5,433,567.18
Inventory	665,738.24	593,324.05
Prepaid Expenses	181,277.66	100,783.96
Total Current Assets	29,357,306.52	38,234,440.68
Long Term Assets		
Fixed Assets, Net of Depreciation		
Fixed Assets	40,360,727.83	40,340,500.83
Accumulated Depreciation .	25,202,417.31	24,897,903.79
Construction in Progress	14,488,639.49	14,012,758.57
Total Fixed Assets, Net of Depreciation	29,646,950.01	29,455,355.61
Total Long Term Assets	29,646,950.01	29,455,355.61
Long Term Investments	15-1605-54-112-3	
Wells Fargo - CD - Long Term	29,015,000.00	20,987,000.00
Mark to Market - CDs	53,512.33	(392,028.34)
Total Long Term Investments	29,068,512.33	20,594,971.66
Deferred Outflow (Pension Liability)		
Deferred Outflow (Pension Liability)	4,781,599.00	4,781,599.00
Total Deferred Outflow (Pension Liability)	4,781,599.00	4,781,599.00
Total Assets	92,854,367.86	93,066,366.95
Liabilities	process and the second	
Current Liabilities		
Accounts Payable	151,227.37	853,089.47
Accrued Taxes	(0.02)	(0.02)
Accrued Payroll and Related	254,836.81	392,155.85
Deferred Revenue	952,000.00	952,000.00
Total Current Liabilities	1,358,064.16	2,197,245.30
Suspense Liabilities	(210,540.03)	(174,958.70)
Uncategorized Liabilities	14,719,505.00	14,719,505.00
Total Liabilities	15,867,029.13	16,741,791.60
Retained Earnings	76,779,294.72	71,910,386.43
Net Income	208,044.01	4,414,188.92
IACT HICOTIC	200,044.01	4,414,100.92

^{*}See Accompanying Notes to the Financial Statements*

Battle Mountain General Hospital Income Statement - Detail against Budget As of August 31, 2024 Reporting Book: As of Date:

ACCRUAL 08/31/2024

		00,0 1,202	•				
	Month Ending		To Date		Prior Year To Date	. V	T- D /
	08/31/2023	3 08/3	1/2024		08/31/2023		To Date
	Actua		al Budget 202	5	Actua		1/2024
	562,867	,		5 Emergency		Actual 1,216,522	
	3,210			Inpatient	9,830		
	618,358				1,160,183		
	10,450		6,226	Observation			1 1
	184,572	136,994	177,153		26,483		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	46,140	(26,172	Swing bed	312,078		
	221,030	213,528			61,741		
	1,646,627	1,449,563		Total Patient Revenue	442,060		
			•		3,390,876	2,904,980	3,281,190
1	613,466	458,738	533,193	Contractual Adjustments	4 400 400		
			14.000,414.41.41.41.41.41.41.41.41.41.41.41.41.	Bad Debt	1,190,439	915,168	1,066,385
	116,876	100,501	98,435		402.000	400 75.	
	(6,285)	(2,929)	0	Bad Debt Recovery	192,662		196,872
	110,591	97,572	98,435	Total Bad Debt	(6,285)	(5,656)	0
	(2,753)	0	0	Revenue Deductions	(10,132)	175,108	196,872
	721,304	556,310	631,628	Total Revenue Deductions		1,090,276	0
					1,300,064	1,090,276	1,263,257
	204	208			1,066	282	007
	204	208		Total Other Patient Revenue	1,066	282	667
	925,527	893,461	1,009,300	Total Net Patient Revenue	2,025,258		667
	53,369	54,959	37,558	Other Operating Revenue	152,751	118,914	2,018,600
	222	222			102,701	110,914	75,117
	369,602	397,449	387,450	Non-Operating Revenue	739,380	784,898	774 000
	393,284	263,334	158,333	Interest Income	612,250	831,539	774,899
	762.886	660.783	545,783		1,351,630	1 616 437	316,666 1.091,565
	1,741,782	1,609,203	1,592,641	Total Income before Expenses	3,529,639	3 550 337	3,185,282
	18,040	40.220	0.1 ====	- 94		100,000,007	3,103,202
	3,856	49,330	24,765	Repairs and Maintenance	42,128	71,551	49,531
	838,549	5,100 868,006	3,694		8,023	9,296	7,387
	122,577	44	927,382	Employee Related Expenses	1,611,067	1.827.145	1,854,763
	261,491	76,563	110,821	Supplies	219,287	153,152	221,643
	25,302	191,713 2,259			523,006	407,327	455,843
	1,269,815	1,192,971	11,626	Other Department Expenses	28,612	16,432	23,251
	1,200,010	1,192,971	1,306,209	Total Departmental Expenses	2,432,123		2,612,418
	22,013	19,753	27.050			1.0.1000	2,012,710
	38,153	23,233	27,059	Hospital Insurance Expenses	43,832	39,830	54,117
	161,937	152,155	40,203	Utilities	72,210	49,427	80,407
	1,241	30	210,583	Depreciation and Amortization	323,873	304,514	421,166
	627	285	4,169	Recruitment and Credentialing	2,333	(6,479)	8,338
	0	12,458		Other Fees	1,572	2,289	3,130
	223,971	207,914	250	Other Operating Expenses	2,000	12,458	500
	1,493,786		283,829	Total General and Administrative Expenses	445,820	402.039	567,658
	1,100,100	,,-00,000	1,590,038	Total Operating Expenses	2,877,943 2	2,886,942	3,180,076
	406	274	F00	New O III		=	-, .50,010
			500 1,590,538	Non-Operating Expenses	751	632	1,000
	247,590	208.044	2,103	Total Expenses Total Net Income	2,878,694 2		3.181,076
					650,945		

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^{*}See Accompanying Notes to the Financial Statements*

Battle Mountain General Hospital Wells Fargo - Operating Account August 2024

Beginning Balance:		
Cash in Operating Account for Operations	6,470,503.26	
Petty Cash - Hospital	1,700.00	6 472 202 20
	1,700.00	6,472,203.26
Deposits		
Ad Valorem	41,853.83	
Net Proceeds of Mines	0.00	
Consolidated Tax	69.879.56	
County JPHSC EMS Rent	4,000.00	
340B	38,899.11	
DSH	0.00	
Transfer	0.00	
Misc/Rebates/Dietary	18,434.79	
Hospital/Clinic Receipts	888,117.11	
	000,117.11	1,061,184.40
Expenditures:		
Accounts Payable	004 000 00	
Construction	984,609.00	
Athena	424,189.96	
Allied Insurance	18,779.13	
Payroll (Net)	23,308.29	
Payroll Taxes	632,706.92	
Misc Payroll Payments	129,337.30	
Transfer to Money Market (Net Proceeds)	0.00	
Lease on Credit Card Machines (2 machines total)	4,000,000.00	
Merchant Charges	0.00	
PACT	195.54	
	0.00	6,213,126.14
Ending Balance:		
Cash in Operating Account for Operations	1 249 504 50	
Petty Cash - Hospital	1,318,561.52	
	1,700.00	1,320,261.52

1,320,261.52



Wells Fargo Securities, LLC 333 MARKET ST SAN FRANCISCO, CA 94105

WILLIAMS/LEWIS 1-415-644-9026

Ponstruction Reserve

Combined Summary

Brokerage Account and Bank Account

08/01/2024 - 08/31/2024

Statement Period

Repurchase agreements are reflected This summary does not reflect the value of unpriced securities. at par value. Account Number 93% 100% Portfolio Amount This Statement Period 632,389.60 8,640,556.18 0.00 0.00 9,272,945.78 Total Account Value Summary - US Dollar (USD) 9,213,368.28 Amount Last Statement Period 0.00 9,213,368.28 BATTLE MOUNTAIN GENERAL HOSPITAL Money Market Mutual Funds **Fotal Account Value** 535 S HUMBOLDT ST Stocks Bonds

59,577.50

12,563,798.83

Total Income Summary USD

***Includes amortized Par value of municipal leases and notes.

Percent Decrease Since Last Year-End

Value Last Year-End

Percent Increase Since Last Statement Period Value Change Since Last Statement Period

		This Period		Year-To-Date
Interest	49	0.00	69	112,500.00
Dividends/Capital Gains		0.00		0.00
Money Market Mutual Funds Dividends		41,586.24		319,024.18
Other		00.00		0.00
Income Total	49	41,586.24	69	431,524.18

Total Interest Charged USD

Description		This Period
Debit Interest For August 2024		00.00
Total Interest Charged	S	0.00
Total Manay Market Mittiel Company	2011	

lotal Money Market Mutual Funds Summary USD

Description		Amount
Opening Balance	49	9,213,368.28
Deposits and Other Additions		0.00
Distributions and Other Subtractions		(8,622,564.92
Dividends Reinvested		41,586.24
Change in Value		0.00
Closing Balance	S	632,389.60

WILLIAMS/LEWIS 1-415-644-9026

CAF. EX Keune

Combined Summary

Brokerage Account and Bank Account

535 S HUMBOLDT ST

08/01/2024 - 08/31/2024 Statement Period

BATTLE MOUNTAIN GENERAL HOSPITAL

Account Number

18% 82% 0% Portfolio %0 100% 530,946.27 2,482,355.97 0.00 Amount This Statement Period 3,013,302.24 Total Account Value Summary - US Dollar (USD) 2,994,981.23 0.00 2,994,981.23 Amount Last Statement Period Money Market Mutual Funds Total Account Value Stocks

Repurchase agreements are reflected

at par value.

This summary does not reflect the value of unpriced securities.

> ***Includes amortized Par value of municipal leases and notes. Percent Increase Since Last Year-End

Percent Increase Since Last Statement Period Value Change Since Last Statement Period

Value Last Year-End

18,321.01

2,893,644.11

Total Income Summary USD

		This Period		Year-To-Date
Interest Dividends/Capital Gains Money Market Mutual Funds Dividends Other	↔	0.00 0.00 13,169.90 0.00	↔	32,500.00 0.00 79,182.30 0.00
Total Interest Charged USD	49	13,169.90	69	111,682.30

Description

69 Debit Interest For August 2024 Total Interest Charged

0.00

0.00

This Period

Total Money Market Mutual Funds Summary USD

Description		
Opening Balance Deposits and Other Additions Distributions and Other Subtractions Dividends Reinvested Change in Value	S	2,994,981.23 0.00 (2,477,204.86) 13,169.90
Closing Balance	S	530,946.27



Wells Fargo Securities, LLC 333 MARKET ST SAN FRANCISCO, CA 94105 USA

WILLIAMS/LEWIS 1-415-644-9026

Operations Resume

Brokerage Account and Bank Account

08/01/2024 - 08/31/2024

Statement Period

BATTLE MOUNTAIN GENERAL HOSPITAL 535 S HUMBOLDT ST

Total Account Value Summary - US Dollar (USD)

Account Number

This summary does not reflect the value of unpriced securities.

Repurchase agreements are reflected rtfolio at par value.

7% 100% Portfolio %0 0.00 780,075.80 9,929,423.86 Amount This 0.00 10,318,706.43 Statement Period 10,709,499.66 61,971.57 Percent Increase Since Last Year-End
***Includes amortized Par value of municipal leases and notes. 69 69 0.00 0.00 10,647,528.09 Amount Last Statement Period Percent Increase Since Last Statement Period Value Change Since Last Statement Period Money Market Mutual Funds Total Account Value Value Last Year-End Stocks Bonds

Total Income Summary USD

THE RESIDENCE OF THE PARTY OF T		This Period		Year-To-Date
Interest Dividends/Capital Gains Money Market Mutual Funds Dividends Other	↔	0.00 0.00 41,367.16 0.00	69	75,250.00 0.00 200,390.40 0.00
Income Total	49	41,367.16	69	275,640.40

Total Interest Charged USD

ription	This Period
oit Interest For August 2024	0.00
Interest Charged	0.00

Total Money Market Mutual Funds Summary USD

Description		Amount
Opening Balance	s	10,647,528.09
Deposits and Other Additions		000
Distributions and Other Subtractions		(9.908.819.45)
Dividends Reinvested		41.367.16
Change in Value		0.00
Closing Balance	S	780.075.80

Summary

Wells Fargo Securities, LLC 333 MARKET ST SAN FRANCISCO, CA 94105 USA

WILLIAMS/LEWIS 1-415-644-9026

Total Account Value Summary - US Dollar (USD) BATTLE MOUNTAIN GENERAL HOSPITAL 535 S HUMBOLDT ST

This summary does not reflect the Account Number

		Amount Last		Amount This	%	■ value of unpriced securities. Repurchase agreements are reflected
dead.		DOILD LINE		Statement Period	Portfolio	at par value.
Money Market Mutual Funds Bonds Stocks	69	22,750.00 6,164,725.53 18,773,048.19 0.00	ss.	7,070.81 29,068,512.33	100%	
Total Account Value	•			000	000	
oral Account Value	n	24,960,523.72	69	29,075,583.14	100%	
Value Change Since Last Statement Period Percent Increase Since Last Statement Period	Stater	nt Period	69	4,115,059.42 16%		
Value Last Year-End Percent Increase Since Last Year-End ""Includes amortized Par value of municipal leases and notes.	Vear-E	ind unicipal leases and	\$ I notes.	24,436,683.58 19%		

Total Income Summary USD

		This Period		Year-To-Date
Interest Dividends/Capital Gains Money Market Mutual Funds Dividends Other	↔	3,433.36 0.00 23,392.26 0.00	€	447,934.95 0.00 140,185.03 0.00
Income Total Total Interest Charged USD	69	26,825.62	69	588,119.98

	Louis Davis	Debit Interest For August 2024 0.00	per ber
--	-------------	-------------------------------------	---------

Total Money Market Mutual Funds Summary USD

Jescription		
		Amount
Deposits and Other Additions Distributions and Other Subtractions Dividends Reinvested Change in Value	G	6,164,725.53 4,026,183.36 (10,207,230.34) 23,392.26 0.00
Closing Balance	S	7,070.81

Summary

Battle Mountain General Hospital LGIP - Reserve Accounts **AUGUST 2024**

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	LGIP - Operations Reserve	654,149.53	
	LGIP - Construction Reserve	4,991.85	
	LGIP - Capital Expenditures Reserve	224,195.21	
	LGIP - SAVINGS	965,644.73	1,848,981.32
Deposits:			
	Interest Operations Reserve	2,973.30	
	Interest Construction Reserve	22.69	
	Interest Capital Expenditures Reserve	1,019.03	
	Interest Savings	4,389.13	
			8,404.15
Expenditures:			
Purchase of Treasury Bills	LGIP - Operations Reserve		
Durchaso of Transmis Bills		0.00	
Fulcilase of Treasury Bills	LGIP - Construction Reserve	0.00	
Purchase of Treasury Bills	LGIP - Capital Expenditures Reserve	00:00	
	LGIP - Savings	00:00	0.00
Ending balance:			
	LGIP - Operations Reserve	657,122.83	
	LGIP - Construction Reserve	5,014.54	
	LGIP - Capital Expenditures Reserve	225,214.24	
	LGIP - Savings	970,033.86	1,857,385.47

1,857,385.47

Battle Mountain General Hospital Schedule of Patient Revenue vs. Patient Payments Fiscal Years ending June 30, 2024 & 2025

Fiscal Year ending June 30, 2024

Month/Year	Gross Patient Monthly Revenue	Three Month Rolling Average	Patient Payments	Patient Pymts % vs. Rolling Avg.
Jul-23	61 744 240			
170.00	\$1,744,249	\$1,496,730	\$1,129,987	75.5%
Aug-23	\$1,646,627	\$1,576,053	\$1,185,199	75.2%
Sep-23	\$1,605,096	\$1,665,324	\$939,528	56.4%
Oct-23	\$1,639,373	\$1,630,365	\$1,033,439	63.4%
Nov-23	\$1,518,939	\$1,587,803	\$1,279,843	80.6%
Dec-23	\$1,442,194	\$1,533,502	\$960,516	62.6%
Jan-24	\$1,723,518	\$1,561,550	\$904,238	57.9%
Feb-24	\$1,518,618	\$1,561,443	\$1,047,944	67.1%
Mar-24	\$1,527,231	\$1,589,789	\$945,921	59.5%
Apr-24	\$1,504,163	\$1,516,671	\$730,309	48.2%
May-24	\$1,408,658	\$1,480,017	\$828,687	A2000 A344 A374
Jun-24	\$1,337,284	\$1,416,702	\$719,662	56.0% 50.8%
YTD 12 mo. AVG	\$1,551,329	\$1,551,329	\$975,439	62.9%

Fiscal Year ending June 30, 2025

Month/Year	Gross Patient Monthly Revenue	Three Month Rolling Average	Patient Payments	Patient Pymts % vs. Rolling Avg.
Jul-24 Aug-24 Sep-24 Oct-24 Nov-24 Dec-24 Jan-25 Feb-25 Mar-25 Apr-25 Jun-25	\$1,455,416 \$1,449,563	\$1,400,453 \$1,414,088	\$796,186 \$888,117	56.9% 62.8%
YTD 2 mo. AVG	\$1,452,490	\$1,407,270	\$842,152	59.8%

AUGUST	TWO Month Year-to-date 2023		TWO Month Year-to-date 2024	Changes Greater than \$5K	
	Sum of Charges		Sum of Charges	FY 2023 Increase (Decrease)	
Ambulance	184,912.66	Ambulance	0.00	(184,912.66)	-100%
Outpatient	184,912.66	Outpatient	0.00	(184,912.66)	-100%
CM - Blood Bank	2,558.90	CM - Blood Bank	2,686.84		
Emergency	2,558.90	Emergency	811.49		
Outpatient		Outpatient	1,875.35		
Swing bed		Swing bed	0.00		
CM - Central Supply	3,297.83	CM - Central Supply	2,394.64		
Emergency	3,327.23	Emergency	2,394.64		
Observation	-34.65	Observation	0.00		
Outpatient	5.25	Outpatient	0.00		
CM - CT Scan	388,576.88	CM - CT Scan	401,943.08	13,366.20	3%
Emergency	299,898.35	Emergency	326,475.11	26,576.76	9%
	0.00	Inpatient	0.00	20,210110	
Inpatient Observation	1,693.44	Observation	0.00		
	86,985.09	Outpatient	75,467.97	(11,517.12)	-13%
Outpatient			0.00	(11,317.12)	13/0
Swing bed	0.00	Swing bed			
CM - Infusion	128,844.17	CM - Infusion	125,194.38	10 777 041	-8%
Emergency	107,489.24	Emergency	98,761.43	(8,727.81)	-8%
Inpatient	2,601.92	Inpatient	0.00		
Observation	7,768.21	Observation	3,298.13	- 12 PSC 10 PS	10/2/2-23
Outpatient	10,984.80	Outpatient	23,134.82	12,150.02	111%
Swing bed	0.00	Swing bed	0.00		
CM - Laboratory	620,181.18	CM - Laboratory	562,365.60	(57,815.58)	-9%
Emergency	163,598.43	Emergency	152,914.95	(10,683.48)	-7%
Inpatient	0.00	Inpatient	627.44		
Observation	1,147.99	Observation	534.83		
Outpatient	452,363.76	Outpatient	408,288.38	(44,075.38)	-10%
Swing bed	3,071.00	Swing bed	0.00		
CM - MRI	70,414.50	CM - MRI	62,179.53	(8,234.97)	-12%
Emergency	0.00	Emergency	0.00	The second secon	
Inpatient	0.00	Inpatient	0.00		
Outpatient	70,414.50	Outpatient	62,179.53	(8,234.97)	-12%
CM - Observation	8,440.74	CM - Observation	4,126.14	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	11771
Observation	8,440.74	Observation	4,126.14		
CM - Pharmacy	102,258.90	CM - Pharmacy	149,463.15	47,204.25	46%
Emergency	47,964.81	Emergency	38,911.64	(9,053.17)	-19%
Inpatient	715.00	Inpatient	844.95	[2,000,0,47]	-1370
Observation	1,558.25	Observation	2,004.21		
Outpatient	46.229.84	Outpatient	107,047.89	60,818.05	132%
Swing bed	5,791.00				
CONTRACTOR OF THE PROPERTY OF		Swing bed	654.46	(5,136.54)	-89%
CM - Physical Therapy	219,236.01	CM - Physical Therapy	149,394.11	(69,841.90)	-32%
Emergency	0.00	Emergency	264.60		
Inpatient	361.20	Inpatient	0.00		
Observation	0.00	Observation	0.00		
Outpatient	208,415.34	Outpatient	145,474.90	(62,940.44)	-30%
Swing bed	10,459.47	Swing bed	3,654.61	(6,804.86)	-65%
CM - Professional Fees	18,993.90	CM - Professional Fees	10,326.01	(8,667.89)	-46%
Emergency	18,993.90	Emergency	9,644.17	(9,349.73)	-49%
Observation	0.00	Observation	681.84		
Outpatient	0.00	Outpatient	0.00		
CM - Radiology	108,890.76	CM - Radiology	113,872.26		
Emergency	52,428.67	Emergency	47,654.05		
Inpatient	0.00	Inpatient	760.56		
Observation	0.00	Observation	0.00		
Outpatient	56,042.04	Outpatient	65,457.65	9,415.61	17%
Swing bed	420.05	Swing bed	0.00		
CM - Ultrasound	32,629.61	CM - Ultrasound	49,010.44	16,380.83	50%
Emergency	6,165.18	Emergency	5,591.36		
Inpatient	0.00	Inpatient	0.00		
Observation	0.00	Observation	0.00		

AUGUST	TWO Month Year-to-date		TWO Month Year-to-date		
	Sum of Charges		2024	Changes Greater than \$5K	
CM- Swing Bed			Sum of Charges	FY 2023 Increase (Decrease)	
Swing bed	-1,394.67		1,394.67		
Emergency	-1,394.67		1,394.67		
Emergency	621,320.61	0-11-1	490,061.77	(131,258.84)	-21%
Inpatient	620,888.43	01	486,363.15	(134,525.28)	-22%
Observation	0.00		1,436.61		
	0.00		240.79		
Outpatient	432.18	Outpatient	2,021.22		
Med/Surg	7,793.13	Med/Surg	10,501.36		
Inpatient	3,313.64	Inpatient	5,914.81		
Observation	4,479.49	Observation	4,586.55		
Swing bed	0.00	Swing bed	0.00		
Respiratory Therapy	53,122.05	Respiratory Therapy	49,593.02		
Emergency	38,923.78	Emergency	36,905.13		
Inpatient	745.30	Inpatient	0.00		
Observation	1,429.95	Observation	1,605.64		
Outpatient	12,023.02	Outpatient	11,082.25		
Swing bed	0.00	Swing bed	0.00		
OP Lab/Rad	202.91	OP Lab/Rad	3,665.81		
Outpatient	202.91	Outpatient	3.665.81		
SNF/Respite	42,000.00	SNF/Respite	16,537.50	(25,462.50)	-61%
Inpatient	0.00	Inpatient	0.00	(25,462.50)	-61%
Swing bed	42,000.00	Swing bed	16,537.50	(25,462.50)	-61%
Clinic	336,536.19	Clinic	289,488.30	(47,047,89)	
Clinic	312,077.64	Clinic	284,691.93	(27,385.71)	-14% -9%
mergency	16,263.60	Emergency	6.164.71	(10,098.89)	
npatient	2,093.65	Inpatient	-0.04	(10,098.89)	-62%
Observation	4,706.63	Observation	0.00		
Dutpatient	0.00	Outpatient	26.37		
Swing bed	1,394.67	Swing bed	1,394.67		
TC	442,060.00	LTC	410,511.00	(31,549.00)	-7%
Grand Total	3,390,876.26	Grand Total		13.001	-770
	-,-25,070.20	Grana IV(a)	2,904,709.61	(486,166.65)	-14%

Battle Mountain General Hospital

Check register

9/12/2024			
Date	Vendor	Document no.	Amount
8/1/2024	903867AFLAC	110722	1,373.44
8/1/2024	1328ANTHEM BLUE CROSS AND BLUE SHIELD	110723	4,052.66
8/1/2024	784ANTHEM BLUE CROSS BLUE SHIELD	110724	87.20
8/1/2024	1531AZALEA HEALTH	ACH	1,500.00
8/1/2024	900851BAIR DISTRIBUTING INC	110725	259.10
8/1/2024	318BATTLE MOUNTAIN GENERAL HOSPITAL ATHENA	110726	450.00
8/1/2024	98723BECKMAN COULTER, INC.	ACH	7,500.00
8/1/2024	1464BMI	ACH	5,500.00
8/1/2024	1323BOUND TREE MEDICAL, LLC	110727	168.96
8/1/2024	138BRACCO DIAGNOSTICS INC.	110728	364.37
8/1/2024	367CARDINAL HEALTH 110, LLC	110729	9,407.13
8/1/2024	77CAREFUSION SOLUTIONS, LLC	ACH	1,062.00
8/1/2024	809CHAVIRA TREE TRIMMING	110730	11,750.00
8/1/2024	658CIGNA HEALTHCARE	110731	317.42
8/1/2024	375CLIA LABORATORY PROGRAM	110732	3,439.00
8/1/2024	435DR. AJETT MAHENDERNATH	ACH	11,448.00
8/1/2024	754DR. JONES, DANIEL C	ACH	7,632.00
8/1/2024	708DR. PELLEGRINI	ACH	15,264.00
8/1/2024	75EMD MILLIPORE	ACH	1,464.38
8/1/2024	500433EMPLOYEE FUND BMGH	ACH	165.00
8/1/2024	240000ETCHEVERRYS FOODTOWN	110733	324.43
8/1/2024	100100FARMER BROS. CO.	ACH	208.19
8/1/2024	2073FFF ENTERPRISES INC	ACH	247.26
8/1/2024	94300FISHER HEALTHCARE	ACH	1,959.25
8/1/2024	186FREEMAN, KATHY	ACH	642.36
8/1/2024	61FUTUREMED	110734	78.19
8/1/2024	35GALLAGHER BENEFIT SERVICES	110735	1,074.60
8/1/2024	902502GRAINGER	110736	114.60
8/1/2024	278HEALTH ASSURE BY ALSCO	110737	5,500.36
8/1/2024	324HENRY SCHEIN	110738	130.88
8/1/2024	9706HERMAN, PAUL	ACH	25,932.00
8/1/2024	255HOLLAND AUTO PARTS, LLC	110739	29.96
8/1/2024	814HSA	ACH	30.00
8/1/2024	357HYMAS, KATYLYNN	ACH	3,000.00
8/1/2024	9762ICU MEDICAL	ACH	1,401.28
8/1/2024	9663IDEXX DISTRIBUTION, INC.	110740	97.31
8/1/2024	764INOVALON PROVIDER, INC	ACH	2,645.88
8/1/2024	646JACKSON, MARY JO	ACH	60.00
8/1/2024	816JUMP TECHNOLOGIES, INC	ACH	3,000.00
8/1/2024	98733LANDER COUNTY TREASURER	110741	32.00
8/1/2024	180008LANDER HARDWARE	110742	74.96

Battle Mountain General Hospital

Check register

Date	Vendor	Document no.	Amount
8/1/2024	120014LANDER PHYSICAL THERAPY	ACH	7,262.04
8/1/2024	510LEON ELECTRIC LLC	110743	807.00
8/1/2024	564LINDE GAS & EQUIPMENT INC	110744	4,015.20
8/1/2024	818MAGMUTUAL INSURANCE COMPANY	110745	21,497.00
8/1/2024	676MALTINSKI, GENADI	ACH	2,009.50
8/1/2024	83MATHEUS, JAMES	110746	765.00
8/1/2024	712McCLANAHAN, SHAWNEE	ACH	385.00
8/1/2024	130031MCKESSON DRUG COMPANY	ACH	
8/1/2024	349MCKESSON MEDICAL SURGICAL	ACH	1,845.33
8/1/2024	353MCKESSON PLASMA & BIOLOGICS LLC	ACH	66.69
8/1/2024	130044MEDLINE INDUSTRIES, INC.	110747	474.14
8/1/2024	1885MEDTRONIC USA INC.	110748	7,548.13
8/1/2024	130049MIDWAY MARKET	110749	501.60
8/1/2024	152NATIONAL RECALL ALERT CENTER	110750	207.96
8/1/2024	9630NETWORK SERVICES CO	ACH	795.00
8/1/2024	140025NEW YORK LIFE INS CO	110751	70.52
8/1/2024	140046NORCO, INC	110752	1,286.08
8/1/2024	10NOVARAD CORPORATION	110753	45.00
8/1/2024	190008NV ENERGY	110754	1,108.49
8/1/2024	652ODP BUSINESS SOLUTIONS LLC	110755	15,619.93
8/1/2024	767OPTUM BANK	ACH	941.63
8/1/2024	750ORTIZ, GERRI	ACH	25.00
8/1/2024	9615PACIFIC STATES COMMUNICATIONS	110756	100.27
8/1/2024	87PANACEA SOLUTIONS, LLC	110757	1,205.20
8/1/2024	9304POINTCLICKCARE TECHNOLOGIES	ACH	1,600.00
8/1/2024	747PPLSI	110758	1,189.14
8/1/2024	98984PUBLIC EMPLOYEES RETIREMENT SYSTEM	ACH	104.75
8/1/2024	140027RELIASTAR LIFE INSURANCE COMPANY	110759	159,091.24
8/1/2024	80SAM, MARLA	110760	550.00
8/1/2024	1078SIEMENS HEALTHCARE DIAGNOSTICS	ACH	1,040.00
8/1/2024	550SILVERTON MANAGEMENT COMPANY, LLC	ACH	3,773.15
8/1/2024	806SKY FIBER NETWORK	110761	3,544.07
8/1/2024	9382TAHOE CARSON RADIOLOGY	110762	99.00
8/1/2024	817TANGENT COMPUTER	110763	34.00
8/1/2024	26TURN KEY MEDICAL INC.	110764	2,830.00
8/1/2024	190033US FOODSERVICE, INC.	ACH	11,610.00
8/1/2024	100801WELLS FARGO	110765	3,321.04
8/1/2024	1563WEX BANK	ACH	600.18
8/1/2024	374WOLF HVACR	110766	1,332.00
8/2/2024	810nCred	ACH	1,249.50
8/8/2024	261BATTLE MOUNTAIN GENERAL HOSPITAL HRA	ACH	30,000.00

Battle Mountain General Hospital Check register

Date Vendor Document no. 8/13/2024 1601WERFEN USA LLC Voided - 109266 8/15/2024 785AGAPE HOSPICE COMPLIANCE GUIDANCE 110767 8/15/2024 201ALLEN, JODY ACH	-1,080.52
8/15/2024 785AGAPE HOSPICE COMPLIANCE GUIDANCE 110767	-1,080.52
8/15/2024 201ALLEN JODY ACH	5,064.89
	1,518.00
8/15/2024 784ANTHEM BLUE CROSS BLUE SHIELD 110768	632.96
8/15/2024 9442AT&T 110769	1,249.55
8/15/2024 900851BAIR DISTRIBUTING INC 110770	229.13
8/15/2024 318BATTLE MOUNTAIN GENERAL HOSPITAL ATHENA 110771	350.00
8/15/2024 92100BATTLE MTN. WATER & SEWER 110772	937.10
8/15/2024 98723BECKMAN COULTER, INC. ACH	483.90
8/15/2024 303BLUE CROSS BLUE SHIELD NEVADA 110773	763.32
8/15/2024 367CARDINAL HEALTH 110, LLC 110774	4,461.51
8/15/2024 732CARDINAL HEALTH MEDICAL PRODUCTS & SERVICE ACH	48.95
8/15/2024 658CIGNA HEALTHCARE 110775	120.03
8/15/2024 366CIRRUS PHARMACY SYSTEMS 110776	1,209.08
8/15/2024 808Clearlyip INC ACH	876.89
8/15/2024 154CLIFTON LARSON ALLEN LLP 110777	12,915.00
8/15/2024 272CONDER, CARYNN ACH	45.00
8/15/2024 757CONSENSUS CLOUD SOLUTION, LLC ACH	826.33
8/15/2024 1441CTA INC/ CUSHING TERRELL ACH	13,932.55
8/15/2024 1114DEPT. OF EMPLOYMENT, TRAINING & REHABILITAT 110778	8,629.33
8/15/2024 3039DESERT DISPOSAL 110779	316.00
8/15/2024 562DISH NETWORK LLC 110780	741.92
8/15/2024 9716DONALD CARTER HANSEN MD PC ACH	22,896.00
8/15/2024 708DR. PELLEGRINI ACH	15,264.00
8/15/2024 678EMCOR SERVICES 110781	710.00
8/15/2024 500433EMPLOYEE FUND BMGH ACH	156.00
8/15/2024 1467ENERSPECT 110782	70.92
8/15/2024 240000ETCHEVERRYS FOODTOWN 110783	444.53
8/15/2024 100100FARMER BROS. CO. ACH	191.18
8/15/2024 655FIDELITY INVESTMENTS ACH	45.00
8/15/2024 271FLYERS ENERGY LLC 110784	1,489.03
8/15/2024 2GLAXOSMITHKLINE PHARMACEUTICALS 110785	3,072.95
8/15/2024 278HEALTH ASSURE BY ALSCO 110786	5,534.92
8/15/2024 190HEALTH CHOICE ENTERPRICES, LLC 110787	4,500.00
8/15/2024 650HEALTHSTREAM, INC 110788	368.10
8/15/2024 569HEALTHSURE INS SERVICES, INC 110789	3,950.00
8/15/2024 324HENRY SCHEIN 110790	194.90
8/15/2024 814HSA ACH	75.00
8/15/2024 9762ICU MEDICAL ACH	940.92
8/15/2024 9271KINGSTON WATER UTILITY 110791	50.10
8/15/2024 820LAKE, MICHAEL ACH	189.99

Battle Mountain General Hospital

Check register

3,12,2024			
Date	Vendor	Document no.	Amount
8/15/2024	3015LANDER COUNTY GATEFEES	110792	110.00
8/15/2024	180008LANDER HARDWARE	110793	394.86
8/15/2024	120015LiCON	110794	8,819.23
8/15/2024	564LINDE GAS & EQUIPMENT INC	110795	539.14
8/15/2024	712McCLANAHAN, SHAWNEE	ACH	297.50
8/15/2024	130031MCKESSON DRUG COMPANY	ACH	18,206.27
8/15/2024	349MCKESSON MEDICAL SURGICAL	ACH	67.98
8/15/2024	130044MEDLINE INDUSTRIES, INC.	110796	6,839.58
8/15/2024	1885MEDTRONIC USA INC.	110797	338.96
8/15/2024	3MICHAEL CLAY CORPORATION	110798	410,257.41
8/15/2024	130049MIDWAY MARKET	110799	98.44
8/15/2024	9630NETWORK SERVICES CO	ACH	1,318.06
8/15/2024	9776NEVADA RURAL HOSPITAL PARTNER	110800	3,103.07
8/15/2024	767OPTUM BANK	ACH	70.00
8/15/2024	750ORTIZ, GERRI	ACH	23.93
8/15/2024	514PERFORMANCE HEALTH SUPPLY, INC	ACH	83.25
8/15/2024	9539PHARMERICA	ACH	1,311.67
8/15/2024	100141PUBLIC EMPLOYEES BENEFIT PROGRAM	110801	2,563.14
8/15/2024	2963QUEST DIAGNOSTICS	110803	11,559.31
8/15/2024	12QUEST DIAGNOSTICS	110802	31.20
8/15/2024	140027RELIASTAR LIFE INSURANCE COMPANY	110804	550.00
8/15/2024	745RENOWN MEDICAL SCHOOL ASSOCIATES NORTH, IN		1,550.00
8/15/2024	657SHARP AMBULANCE BILLING	110806	
8/15/2024	1078SIEMENS HEALTHCARE DIAGNOSTICS	ACH	204.28 1,548.18
8/15/2024	190016SOUTHWEST GAS	110807	4,755.99
8/15/2024	819SUREMARK	110808	
8/15/2024	190033US FOODSERVICE, INC.	ACH	211.82 3,209.03
8/15/2024	316WALTER, STEPHANIE	ACH	204.00
8/15/2024	1391WAYSTAR/ ZIRMED INC	110812	1,256.55
8/15/2024	1601WERFEN USA LLC	110809	3,193.36
8/15/2024	1076WESTERN NEVADA SUPPLY	110810	847.56
8/15/2024	374WOLF HVACR	110811	
8/30/2024	903867AFLAC	110813	575.00
8/30/2024	98944ALADDIN TEMP-RITE LLC	ACH	1,373.44
8/30/2024	1328ANTHEM BLUE CROSS AND BLUE SHIELD	110814	2,554.20
8/30/2024	900851BAIR DISTRIBUTING INC	110815	3,789.62
8/30/2024	318BATTLE MOUNTAIN GENERAL HOSPITAL ATHENA	110816	142.78
8/30/2024	98723BECKMAN COULTER, INC.	ACH	350.00 699.60
8/30/2024	303BLUE CROSS BLUE SHIELD NEVADA	110817	4,088.90
8/30/2024	1464BMI	ACH	5,500.00
8/30/2024	1323BOUND TREE MEDICAL, LLC	110818	135.63
			_00.00

Battle Mountain General Hospital Check register

9/12/2024

9/12/2024			
Date	Vendor	Document no.	Amount
8/30/2024	138BRACCO DIAGNOSTICS INC.	110819	364.37
8/30/2024	367CARDINAL HEALTH 110, LLC	110820	3,566.72
8/30/2024	732CARDINAL HEALTH MEDICAL PRODUCTS & SERVICE	ACH	118.02
8/30/2024	77CAREFUSION SOLUTIONS, LLC	ACH	1,062.00
8/30/2024	679CHEMAQUA	ACH	1,536.61
8/30/2024	821CLEARSTAR INC	110821	66.16
8/30/2024	54COMMUNITY CARE SERVICE, LLC	110822	5,098.32
8/30/2024	822COMPREHENSIVE DRUG TESTING INC	110823	63.00
8/30/2024	823CONCRETE CONSTRUCTION SUPPLY	110824	350.00
8/30/2024	9716DONALD CARTER HANSEN MD PC	ACH	11,448.00
8/30/2024	435DR. AJETT MAHENDERNATH	ACH	11,448.00
8/30/2024	754DR. JONES, DANIEL C	ACH	7,632.00
8/30/2024	708DR. PELLEGRINI	ACH	15,264.00
8/30/2024	500433EMPLOYEE FUND BMGH	ACH	168.00
8/30/2024	1467ENERSPECT	110825	620.06
8/30/2024	240000ETCHEVERRYS FOODTOWN	110826	73.27
8/30/2024	2073FFF ENTERPRISES INC	ACH	4,318.94
8/30/2024	94300FISHER HEALTHCARE	ACH	3,456.82
8/30/2024	661FRANCO, MAIRA	ACH	300.00
8/30/2024	902502GRAINGER	110827	508.87
8/30/2024	278HEALTH ASSURE BY ALSCO	110828	2,693.12
8/30/2024	324HENRY SCHEIN	110829	84.49
8/30/2024	9706HERMAN, PAUL	ACH	35,344.80
8/30/2024	814HSA	ACH	30.00
8/30/2024	9762ICU MEDICAL	ACH	500.00
8/30/2024	764INOVALON PROVIDER, INC	ACH	2,645.88
8/30/2024	646JACKSON, MARY JO	ACH	15.00
8/30/2024	9405KINGS KUSTOM EMBROIDERY	110830	1,059.36
8/30/2024	180008LANDER HARDWARE	110831	264.69
8/30/2024	510LEON ELECTRIC LLC	110832	1,950.00
8/30/2024	564LINDE GAS & EQUIPMENT INC	110833	3,304.75
8/30/2024	712McCLANAHAN, SHAWNEE	ACH	87.50
8/30/2024	130031MCKESSON DRUG COMPANY	ACH	7,955.60
8/30/2024	353MCKESSON PLASMA & BIOLOGICS LLC	ACH	8,666.58
8/30/2024	130044MEDLINE INDUSTRIES, INC.	110834	5,164.26
3/30/2024	130049MIDWAY MARKET	110835	260.09
8/30/2024	34MINDRAY DS USA	ACH	195.00
3/30/2024	92050NAPA AUTO PARTS	110836	3.99
3/30/2024	9630NETWORK SERVICES CO	ACH	228.30
8/30/2024	140025NEW YORK LIFE INS CO	110837	1,286.08
8/30/2024	140046NORCO, INC	110838	45.00

Battle Mountain General Hospital

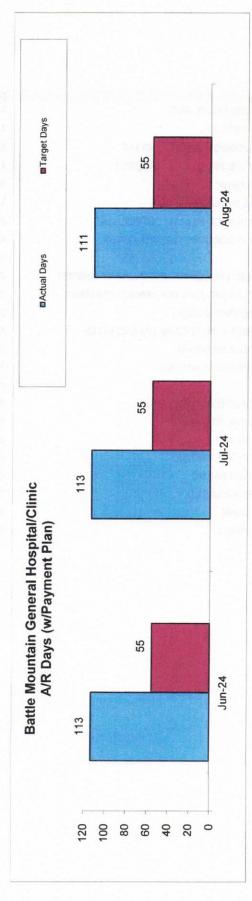
Check register

9/12/2024

Date	Vendor	Document no.	Amount
8/30/2024	7NRHP FOUNDATION, INC	110839	1,000.00
8/30/2024	190008NV ENERGY	110840	15,432.86
8/30/2024	652ODP BUSINESS SOLUTIONS LLC	110841	3,165.36
8/30/2024	150000OFFICE PRODUCTS INC (OPI)	110842	903.75
8/30/2024	767OPTUM BANK	ACH	25.00
8/30/2024	87PANACEA SOLUTIONS, LLC	110843	1,600.00
8/30/2024	514PERFORMANCE HEALTH SUPPLY, INC	ACH	338.96
8/30/2024	9304POINTCLICKCARE TECHNOLOGIES	ACH	1,189.14
8/30/2024	747PPLSI	110844	104.75
8/30/2024	98984PUBLIC EMPLOYEES RETIREMENT SYSTEM	ACH	161,007.18
8/30/2024	140027RELIASTAR LIFE INSURANCE COMPANY	110845	550.00
8/30/2024	1551RT TECHNOLOGIES	110846	3,940.00
8/30/2024	1078SIEMENS HEALTHCARE DIAGNOSTICS	ACH	1,366.13
8/30/2024	806SKY FIBER NETWORK	110847	99.00
8/30/2024	683SSR MARIGOLD MINING	110848	66.16
8/30/2024	336UMR	110849	1,658.27
8/30/2024	190033US FOODSERVICE, INC.	ACH	1,461.47
8/30/2024	1598VERIZON WIRELESS	110850	253.93
8/30/2024	220008VITALANT	110851	1,907.75
8/30/2024	316WALTER, STEPHANIE	ACH	15.00
8/30/2024	100801WELLS FARGO	110852	11,030.29
8/30/2024	1601WERFEN USA LLC	110853	2,596.54
8/30/2024	1563WEX BANK	ACH	412.00
8/30/2024	374WOLF HVACR	110854	615.00
- Wells Fargo			

Account

1,408,798.96





BATTLE MOUNTAIN GENERAL HOSPITAL BATTLE MOUNTAIN CLINIC

1,803

YTD

33

PHYSICIAN DAYS WORKED PATIENTS SEEN PATIENTS SEEN PATIENTS SEEN PATIENTS SEEN Face to Fac		Security of Security				AID
Aug-24 Aug-24 PER DAY (AVERAGE) YTD 14 290 21 585 14 262 19 542 0 0 0 0 14 358 26 587 0 0 #DIV/IO! 0 0 0 4 0 0 0 4 0 16 38 3 69 1 0 4 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 1,888 1,888 1,888	PHYSICIAN	DAYS WORKED	PATIENTS SEEN	PATIENTS SEEN	PATIENTS SEEN	Face to Face
14 290 21 585 0 0 0 0 542 14 358 26 587 0 0 0 #DIV/O! 0 0 16 38 3 69 17 38 3 69 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 14 358 3 69 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 14 388 33 69 0 0 0 0 0 0 0 0 14 388 52		Aug-24	Aug-24	PER DAY (AVERAGE)	et.	Telehealth
14 262 19 542 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Dr Maltinski	14	290	21	585	Injections
14 262 19 542 0 0 0 #DIV/O! 0 10 0 #DIV/O! 20 116 38 3 69 12 #DIV/O! 0 0 0 #DIV/O! 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 1,888	Telehealth		0		0	Dietician
14 358 26 3 #DIV/0! 0 0 #DIV/0! 0 0 0 #DIV/0! 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Dr Potterjones(Includes LTC)	4	262	19	542	
14 358 26 3 #DIV/I0! 0 0 #DIV/I0! 0 0 2 16 38 3 2 #DIV/I0! 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Telehealth		0		0	
3 #DIV/0! 0 0 #DIV/0! 0 0 #DIV/0! 0 0 0 #DIV/0! 0 0 0 0 #DIV/0! 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Abby Burkhart(Includes LTC)	14	358	26	587	
0 #DIV/IO! 0 0 #DIV/IO! 0 0 22 #DIV/IO! 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Telehealth		က		9	
0 #DIV/0! 0 #DIV/0! 2 #DIV/0! 0 0 0 0 0 0 0 0 0	Provider	0	0	#DIV/0i	0	
14 16 38 3 2 2 4 4DIV/O! 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Telehealth		0		0	
as, LCSW-I 16 38 3 2 4 #DIV//0! 0 0 0 0 0 0 0 0 986	Katylynn Hymas, MHNP	0	0	#DIV/0i	20	
as, LCSW-I 16 38 3 2 2 4 DIV/O! 0 0 0 0 0 0 986	Telehealth		0		22	
0 0 #DIV/0! 0 0 0 0 0 0 0 33 0	Jennifer Douglas, LCSW-I	16	38	3	69	
0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Telehealth		2		2	
0 0 0 0 0 0 0 33 00	Provider	0	0	#DIV/0i	0	
0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Telehealth		0		0	
0 33 0 986	Jodi Allen, RD	0	0	0	0	
986	Injections	0	33	0	52	
	Total		986		1,888	

TIENTS SEEN YTD 8/31/2023		1 95

Battle Mountain General Hospital Departmental Income Statement against Budget

As of August 31, 2024
Reporting Book:
As of Date:
Department:

ACCRUAL 08/31/2024 RURAL HEALTH CLINIC

		h To Date 31/2024			Year To Dat 08/31/2024	е
Patient Revenue	Actua	Budget 2025	Budget Variance	Actua		Budget Variance
Patient Revenue				1000000	90. 2020	budget variation
Total Patient Revenue	136,994.74	177.153.52	(22.66) %	284,691.93	354,307.04	(19.64) %
	136,994.74	177,153.52	(22.66) %			(19.64) %
Revenue Deductions				.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	40.100,400	(19.04) %
Contractual Adjustments						
Contractual Adjustment	(38,301.15)	57,574.80	(166.52) %	(20,443.81)	115,149.60	(447 75) 0/
Total Contractual Adjustments	(38,301.15)		(166.52) %	(20,443.81)		(117.75) %
Bad Debt			(.00.02) 70	(20,445.01)	113,149.00	(117.75) %
Bad Debt Write Off Hospital/Clinic	7,601.66	0.00	100.00 %	16,888.52	0.00	400 00 01
Total Bad Debt	7,601.66	0.00	100.00 %	16.888.52	0.00	100.00 %
Total Revenue Deductions	(30,699.49)	57,574.80	(153.32) %	(3,555.29)	115,149.60	100.00 %
Total Net Patient Revenue	167.694.23	119,578.72	40.23 %	288,247.22	239,157.44	(103.08) %
Total Income before Expenses	167,694,23	119,578.72	40.23 %	288,247.22		20.52 %
Expenses			40.23 /6	200,241.22	239,157.44	20.52 %
Operating Expenses						
Departmental Expenses						
Repairs and Maintenance						
Purchased Maintenance	2,037.53	583.33	249.29 %	2 027 50		
Total Repairs and Maintenance	2,037.53	583.33	249.29 %	2,037.53	1,166.66	74.64 %
Leases and Rental Expenses	2,551.55	303.33	249.29 %	2,037.53	1,166.66	74.64 %
Rental Expense	45.00	208.33	(70 20) 0/			
Total Leases and Rental Expenses	45.00	208.33	(78.39) %	90.00	416.66	(78.39) %
Employee Related Expenses	45.00	200.33	(78.39) %	90.00	416.66	(78.39) %
Salary						
Salary - General	40,708.31	46,822.01	(42.05) 04			
Salary - MD/PA/NP	87.065.83	98,362.04	(13.05) %	81,511.21	93,644.02	(12.95) %
Total Salary —		145,184.05		144,925.07	196,724.08	(26.33) %
Benefits	127,77,14	143,164.05	(11.99) %	226,436.28	290,368.10	(22.01) %
Self Insured - Insurance Funding	2,807.14	0.00	400.00.00			
Health Insurance Expense	4,504.73	0.00	100.00 %	3,918.38	0.00	100.00 %
Retirement Expense	30,221.82	8,195.92	(45.03) %	9,902.20	16,391.84	(39.59) %
Vacation/Holiday/Sick Expense	4,212.56	27.036.70	11.78 %	50,395.97	54,073.40	(6.80) %
FICA Expense	4,131.90	0.00	100.00 %	7.712.81	0.00	100.00 %
Work Comp Benefit	1,595.10	2,281.41	81.11 %	4,595.21	4,562.82	0.70 %
Total Benefits —	47,473.25	3,295.67	(51.60).%	3,190.20	6,591.34	(51.60) %
Non-Benefit Expenses	47,473.25	40,809.70	16.32 %	79,714.77	81,619.40	(2.33) %
Dues and Subscriptions	785.58	1 166 66	(00.00.			
Travel Expense	0.00	1.166.66	(32.66) %	1,571.16	2,333.32	(32.66) %
Training Expense	99.00	500.00	(100.00) %	0.00	1,000.00	(100.00) %
Total Non-Benefit Expenses	884.58	2,291.66	(95.67) %	2.108.50	4,583.32	(53.99) %
Total Employee Related Expenses	4000	3,958.32	(77.65) %	3,679.66	7,916.64	(53.51) %
Supplies	170,131.97	89,952.07	(7.27) % 3	09,830.71	379.904.14	(18.44) %
Non-Chargeable Supplies						
Office Supplies	0.00	500.00				
Medical Supplies	931.90	500.00	(100.00) %	0.00	1,000.00	(100.00) %
Non-Medical Supplies	31.98	1,333.33	(30.10) %	931.90	2,666.66	(65.05) %
Sutures and Needles	0.00	208.33	(84.64) %	56.11	416.66	(86.53) %
Pharmaceuticals		125.00	(100.00) %	0.00	250.00	(100.00) %
Ortho Supplies	0.00	13,750.00	136.37 %	32,501.25	27,500.00	18.18 %
Minor Equipment Expense	0.00	250.00	(100.00) %	0.00	500.00	(100.00) %
Oxygen and Other Gases	0.00	250.00	(100.00) %	0.00	500.00	(100.00) %
Total Non-Chargeable Supplies		25.00 6.441.66	(100.00) %	0.00	50.00	(100.00) %
Other Supply Expenses	33.403.13	0.441.66	103.53 % 3	3,489.26	32,883.32	1.01 70
Postage/Freight	0.00	25.00	(100.00) 0/	00		
Total Other Supply Expenses	0.00	25.00	(100.00) %	36.59	50.00	(26.82) %
Total Supplies	0.0	6,466.66	(100.00) %	36.59	50.00	(26.82) %
Contract Services	-01100.10	0,400.00	103.22 % 3	3,525.85	32,933.32	1.79 %
Purchased Services	2,312.27	2,500.00	(7 EO) 0/	4 000 5		
Collection Fee	0.00		(7.50) % (100.00) %	4.600.04 0.00	5,000.00	(7.99) %
					83.32	(100.00) %

Battle Mountain General Hospital Departmental Income Statement against Budget As of August 31, 2024

As of August 31, 1 Reporting Book:

ACCRUAL 08/31/2024

As of Date: Department:

RURAL HEALTH CLINIC

1942 of 1845 8005 1005	Month To Date 08/31/2024			Year To Date 08/31/2024		
	Actual	Budget 2025	Budget Variance	Actual	Budget 2025	Budget Variance
Professional Fee	0.00	0.00	0.00 %	4,400.00	0.00	100.00 %
Total Contract Services	2,312.27	2,541.66	(9.02) %	9,000.04	5,083.32	77.05 %
Other Department Expenses						
Advertising/Marketing	0.00	83.33	(100.00) %	0.00	166.66	(100.00) %
Total Other Department Expenses	0.00	83.33	(100.00) %	0.00	166.66	(100.00) %
Total Departmental Expenses	213,991.90	209,835.38	1.98 %	354,484.13	419,670.76	(15.53) %
General and Administrative Expenses Utilities						
Utilities Fuel	0.00	25.00	(100.00) %	0.00	50.00	(100.00) %
Total Utilities	0.00	25.00	(100.00) %	0.00	50.00	(100.00) %
Total General and Administrative Expenses	0.00	25.00	(100.00) %	0.00	50.00	(100.00) %
Total Operating Expenses	213,991.90	209,860.38	1.96 %	354,484.13	419,720.76	(15.54) %
Total Expenses	213,991.90	209,860.38	1.96 %	354,484.13	419,720.76	(15.54) %
Total Net Income	(46,297.67)	(90,281.66)	(48.71) %	(66,236.91)	(180,563.32)	(63.31) %

NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Operations and Reporting Entity

Lander County Hospital District dba: Battle Mountain General Hospital (the Hospital or District) is a hospital district formed under the provisions of the Nevada Revised Statutes. The Hospital primarily earns revenues by providing inpatient, outpatient, long-term care and emergency care services to patients in Battle Mountain, Nevada. It also operates a primary care clinic in Battle Mountain.

Basis of Accounting and Presentation

The financial statements of the Hospital have been prepared on the accrual basis of accounting using the economic resources measurement focus. Revenues, expenses, gains, losses, assets, and liabilities from exchange and exchange-like transactions are recognized when the exchange transaction takes place, while those from government-mandated nonexchange transactions (principally federal and state grants) are recognized when all applicable eligibility requirements are met. Operating revenues and expenses include exchange transactions and program-specific, government-mandated nonexchange transactions. Government-mandated nonexchange transactions that are not program specific (such as county appropriations), property taxes, and investment income are included in nonoperating revenues and expenses. The Hospital first applies restricted net position when an expense or outlay is incurred for purposes for which both restricted and unrestricted net position are available.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets, deferred outflows of resources, liabilities and deferred inflows of resources and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash Equivalents

The Hospital considers all liquid investments, other than those limited as to use, with original maturities of three months or less to be cash equivalents. At June 30, 2022 and 2021, cash equivalents consisted primarily of money market accounts with brokers and certificates of deposit.

Risk Management

The Hospital is exposed to various risks of loss from torts; theft of, damage to and destruction of assets; business interruption; errors and omissions; employee injuries and illnesses; natural disasters; medical malpractice; and employee health, dental and accident benefits. Commercial insurance coverage is purchased for claims arising from such matters other than medical malpractice and employee health claims. Settled claims have not exceeded this commercial coverage in any of the three preceding years.

Investments and Investment Income

The Hospital maintains fixed income investments and certificate of deposits with an investment broker. Investments are carried at fair value. Fair value is determined using quoted market prices. Investment income includes dividend and interest income and the net change for the year in fair value of investments carried at fair value.

NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Fair Value Measurements

To the extent available, the District's investments are recorded at fair value. GASS Statement No. 72 - Fair Value Measurement and Application, defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. This statement establishes a hierarchy of valuation inputs based on the extent to which inputs are observable in the marketplace. Inputs are used in applying the various valuation techniques and take into account the assumptions that market participants use to make valuation decisions. Inputs may include price information, credit data, interest and yield curve data, and other factors specific to the financial instrument. Observable inputs reflect market data obtained from independent sources.

In contrast, unobservable inputs reflect an entity's assumptions about how market participants would value the financial instrument. Valuation techniques should maximize the use of observable inputs to the extent available. A financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement.

The following describes the hierarchy of inputs used to measure fair value and the primary valuation methodologies used for financial instruments measured at fair value on a recurring basis:

Level 1 - Inputs that utilize quoted prices (unadjusted) in active markets for identical assets or liabilities that the district has the ability to access.

Level 2 - Inputs that include quoted prices for similar assets and liabilities in active markets and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the financial instrument. Fair values for these instruments are estimated using pricing models, quoted prices of securities with similar characteristics, or discounted cash flows.

Level 3 - Inputs that are unobservable inputs for the asset or liability, which are typically based on an entity's own assumptions, as there is little, if any, related market activity.

NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Patient Accounts Receivable

Patient accounts receivable are obligations that are stated at the amount management expects to collect for outstanding balances. These obligations are primarily from patients whom are insured under third-party payor agreements. The District bills third-party payors on the patients' behalf, or if a patient is uninsured, the patient is billed directly. Once claims are settled with the primary payor, any secondary insurance is billed, and patients are billed for copay and deductible amounts that are the patients' responsibility. Payments on patient receivables are applied to the specific claim identified on the remittance advice or statement. The district does not have a policy to charge interest on past due accounts.

Patient accounts receivable are recorded on the accompanying financial statements at an amount net of contractual adjustments and an allowance for doubtful accounts, which reflect management's estimate of the amounts that will not be collected. Management provides for contractual adjustments under terms of third-party reimbursement agreements through a reduction of gross revenue and a credit to patients accounts receivable.

In addition, management provides for probable uncollectible amounts, primarily for uninsured patient and amounts for which patient are personally responsible, through a reduction of gross revenue and a credit to an allowance for doubtful accounts.

In evaluating the collectability of patient accounts receivable, the District analyzes past results and identifies trends for each of its major payor sources of revenue to estimate the appropriate allowance for doubtful accounts and provision for bad debts. Management regularly reviews data about these major payor sources of revenue in evaluating the sufficiency of the allowance for doubtful accounts. Specifically, for receivables associated with services provided to patients who have third-party coverage, the district analyzes contractually due amounts and provides an allowance for doubtful accounts and a provision for bad debts for expected uncollectible deductibles and copayments on accounts for which the third-party payor has not yet paid for payors who are known to be having financial difficulties that make the realization of amounts due unlikely.

For receivables associated with self-pay patients (which includes patients without insurance and patients with deductible and copayment balances due for which third-party coverage exists for part of the bill), the District records a significant provision for bad debts in the period of service on the basis of its past experience, which indicates that many patients are unable or unwilling to pay the portion of their bill for which that are financially responsible. The difference between the standard rates and the amounts collected after all reasonable collection efforts have been exhausted is charged off against the allowance for doubtful accounts.

Supplies

Supply inventories are stated at the lower of cost, determined using the first-in, first-out method or market.

NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Capital Assets

The District capitalizes assets whose cost exceeds \$5,000 and have an estimated life of at least three years. Capital assets are recorded at cost at the date of acquisition, or fair value at the date of donation if acquired by gift. Depreciation is computed using the straight-line method over the estimated useful life of each asset. Assets under capital lease obligations and leasehold improvements are depreciated over the shorter of the lease term or their respective estimated useful lives. The following estimated useful lives are being used by the Hospital:

Buildings and Leasehold Improvements 5 to 40 Years Equipment 3 to 20 Years

Compensated Absences

Hospital policies permit most employees to accumulate vacation and sick leave benefits that may be realized as paid time off or, in limited circumstances, as a cash payment. Expense and the related liability are recognized as vacation benefits are earned whether the employee is expected to realize the benefit as time off or in cash. Expense and the related liability for sick leave benefits are recognized when earned to the extent the employee is expected to realize the benefit in cash determined using the termination payment method. Sick leave benefits expected to be realized as paid time off are recognized as expense when the time off occurs, and no liability is accrued for such benefits employees have earned but not yet realized. Compensated absence liabilities are computed using the regular pay and termination pay rates in effect at the statement of net position date plus an additional amount for compensation-related payments such as Medicare taxes computed using rates in effect at that date. The estimated compensated absences liability expected to be paid more than one year after the statement of net position date is included in other long- term liabilities.

Pension Plan

The Hospital participates in the Public Employees Retirement System of the state of Nevada, (PERS), a cost-sharing multiple employer defined benefit pension plan. For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the plan and additions to/deductions from the plan's fiduciary net position have been determined on the same basis as they are reported by the plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Deferred Outflow of Resources

Deferred outflows of resources represent a consumption of net position that applies to a future period(s) and will not be recognized as an outflow of resources (expense) until then. Deferred outflows of resources consist of unrecognized items not yet charged to pension expense and contributions from the employer after the measurement date but before the end of the employer's reporting period.

NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Deferred Inflow of Resources

Although certain revenues are measurable, they are not available. Available means collected within the current period or expected to be collected soon enough thereafter to be used to pay liabilities of the current period. Deferred inflows of resources represent the amount of assets that have been recognized, but the related revenue has not been recognized since the assets are not collected within the current period or expected to be collected soon enough thereafter to be used to pay liabilities of the current period. Deferred inflows of resources consist of pension related deferred inflows.

Unearned Revenue

Revenue received in advance of the performance of services deemed to be exchange transactions are deferred until such time as related expenditures are incurred and then recognized as revenue.

Net Position

Net position of the Hospital is classified in two components. Net investment in capital assets consists of capital assets net of accumulated depreciation. Unrestricted net position is the remaining net position that does not meet the definition of net investment in capital assets or restricted net position.

Net Patient Service Revenue

The Hospital has agreements with third-party payors that provide for payments to the Hospital at amounts different from its established rates. Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors and others for services rendered and includes estimated retroactive revenue adjustments and a provision for uncollectible accounts.

Net Patient Service Revenue (Continued)

Retroactive adjustments are considered in the recognition of revenue on an estimated basis in the period the related services are rendered, and such estimated amounts are revised in future periods as adjustments become known.

Charity Care

The Hospital provides care without charge or at amounts less than its established rates to patients meeting certain criteria under its charity care policy. Because the Hospital does not pursue collection of amounts determined to qualify as charity care, these amounts are not reported as net patient service revenue.

Income Taxes

As an essential government function, the Hospital is generally exempt from federal income taxes under Section 115 of the Internal Revenue Code. However, the Hospital is subject to federal income tax on any unrelated business taxable income.

NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Net Patient Service Revenue

The Hospital has agreements with third-party payors that provide for payments to the Hospital at amounts different from its established rates. These payment arrangements include:

<u>Medicare</u> - The Hospital is certified as a Medicare critical access hospital. The Hospital is reimbursed under a cost reimbursement methodology for inpatient and most outpatient services. The Hospital is reimbursed for certain services at tentative rates with final settlement determined after submission of annual cost reports by the Hospital and audits thereof by the Medicare administrative contractor. The Hospital's Medicare cost reports have been audited by the Medicare administrative contractor through June 30, **2021**.

<u>Medicaid</u> - Inpatient and nursing home services rendered to Medicaid program beneficiaries are reimbursed under cost reimbursement methodologies. Outpatient services are reimbursed at prospectively determined rates. The Hospital is reimbursed at tentative rates with final settlement determined after submission of annual cost reports by the Hospital and audits thereof by the Medicaid administrative contractor. The Hospital's Medicaid cost reports have been audited by the Medicaid administrative contractor through June 30, 2023.

Approximately 44% and 42% of net patient service revenues are from participation in the Medicare and state-sponsored Medicaid programs for the years ended June 30, 2023 and 2022, respectively. Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation and change. As a result, it is reasonably possible that recorded estimates will change materially in the near term.



535 South Humboldt Street Battle Mountain, Nevada 89820 Phone: 775-635-2550

Executive Summary

10/9/2024

- Community Health Fair: The annual health fair is scheduled for October 26th from 7a 11a. It will be held at the County Recreation Center. The theme of the event is <u>Stronger Together</u>: A <u>Community Focus on Health</u>. We are planning to have many different participants from the community in a unified effort to promote good health and wellness. (<u>Austin Labs</u>: Nov. 5th 8a 12p at the Austin Fire Hall)
- **Grand Re-Opening**: We are planning to have about a week to open the new portion of the hospital in a grand re-opening for the public to see the new facilities that are available for their care. The date of this is a little fluid because it is dependent upon the State Inspection that will occur at the end of October. More information will be coming soon.
- Facility Communications: Resulting from our leadership training meetings, we have begun the practice of meeting three times per week as managers to coordinate our efforts. Monday is our normal Dept. Manager Meeting in which we coordinate for the week and also participate in training and discussion. On Wednesday and Friday, we have added Vitals Check Meetings to further coordinate our services. The Vitals Check Meetings are stand up meetings that last approximately 10 minutes. We look back two days to tie up loose ends and then look forward two days to prepare. These meetings will help to grow our team culture and unity.
- **Department Staff Meetings**: Last month, the Board asked how I was going to get the information of the Skip-Level / Leadership Growth Meetings out to all of the staff. This has begun as I am attending all of the Department Staff Meetings to present some of the key pieces of the information. It has been well received as I have obtained signed team commitments from all employees so far. The Department Managers will also have an important piece in getting the information to all of the staff. In a combined effort, we will continue to push the principles learned with consistency.
- BMGH Influencers: I am opening the opportunity for two employees to be BMGH
 Influences on our social media forums and web site. The two influencers will be expected to
 post two posts per week to promote our positive team atmosphere, education, patient
 focuses, employee accomplishments, community support, and show the positive impact of
 our profession. The Department Managers and I will also help in this throughout the year
 with various postings.
- **Locum Tenens Provider**: To facilitate the requested holiday time off for the clinic providers, we will be bringing in a Physician Assistant to ensure coverage through the holiday season.
- NRHA Conference: I was fortunate to attend the NRHA Conference last month in which
 very specific education was received for improved RHC and CAH operations / compliance.
 The valuable information that was received is being pushed out to the appropriate
 attention.
- American College of Healthcare Executives(ACHE): In two weeks, I will be using some of
 my continuing education funds to attend classes that will help me maintain my fellowship in
 the ACHE. This credential is a very prominent credential that only approximately 9000
 healthcare executives possess. Through years of work experience, service and education, I
 am fortunate to have satisfied the requirements to hold this credential. Like the NRHA

- conference, the ACHE is another source of valuable education and assistance for me and the facility.
- **Holiday Events**: We are beginning the planning process for the holiday events and activities that we will be providing for our LTC. We are also planning to hold a few different activities for the employees to celebrate. As details come forward, we will push them out to the staff and the Board.