

**A G E N D A**  
**Lander County Hospital District – Board of Trustees**  
**Regular Session**  
**September 11, 2024 - 5:30 P.M.**  
**John Peters Health Services Center**  
**Board Room**  
**555 West Humboldt Street**  
**Battle Mountain, NV**

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**5:30 PM      Call to Order – Regular Session**

**Pledge of Allegiance**

**Public Comment**

Persons are invited to submit comments in writing and/or attend and make comments on any non-agenda items at the Board Meeting. All public comment may be limited to three (3) minutes per person, at the discretion of the Board. Reasonable restrictions may be placed on public comments based upon time, place and manner, but public comment based upon viewpoint may not be restricted.

❖ **Motion to Consent** – (Matheus) - (Discussion for Possible Action)

- 1) September 11, 2024 Agenda Notice – Posted September 6, 2024
- 2) Infection Control – August 2024
- 3) Emergency Operations Program/Policy & Procedure – August 2024
- 4) Board Meeting Minutes – Regular Session August 14, 2024
- 5) Medical Staff appointment/reappointments  
Battle Mountain Clinic, Battle Mountain General Hospital – 2 year reappointments  
Abby Burkhart, APRN, FNP  
Dr. Genadi Maltinski

Teleradiology Services  
Tahoe Carson Radiology – 1 year Provisional Privileges  
Dr. Jonathan Hester

Direct Radiology – 1 year Provisional Privileges  
Dr. Dennis M. Burton

*Public Comment*

❖ **Unfinished Business**

6) Critical Access Hospital Construction – (Matheus) – (Discussion for Possible Action)

- The Board will review and discuss updates on the hospital construction project.
- The Board will review and discuss recent project change orders for possible approval and all other matters properly related thereto.
- The Board will review and discuss the redesigned admission area of the hospital for possible approval and all other matters properly related thereto.

*Public Comment*

❖ **New Business**

7) Skip-Level / Leadership Growth Conference – (Matheus) – (Discussion Only)

The Board will be given a brief report and presentation regarding the Skip-Level / Leadership Growth Conference that was held in August 27 – 29 and all other matters properly related thereto.

*Public Comment*

8) Designate the Infection Preventionist(s) / Infection Control Professional(s) Responsible for the Infection Prevention and Control Program of Battle Mountain General Hospital. – (Matheus) – (Discussion for Possible Action)

The Board will approve/deny the recommended designation of Joy Greenhalgh and Asly Santos as Infection Preventionists for Battle Mountain General Hospital and all other matters properly related thereto.

*Public Comment*

9) Designate the Leader Responsible for the Antibiotic Stewardship Program of Battle Mountain General Hospital. – (Matheus) – (Discussion for Possible Action)

The Board will approve/deny the recommended designation of Mike Lamoureux as the leader of the Antibiotic Stewardship Program of Battle Mountain General Hospital and all other matters properly related thereto.

*Public Comment*

❖ **Financials -** (Matheus) – (Discussion for Possible Action)

10) July 2024 Financial Reports

The Board will review and discuss financial reports for July 2024 and all other matters properly related thereto.

*Public Comment*

❖ **Chief Executive Officer Summary** – (Matheus) – (Discussion for Possible Action)

11) Summary Report

The Chief Executive Officer, Jason Bleak, will present a summary of hospital activities to the Board of Trustees, and all other matters properly related thereto.

*Public Comment*

❖ **Adjournment Regular Session**

This is the tentative schedule for the meeting. The Board reserves the right to take items out of order to accomplish business in the most efficient manner. The Board may combine two or more agenda items for consideration. The Board may remove an item from the agenda or delay discussion relating to an item on the agenda at any time.

## AFFIDAVIT OF POSTING

State of Nevada \_\_\_\_\_ )

) ss

County of Lander \_\_\_\_\_ )

Jessica Ceja, Recording Secretary of the Lander County Hospital District Board of Trustees, states that on the 6th day of September 2024, A.D., she was responsible for posting a notice, of which the attached is a copy, at the following locations: 1) Battle Mountain General Hospital, 2) Lander County Courthouse, 3) Battle Mountain Post Office, and 4) Austin Courthouse, all in said Lander County where the proceedings are pending.

RECORDING SECRETARY \_\_\_\_\_

Subscribed and sworn to before me on this 6th day of September 2024 \_\_\_\_\_

WITNESS \_\_\_\_\_

NOTICE TO PERSONS WITH DISABILITIES: Members of the public who wish to attend this meeting by teleconference or who may require assistance or accommodations at the meeting are required to notify the Hospital Board Recording Secretary in writing at Battle Mountain General Hospital, 535 South Humboldt Street, Battle Mountain, NV 89820, or telephone (775) 635-2550, Ext. 1111, at least two days in advance of pending meeting.

NOTICE: Any member of the public that would like to request any supporting material from the meeting, please contact, Jessica Ceja, Recording Secretary of the Lander County Hospital District Board of Trustees, 535 South Humboldt Street, Battle Mountain, NV 89820 (775) 635-2550, Ext. 1111.



# INFECTION CONTROL REPORT MEDICAL STAFF MEETING

AUGUST 2024

1. Clinic had 5 procedures with wound infection.
2. 0 Needle sticks in AUGUST, a total of 1 for the year.
3. Immunization shots:
  - ❖ 0 of the BMGH employees received the flu shot.
  - ❖ 2 LTC Residents received any vaccinations.
4. Flu Test:
  - ❖ 0 Positive A; 0 Positive B
  - ❖ 0 RSV Positive
  - ❖ 30 Influenza-like symptoms
5. Yearly TB testing:
  - ❖ 1 New hire employee tested positive for TB Quantiferon/TST; X-ray is clear.
6. House Cultures site:
  - ❖ Working closely with Nursing and Environmental Services and Maintenance on insect control. Infection control rounds have been conducted in Long Term Care. Corrective actions have been applied.
7. Hand Hygiene monitor is ongoing in Hospital and Clinic.
8. Complete hand washing and PPE in-service for the LTC residents and staff, as well as additional training for the CNAs at meal times.
9. Total Long Term Care Residents: 21; 0 Infection/s 0 SSTI; 1 UTI.
10. AUGUST 1 Acute 0 Infection/s
11. AUGUST 0 Swing 0 Infection/s
12. Immunizations are recorded in Web IZ administered at BMGH. Required by State of Nevada.
13. Cultures need to be reported ASAP.
14. Infection Control – COVID-19 Reports:
  - Tested: 75 Negative: 53 Positives: 22 Invalid: 0 STAFF 2
  - No COVID positive case for all LTC residents and employees for the month of March.
15. The policy in effect for masking during covid outbreak - if there is a positive employee or resident, whole facility needs to mask up.
16. As per CDC the 5 days' isolation for COVID positive patients is no longer mandatory; Less than 5 days of isolation is now allowed as long as the symptoms are resolved. This is for the general public only; no change on isolation policy for hospital settings, still 10 days for LTC.
17. Policy in effect for masking during Flu season- unvaccinated staff must wear mask around staff and patients.



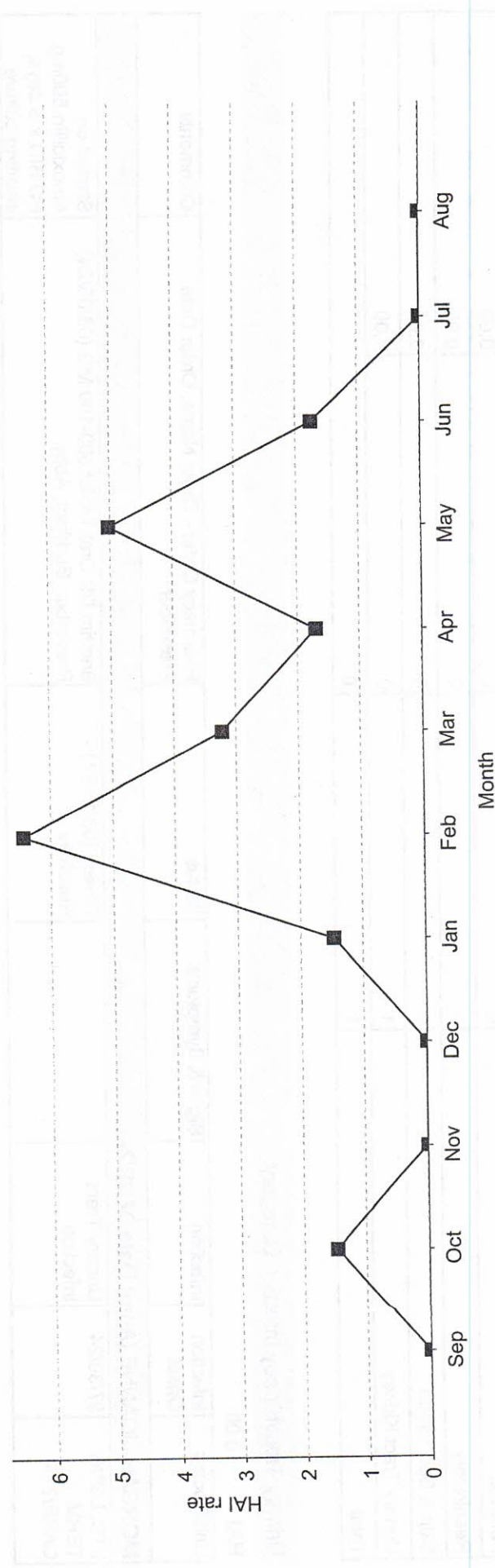
Infection Surveillance Monthly Report  
August 2024

Facility: Battle Mountain General Hospital

Summary

Total Infection	CAI	HAI	HAI Rate	Number Of MDRO
1	1	0	0.00	0

HAI Rate 12-Month Trend



Summary By Infection Category

Infection Category	Total	HAI	HAI Rate
Blood/Systemic	0	0	0.00
Bone & Joint	0	0	0.00
Cardiovascular	0	0	0.00
Ear Nose, Mouth & Throat	0	0	0.00
Eye	0	0	0.00

Facility: Battle Mountain General Hospital

August 2024

## Summary By Infection Category

Infection Category	Total	HAI	HAI Rate
Gastrointestinal	0	0	0.00
Genital	0	0	0.00
MDRO	0	0	0.00
Neurologic	0	0	0.00
Other	0	0	0.00
Parasitic	0	0	0.00
Respiratory	0	0	0.00
Skin & Soft Tissue	0	0	0.00
Urinary Tract/Kidney	1	0	0.00
Total	1	0	

## Urinary Tract/Kidney Infection Category

HAI 0.00

Unit/Room#	Infection Onset	Infection	Signs & Symptoms	Status	Pharmacy Order - Order Name, Order Date, Prescriber	Comments
MORGAN, JOANNE (Admit Date 07/29/24)						
LTC. LONG TERM CARE/213	07/30/24	Urinary Tract Infection		Closed (08/15/24) - Resolved	Bactrim DS Oral Tablet 800-160 MG (08/06/24) Prescriber: Burkhardt, Abby	Started on Amoxicillin 500mg PO BID x 5 days, awaiting culture.





Board of Governance  
Emergency Operation Program and Policy and Procedure Summary

Date:

**August 14, 2024**

**Policy and Procedure Committee Meeting Summary:**

➤ **Environmental Services**

Small changes and updates. Work policy to reflect the change in hours/times worked.

*BMGH Policy and Procedure meeting meets CMS Conditions of Participation 42 CFR §485.635, (CAH Tag) & HIPAA Hi-Tech Regulations HIPAA 164.316 (a), [NIST SP 800-53 RA-1], [NIST SP 800-53 RA-3]*

**Emergency Operations Committee Meeting Summary:**

**BMGH Facility Environmental Inspections**

Nursing facilities will conduct, document, Facility Environmental Inspections.

All possible deviancies have been, addressed or fixed in preparation for BMGH CMS Surveys.

**§483.90**

The facility must be constructed, designed, equipped, and maintained to protect the health and safety of the public, personnel, and residents. This includes meeting the applicable provisions of the Life Safety Code. Several F-Tags involved.

**Completed by:** Holly Heese, Compliance Officer

- ◆ Policy and Procedure Coordinator
- ◆ Certified Hospital Emergency Coordinator

**LANDER COUNTY HOSPITAL DISTRICT BOARD OF TRUSTEES  
REGULAR SESSION  
JOHN PETERS HEALTH SERVICES CENTER  
BOARD ROOM  
555 W HUMBOLDT STREET  
BATTLE MOUNTAIN, NV  
August 14, 2024**

**BOARD PRESENT:**

James Matheus, Chairman  
Marla Sam, Vice Chair  
Lyle Farr, Board Secretary via Zoom  
Paula Tomera, Trustee

**BOARD ABSENT:**

Mike Chopp, Commissioner Trustee

**STAFF PRESENT:**

Jason Bleak, Chief Executive Officer  
Wayne Allen, Chief Financial Officer  
Cindy Fagg, Financial Controller

**GUESTS:**

Mike Sheppard

**CALL TO ORDER**

Chairman Matheus called the August 14, 2024, Regular Session to order at 5:30 p.m.

**PUBLIC COMMENT**

No public comment.

**MOTION TO CONSENT**

By motion duly made (Tomera), seconded (Sam), and the Board unanimously passed the Agenda Notice for the August 14, 2024, Regular Session was approved.  
*Addendum 1*

By motion duly made (Tomera), seconded (Sam), and the Board unanimously passed the Infection Control report for July 2024, was approved.  
*Addendum 2*

By motion duly made (Tomera), seconded (Sam), and the Board unanimously passed the Emergency Operations and Life Safety meeting minutes from July 2024 was approved.  
*Addendum 3*



By motion duly made (Tomera), seconded (Sam), and the Board unanimously passed the Policy and Procedures meeting minutes for July 2024 was approved.

*Addendum 4*

By motion duly made (Tomera), seconded (Sam), and the Board unanimously passed the Board Meeting Minutes for Regular Session July 10, 2024, was approved.

*Addendum 5*

## **UNFINISHED BUSINESS**

### **Critical Access Hospital Construction**

Mike Sheppard, Project Manager, addressed the progress of the construction project. The redesign for the Admissions area has been received, which is considered a construction change directive per Sheppard. The pricing for the Admissions redesign is being reviewed now. Per Sheppard this past week has been very busy. The Radiology Department is being addressed now, the Case work will be complete and the flooring will be complete by this week. The finishes will be addressed after the flooring is done. The decorative elements are being installed outside of the Nurses' station. CTA will be on site the week of August 26, 2024 to perform a punch list.

## **FINANCIALS**

Chief Financial Officer Allen addressed the Balance sheet for June 2024. Battle Mountain General Hospital has a very strong balance sheet and a strong foundation per CFO Allen. The Cash position looks great with an amount of \$52 million in 2023, and displayed a balance of \$51 million in 2024. CFO Allen stated BMGH was almost even.

Chief Financial Officer Allen shared some low lights for the month of June 2024. The gross revenue base is down. Year to Date displayed an amount of \$18,615,000. Last year displayed an amount of \$19,221,000, which is a difference of \$600,000, down from last year. Non-operating revenue was higher than last year which displayed an amount of \$8,720,000, interest income displayed an amount of \$2,300,000. CFO Allen reviewed the sum of charges in detail with the Board. This report displayed the twelve-month year to date sum of charges by Department.

The Schedule of Patient Revenue vs. Patient Payments for fiscal years ended June 30, 2023 and fiscal year 2024. This breakdown displayed the gross patient monthly revenue, three month rolling average, patient payments and the patient payment percentage versus monthly rolling average. All favorable, nothing negative per Allen.

By motion duly made (Tomera), seconded (Sam), and the Board unanimously passed the financial reports for June 2024 as discussed was approved.

*Addendum 6*

### **Chief Executive Officer Summary**

Chief Executive Officer Bleak presented a summary of hospital activities to the Board of Trustees.

Employee Training and In-services: Every employee of the hospital has been diligently working through a set of 20 on-line courses to meet the needs of BMGH's strategic plan as well as the regulatory requirements.

Some topics addressed are abuse reporting, customer service, HIPAA, cybersecurity practices, infection prevention and many more. BMGH plans on mixing on-line topics with in-person education to meet the needs of the employees and patients.

Physical Therapy Department: On July 11, 2024, BMGH has been providing physical therapy services as another department within the hospital. BMGH is pleased to have Michael Lake managing the department and have the help of Katie Gibbs as another physical therapist. BMGH has other well trained support staff consisting of a therapist assistant, several therapy aids and a receptionist/biller. BMGH will continue to search for another physical therapist to ensure full coverage for services. Since the July 11, 2024, BMGH has added new rehab and exercise equipment to bolster the services provided by the professional staff.

Skip-Level / Leadership Growth Conference: CEO Bleak will be taking 10 informal leaders and the Department Managers from BMGH to Elko, Nevada for a few days of team building education that will be provided by several guest speakers. Northeastern Nevada Rural Hospital has been very gracious to allow BMGH to utilize their training room for the training. BMGH will hear from guests that have specific expertise in leadership coaching and healthcare related topics. The conference will take place August 27-29, 2024.

Senator Cortez Masto Staff Visit: On August 9, 2024, BMGH welcomed two staff members from Senator Cortez Masto's Washington office. The group had a good discussion about Medicare and Medicaid Managed Care Programs, behavioral health, telehealth and graduate medical education opportunities. BMGH took this as an opportunity to share thoughts about these issues and ask for attention to improve the rural healthcare environment.

Medicaid Managed Care Programs: CEO Bleak has been confronted by many different insurance companies that are pursuing the state contract for Medicaid Managed Care. CEO Bleak's push is to maintain a cost based reimbursement level for Medicaid and Medicare services. The Medicaid Managed Care Program is scheduled to be implemented on January 1, 2026.

Annual Hospital Health Fair: BMGH is planning to hold the annual health fair on October 26, 2024. BMGH was not able to secure the Civic Center for that date but are pursuing the use of the Elementary or Middle School gymnasiums for the fair. More information will be coming soon.

Kathy Ancho Memorial: CEO Bleak shared that the hospital and clinic displayed beautiful bouquets of flowers in memory and recognition of the work and service Kathy Ancho provided to help BMGH. Her efforts will not be forgotten. CEO Bleak is working with Nevada Advertising to design and place a new plaque out by the clinic for the memorial rose garden in her name.

Hospital Dorm: CEO Bleak will replace the blinds and provide black out curtains for the bedrooms. The carpets are not as bad as CEO Bleak thought. The carpet in the high traffic areas will be replaced, which is the carpet located by the front door to the hallway. CEO Bleak continued to share the chain link fence will be installed shortly along with a sidewalk/walkway from the front door to the side walk. Sod will be planted by the front entrance as well.

#### *Addendum 7*

The Regular Session adjourned at 6:55 p.m. and a Closed Session was held to discuss the employment agreement for Katie Gibbs, Physical Therapist.

The Closed Session adjourned at 7:07 p.m. and the Regular Session was called to order.

By motion duly made (Tomera), seconded (Sam), and the Board unanimously passed the ratification for the employment agreement for Katie Gibbs, Physical Therapist, as discussed was approved.



**PUBLIC COMMENT**

No public comment.

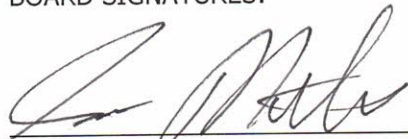
**ADJOURNMENT**

With no further business, Chairman Matheus adjourned the Regular Session at 7:09 p.m.

Respectfully Submitted, 

Jessica Ceja, Recording Secretary

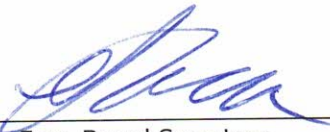
**BOARD SIGNATURES:**



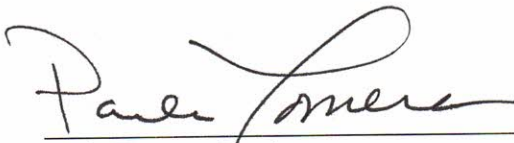
James Matheus, Chairman



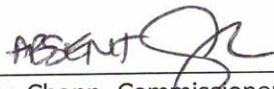
Marla Sam, Vice Chair



Lyle Farr, Board Secretary



Paula Tomera, Trustee



Mike Chopp, Commissioner Trustee



Michael Clay Corporation  
410 East Minor Street  
Winnemucca, Nevada 89445  
P: +17756234488

Project: 21037 22037 22038 - BMGH Remodel & Addition  
535 S. Humboldt  
Battle Mountain, Nevada 89820  
P: 775-635-2550

## CHANGE EVENT #049 - CCD 8 Admission Re Design

Origin: Mike Sheppard  
Date Created: 9/6/2024  
Status: Open  
Type: Owner Change  
Description: See attached Proposal with all attachments. THIS IS COST ONLY NO OVERHEAD OR PROFIT  
Attachments:

Created By: Mike Sheppard  
Scope: Out of Scope  
Change Reason: Client Request

### CHANGE EVENT LINE ITEMS

Revenue										Cost					
Budget Code	Vendor / Contract	UOM	QTY	Unit Cost	ROM	Prime PCO	Latest Price	QTY	Unit Cost	ROM	RFQ	Commit.	Latest Cost	Over/ Budget Under	Budget Mod.
Description: Proposal CCD 8			1.0	\$176,720.75	\$176,720.75		\$176,720.75	1.0	\$176,720.75	\$176,720.75			\$176,720.75	\$0.00	
Grand Totals				\$176,720.75	\$176,720.75	\$0.00	\$176,720.75			\$176,720.75	\$0.00	\$0.00	\$176,720.75	\$0.00	\$0.00



**Michael Clay Corporation**

410 E. Minor St. (Mail)  
 8 E. Haskell St. Ste A (Office)  
 Winnemucca, NV 89445  
 775-623-4488  
 N.C.L. # 4548 & 16993

**Proposal**

Date	Estimate #
9/6/2024	1
Customer	Job
Jason Bleak	CCD 8

**Customer Information**

Jason Bleak  
 Battle Mountain General Hospital  
 Battle Mountain, Nevada

Description	Qty	Rate	Amount
BMGH CCD 8 ESTIMATE - 09-06-2024			
NOTE: WE DID NOT ADD OVERHEAD OR PROFIT A SAVINGS OF \$25,000 TO BMGH			
General Requirements			
Ira On Site Time (ten hours per week four weeks)			
Item, per Hours	100	100.00	10,000.00
Jon Expediting - PM			
Item, per Hours	40	50.00	2,000.00
Clean Up Labor			
Item, per Hours	48	80.00	3,840.00
Final Clean Up - Quality Janitorial			
Item, per LS	1	980.00	980.00
*General Requirements subtotal			16,820.00
Demolition			
Demo Ceiling, Walls and Floors - MCC			
Item, per Hours	180	100.00	18,000.00
Mechanical Demo - RHP included below			
Item, per Hours		100.00	
Electrical Demo + Fire - Quantum - Included			
Item, per Hours		100.00	
Dumpsters & landfill feet - Desert Disposal / Lander County			
Item, per LS	1	1,200.00	1,200.00
*Demolition subtotal			19,200.00
Carpentry & Finish			
New Casework - Pacific Cabinets PCI CO 11			
Item, per LS	1	22,290.00	22,290.00
Wall Repairs & Ceiling and Soffit Installation - Muddy Boys			
Item, per LS	1	30,257.24	30,257.24

**Michael Clay Corporation**

410 E. Minor St. (Mail)  
8 E. Haskell St. Ste A (Office)  
Winnemucca, NV 89445  
775-623-4488  
N.C.L. # 4548 & 16993

**Proposal**

Date	Estimate #
9/6/2024	1
Customer	Job
Jason Bleak	CCD 8

Description	Qty	Rate	Amount
New Floorcovering - Desert Design Item, per LS	1	50,081.89	50,081.89
Painting - ROE Item, per LS	1	1,201.00	1,201.00
*Carpentry & Finish subtotal			103,830.13
FIRE - MECHANICAL - ELECTRICAL			
Fire Sprinkler reinstall - OHFP Item, per LS	1	8,740.00	8,740.00
Ductwork and Diffuser Relocation, relocate T Stat - RHP Item, per LS	1	8,417.00	8,417.00
Electrical, Fire and Data - Quantum Item, per LS	1	19,713.62	19,713.62
*Electrical Mechanical Fire subtotal			36,870.62
*Project Subtotal			176,720.75
*Project Total			176,720.75
Total			176,720.75



# Standard Rate-Cost Proposal



**Pacific Cabinets Inc.**  
2010 Front Street  
Ferdinand, ID 83526  
Phone: 208-962-5546  
Fax: 208-962-3038

Date:	9/6/2024
Contractor:	Michael Clay Constructors
Attn:	Mike Sheppard
Phone:	775-623-448
Job Name:	Battle Mountain General Hospital
PCI CP#:	11
Ref:	CCD - 08

## This is our cost proposal to provide:

Added reception desk (die wall inclusive), privacy partition, 3 drawer banks, solid surface countertops, surface mounted supports, and grommets.

## Proposal Pricing Excludes:

Any and all VWC1 vinyl wall covering (By others).  
Any and all PT1 paint/painting (By others).

COST PROPOSAL PRICING			
<b>A. LABOR</b>			
1. Journeyman	0.00 hrs	95.00 /hr.	0.00
2. Foreman		95.00	0.00
3. Stocking		95.00	0.00
4. Cleanup		95.00	0.00
<b>CATEGORY TOTAL</b>			0.00
<b>B. MATERIALS</b>			
1. Materials			12,540.28
2. Fabrication Programming	15	110.92	1,663.80
<b>CATEGORY TOTAL</b>			14,204.08
<b>SUBTOTAL A&amp;B</b>			14,204.08
<b>OH&amp;P @ 15.00%</b>			2,507.00
<b>C. SUBCONTRACTORS</b>			
1. Subcontractor			5,300.00
<b>SUBTOTAL C</b>			5,300.00
<b>OH&amp;P @ 5.00%</b>			278.92
<b>Bond:</b>			0.00
<b>CONTRACTOR COST</b>			22,290.00

## Notes:

- Prices remain valid for 10 days from date shown above.
- Please return written acceptance no later than 9/16/2024 to avoid additional costs and/or schedule delay.
- Additional days required for this change: 42
- Pricing is based on inclusion with previously scheduled scope of work. Additional releases will accrue additional cost.
- Installation of the above scope of work may cause minor damage to painted surfaces. PCI will not participate in aggregate paint touchup or cleanup costs at the end of this project.

Sincerely,

ACCEPTED BY:

PROJECT MANAGER

Ref: CCD - 08

# Casework Solutions, Inc.

Phone: 775) 425-4718 Fax: 775) 425-4054

NV Lic #31601B CALic#975667

## CASEWORK INSTALLATION ESTIMATE # 24-0836

**JOB:** Pacific Cabinets  
**ADDRESS:** Battle Mountain General Hospital  
535 S. Humbolt St., Battle Mountain, NV  
**CONTACT:** Gregg Churchill  
**PHONE:** 208-962-6546  
**MOBILE:** 208-290-3494  
**EMAIL:** gchurchill@pacificcabinets.com

**DATE:** 30-Aug-24  
**BY:** John Sylvester

Provide labor and necessary equipment to install the following customer provided product

<u>Reception 302</u>	
Die Wall	17 LF
Radius Work	1 EA
Solid Surface Top	17 LF
Solid Surface Field Joint	1 EA
Plam Base Cabinet	3 LF
Support Bracket	2 EA
Partition Wall	1 EA
Solid Surface Wall Cap	5 LF
Solid Surface Trans Top	4 SF
Grommet	2 EA
Small Cut Out	4 EA
Plam Gate Machine for Hardware	1 EA
Plam Gate Installation	1 EA
<b>TOTAL \$5,300.00</b>	

### Price is based on the following:

1) All labor quoted is for straight time, working weekday & daytime hours only with a 2-4 man crew at 40 hours per week - no overtime. We have not included any allowances for an overlapping schedule or multiple mobilizations per phase. This proposal includes a single mobilization to each area to start and complete all elevations in that area 100%. Any remobilization due to incomplete area, lack of product or incorrect product will require a change order at the rate of \$95.00 per hour. If changes need to be made to this scheduling Casework Solutions will contact Pacific Cabinets for a written change order prior to the schedule change.

2) All deliveries to include a packing list with accurate quantities, description of items and elevation location.

3) Casework Solutions to provide color caulking at casework & tops.

4) Casework Solutions to receive forklift assistance to offload product.

5) Complete shop fabricated casework including all pulls & lock holes drilled in the shop (pulls installed in the field) is to be delivered to jobsite by Pacific Cabinets and spread to elevation by Casework Solutions, Inc. with the exception of the provided Gate and Hardware which Casework Solutions will machine for and install.

6) Cutting, grinding & fitting will be done at elevation location.

7) Onsite power to be provided by contractor within 50 feet of work area.

8) Contractor shall provide reasonable access for the unloading & distribution of product and equipment delivered to jobsite.

9) Finished product signage is placed on all installed casework by Casework Solutions, Inc.

10) Payment schedule to be progress billing based on schedule of values provided by Casework Solutions, Inc.

### Specific Notations:

1) Security clearance/badging requirements will be handled on a T & M basis @ \$90.00 per hour.

2) Any delays, errors or oversight in fabrication of cabinets & millwork which would cause additional work or mobilization will be handled on a T & M basis @ \$95.00 per hour.

### Standard Notations:

1) General contractor is to provide dumpster for debris removal.

2) Casework Solutions is to be given written 24 hour clean-up notice prior to general contractor assessing any back charges.

3) This proposal is good for 30 days.

4) This bid in its entirety shall become an attachment to the contract. Nothing herein contained may be changed or omitted without the consent of Casework Solutions.



**Specific Exclusions:**

- 1) AWWI / WFI certification.
- 2) Required inwall backing provided by others.
- 3) Shop drawings & field dimensions provided by Pacific Cabinets, Inc
- 4) Fabrication/modification of counter top sink holes to accommodate undermount sink.
- 5) Sinks at plan tops.
- 6) Display cases & trim unless included above.
- 7) Metal shelving in storage areas.
- 8) Material to install product protection to installed finished casework provided by Pacific Cabinets & labor to install protection provided by Casework Solutions.

**Standard Exclusions:**

- 1) Temporary heat, power, lighting or water.
- 2) Electrical lighting, wiring and fixtures.
- 3) Plumbing
- 4) Mirrors & glass.
- 5) Passage doors, frames & hardware.
- 6) Finish on toe bases.
- 4) Mirrors & glass.
- 5) Passage doors, frames & hardware.
- 6) Finish on Toe Bases.

DESERT DESIGN  
3240 FOUNTAIN WAY  
WINNEMUCCA, NV 89445  
Telephone: 775-625-2323 Fax: 775-625-2344

Page 1

ES404122

**ESTIMATE**

Sold To	Ship To
MICHAEL CLAY CONSTRUCTION WINNEMUCCA, NV 89445	BATTLE MOUNTAIN GENERAL HOSPITAL 535 SOUTH HUMBOLDT ST BATTLE MOUNTAIN, NV 89820

Quote Date	Main/Home	PO Number	Quote Number
08/20/24		ENTRY CHANGE ORDER A	ES404122

Inventory	Style/Item	Color/Description	Extension
250417009	VICTORY MINERAL CHIP 18X18 45 SF/CTN TARKETT VICTORY MINERAL CHIP 18" X 18" GLUE -DOWN LVT COLOR: BRONZITE  TO BE INSTALLED AS MAIN FLOORING FOLLOWING EXISTING PATTERN IN ENTRY AREA	BRONZITE	19,269.90
250367007	VICTORY CORAL REEF 12X36 45 SF/CTN TARKETT VICTORY CORAL REEF 12" X 36" GLUE -DOWN LVT TO BE INSTALLED AS ACCENT TILE  COLOR: CHAMPAGNE PATTERN: PER FINISH FLOOR PLAN	CHAMPAGNE	4,282.20
250458001	CENTI 2000 EPOXY ADHESIVE CENTI 2000 EPOXY ADHESIVE USED AT ALL FLOORING ABOVE	NONE	1,178.32
SL	SCHONOX SL FEATHER EDGE 10LB. FEATHER FINISH PRODUCT FOR CONSISTENT SURFACE TO GLUE DOWN TO	NA	280.00
HPSHSSTURDY	SCHONOX HS STURDY RAPID DRY 33LB BAG / 600SF @ FEATHER UP TO 2" PATCH AND CRACK FILLING COMPOUND	GREY	450.00
HPSXM	SHIPPING CHARGE SCHONOX HIGH FLOW, EXTRA SMOOTH LEVELER 55LB BAG / 60SF FEATHER UP TO 1/2" PREP MATERIAL	N/A	1,000.00 260.00

— 08/26/24 — 5:33PM —  
Sales Representative(s):  
KAYLA SIMONS

Subtotal: 48,034.40  
Sales Tax: 2,047.49  
Misc. Tax: 0.00

Customer is responsible for removing all furniture, appliances, and personal belongings unless specified above. Desert Design is not responsible for reconnecting water or gas lines. Quotes are only good for 14 days.

**ESTIMATE TOTAL: \$50,081.89**



DESERT DESIGN  
3240 FOUNTAIN WAY  
WINNEMUCCA, NV 89445  
Telephone: 775-625-2323 Fax: 775-625-2344

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ES404122

**ESTIMATE**

Sold To	Ship To
MICHAEL CLAY CONSTRUCTION WINNEMUCCA, NV 89445	BATTLE MOUNTAIN GENERAL HOSPITAL 535 SOUTH HUMBOLDT ST BATTLE MOUNTAIN, NV 89820

Quote Date	Main/Home	PO Number	Quote Number
08/20/24		ENTRY CHANGE ORDER A	ES404122

Inventory	Style/Item	Color/Description	Extension
HPSVDPRIMER	VD ACRYLIC PRIMER 2.5 GAL	NA	187.98
	PRIMER FOR PREP MATERIALS		
SUPPLIES	SUPPLIES	SUPPLIES	225.00
UNREFERENCED			
	BLADES, WHEELS AND MISC SUPPLIES		
JHR7810	HARD ROCK PATTERNED WALL VINYL	SANDSTORM	2,025.00
	54"		
	TO BE INSTALLED ON FRONT OF NEW RECEPTION STATION ONLY		
012101	ROMAN PRO 935 PRIMER 1 GAL 350	NONE	240.00
	SF/GAL		
	PRIMER REQUIRED FOR WLL COVERINGS		
011901	ROMAN PRO 555 EXTREME ADHESIVE	NONE	300.00
	1 GAL 150 SF/GAL		
	RECCOMENDED WALL COVERING ADHESIVE		
MW-XX-H	MANDALAY 4.5" SCULPTURED BASE 8'	WETLANDS	1,152.00
	BASE FOR NEW FLOORING		
FUSION X	FUSION X COVE BASE ADHESIVE	NONE	40.00
	BASE ADHESIVE		
	MISC. LABOR		7,200.00
	LABOR FOR DEMO AND PREP IN AREA		
	MISC. LABOR		7,200.00
	LABOR FOR INSTALLATION OF FLOORING AND BASE IN NEW AREA		
	MISC. LABOR		1,100.00

— 08/26/24 — 5:33PM —

Sales Representative(s):

KAYLA SIMONS

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**ESTIMATE TOTAL: \$50,081.89**

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ES404122

**ESTIMATE**

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MICHAEL CLAY CONSTRUCTION WINNEMUCCA, NV 89445	BATTLE MOUNTAIN GENERAL HOSPITAL 535 SOUTH HUMBOLDT ST BATTLE MOUNTAIN, NV 89820

Quote Date	Main/Home	PO Number	Quote Number
08/20/24		ENTRY CHANGE ORDER A	ES404122

Inventory	Style/Item	Color/Description	Extension
	LABOR FOR WALL COVERING INSTALLATION AT RECEPTION DESK ONLY		
	OVERNIGHT TRAVEL CHARGE		720.00
	OVERNIGHT TRAVEL CHARGE TO COVER AVERAGE ROOM RATES FOR AREA AND PER DIEM FOR TRAVELING INSTALLERS PER GOVERNMENT RATES.		
	MILEAGE CHARGE		924.00
	MILEAGE CALCULATED AS DISTANCE FROM STORE TO JOBSITE AND BACK TO STORE. PROJECTS WITHIN 30 MILES OF STORE DO NOT REQUIRE A MILEAGE CHARGE.		

THIS PROPOSAL IS BASED ON CONSTRUCTION DOCUMENTS DATED 9/15/22 A711

FLOOR PREP INCLUDES BASIC PREP ONLY (MINOR GRINDING AND FILLING IF MEDIUM TO HEAVY PREP IS REQUIRED, A CHANGE ORDER WILL BE SUBMITTED.

CONCRETE MOISTURE TESTING NOT INCLUDED IN THIS PROPOSAL (AVAILABLE UPON REQUEST)

THIS PROPOSAL REFLECTS PREVAILING WAGE RATES

NO TRANSITIONS QUOTED IN THIS ESTIMATE

ALL OTHER TRADES WILL NEED TO BE CLEAR FOR FLOOR PREP & FLOORING TO BE COMPLETED IN THIS SPACE.

MISC CHARGES FOR ADMIN & PROJECT MANAGEMENT

— 08/26/24 —

5:33PM —

Sales Representative(s):

KAYLA SIMONS

Subtotal: 48,034.40  
Sales Tax: 2,047.49  
Misc. Tax: 0.00

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**ESTIMATE TOTAL: \$50,081.89**



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ES404122

**ESTIMATE**

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MICHAEL CLAY CONSTRUCTION WINNEMUCCA, NV 89445	BATTLE MOUNTAIN GENERAL HOSPITAL 535 SOUTH HUMBOLDT ST BATTLE MOUNTAIN, NV 89820

Quote Date	Main/Home	PO Number	Quote Number
08/20/24		ENTRY CHANGE ORDER A	ES404122

Inventory	Style/Item	Color/Description	Extension
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ANY ADDITIONAL LABOR OR MATERIAL NEEDED WILL BE CHARGED TO CUSTOMER VIA CHANGE ORDER.

\*\*NV Lic. #0065908 Limit \$300,000.00, #0065911 Limit \$300,000.00, #0065914 Limit \$300,000.00, #0076066 Limit \$245,000.00 \*\*

A 25% minimum re-stock fee will be applied to all materials ordered, if order is cancelled. Shipping may also apply.

Power, heat and water are required on all job sites. A moderate temperature of 65 - 85 degrees farenheight must be maintained during the entire acclimation and installation process.

A daily standby rate of \$350.00 per installer will be charged for sites not prepared on scheduled start date.

— 08/26/24 —  
Sales Representative(s):  
KAYLA SIMONS

5:33PM —

Customer is responsible for removing all furniture, appliances, and personal belongings unless specified above. Desert Design is not responsible for reconnecting water or gas lines. Quotes are only good for 14 days.

Subtotal: 48,034.40  
Sales Tax: 2,047.49  
Misc. Tax: 0.00

**ESTIMATE TOTAL: \$50,081.89**



Printed: Aug 27, 2024  
115 N Geneva Road, Orem, UT 84059  
Phone: 801-224-6575

## Change Order

**Owner Info**

Michael Clay Corporation  
410 E Minor Street  
Winnemucca, NV 89445  
Phone: 7756234488

**Job Info**

535 S Humboldt St  
Battle Mountain, NV 89820

**Change Order ID**

C-BMGH-MB CO 5

### Battle Mountain General Hospital (C-BMGH)

CO ID	Created / Approved Date	Price
C-BMGH-MB CO 5	Created: Pending...	Aug 27, 2024 \$30,257.24

Description
CDD 8 As per CCD 8 entry and reception remodel.  <u>Note:</u> Excludes any demolition of existing. Includes only minor patch and repair of existing walls.

Items	Cost Types	Description	Qty / Unit	Unit Price	Price
Metal Framing Products 9101 - CO Materials		Metal Framing Products	480 Lnft	\$3.65	\$1,752.00
Gypsum Products 9101 - CO Materials		Gypsum Products	576 sqft	\$1.64	\$944.64
Acoustic Ceiling Products 9101 - CO Materials		Acoustic Ceiling Products	1	\$1,890.00	\$1,890.00
Labor 9102 - CO Labor		Labor	264 hrs	\$68.50	\$18,084.00
Travel & Stay 9104 - CO Travel Costs		Travel & Stay	1	\$3,640.00	\$3,640.00
15% P&O 9103 - P&O		15% P&O	0.15 P&O	\$26,310.64	\$3,946.60

Custom Fields
<b>MB CO #: 5</b> <b>GC Approval: 0</b> <b>CO Authored By: John Taylor</b> <b>T&amp;M Authored By: N/A</b>

Status	Signature	Date
Approved by: _____		____/____/____

Approval Comments

**Please Note:** A signature of Approval OR **Electronic Acceptance** is required before change order is effective. This change order becomes part of the existing contract.

TOTAL AMOUNT OF CHANGE ORDER:

\$30,257.24





**Roe Painting, Inc.**  
 ID License #RCE-6778  
 NV License #0077157  
 Public Works 015464-CC-4  
 208-991-0567  
[estimating@roepaint.com](mailto:estimating@roepaint.com)  
[www.roepaint.com](http://www.roepaint.com)

Proposal Date: 08/26/24

PROPOSAL SUBMITTED TO	PRIMARY PHONE	ALTERNATE PHONE
<b>Michael Clay Corp</b>		
ADDRESS	EMAIL	
	<b>jondillnv@gmail.com</b>	
CITY, STATE ZIP CODE	OB NAME AND ADDRESS (if different)	
	<b>BMGH CCD 08</b>	

**Notes:**

- If a contract is offered this proposal must be included in its entirety as an attachment or exhibit
- Proposal based on drawings dated: 08/09/24, prepared by: CTA
- All work to be completed during normal business hours
- This proposal is good for Thirty (30) calendar days. A letter of intent to issue a subcontract within Thirty (30) calendar days is sufficient to keep the proposal intact for ninety (90) days after acceptance of the letter of intent
- Anticipated dates for painting: TBD
- Amount below includes travel from Elko to Battle Mountain for 1 day
- Unless otherwise stated below, all primers and finish coats are to be production-grade quality

**The areas we are proposing to paint (scope of work):**

**Interior Painting**

**Reception 302**

Gyp Walls (North and West of Reception 302) – Apply a full coat of Primer & 1 Finish Coat

Gyp Ceilings – Apply a full coat of Primer & 1 Finish Coat

Note: Radius Gyp. Ceiling above Reception Only

**Cost:**

We propose to furnish material and labor – complete and in accordance with the above specifications for the sum stated below. Individual tasks, if selected, may require additional pricing

**Base bid painting as listed above: \$1,201**

**Exclusions:**

- All prefinished surfaces
- Exterior Surface of the Building
- ACT Demo or New Installation
- Area/Room Outside Reception & Waiting
- Windows
- Joint sealants of any sort
- Concrete floor sealers, hardeners or coatings unless specifically listed above
- Wall coverings
- Stained wood finishes

- Any surface or area not specifically listed above

#### **Assumptions & Clarifications:**

- The following is to be provided by the General Contractor, at no cost to Roe Painting, Inc. for use on this project:
  - Suitable electric power
  - Portable Water
  - Suitable portable toilet facilities
  - Suitable temporary heat (if required) – Ambient temperature of 50°F +
  - Used water disposal
- All painting is bid to be completed within the normal flow of construction. See PCA work standard below
- All coats to be applied at one time in normal sequence
- Roe Painting, Inc will not be responsible for protecting finished surfaces after the finish is applied

#### **Work Standard:**

- All work is to be completed in a workman like manner according to standard practices
- Roe Painting, Inc. is a member of the Painting Contractors Association and upholds the standard set forth by the PCA
- Work procedures as per standards of the PCA (Painting Contractors Association) Standards 1-25 (Standards can be obtained at <https://www.pcapainted.org/industry-standards/> )
- The painting contractor will produce a "properly painted surface". A "properly painted surface" is one that is uniform in color and sheen. It is one that is free of foreign material, lumps, skins, sags, holidays, misses, strike-through, or insufficient coverage. It is a surface that is free of drips, spatters, spills, or over-spray which the contractors' workforce causes. Compliance to meeting the criteria of a "properly painted surface" shall be determined when viewed without magnification at a distance of five feet or more under normal lighting conditions and from a normal viewing position

#### **Insurance**

- **Liability & Workers Compensation Insurance** certificates are available upon request. These types of insurances are there for your protection as well as the protection of Roe Painting, Inc. employees

#### **Warranty**

##### **One (1) Year Limited Warranty – Labor**

- Roe Painting, Inc. warrants labor for a period of one (1) year. If paint failure appears, we will supply labor to correct the condition without cost. See warranty documents for more details on limitations. Available upon request. These warranties are in lieu of all other warranties, expressed or implied

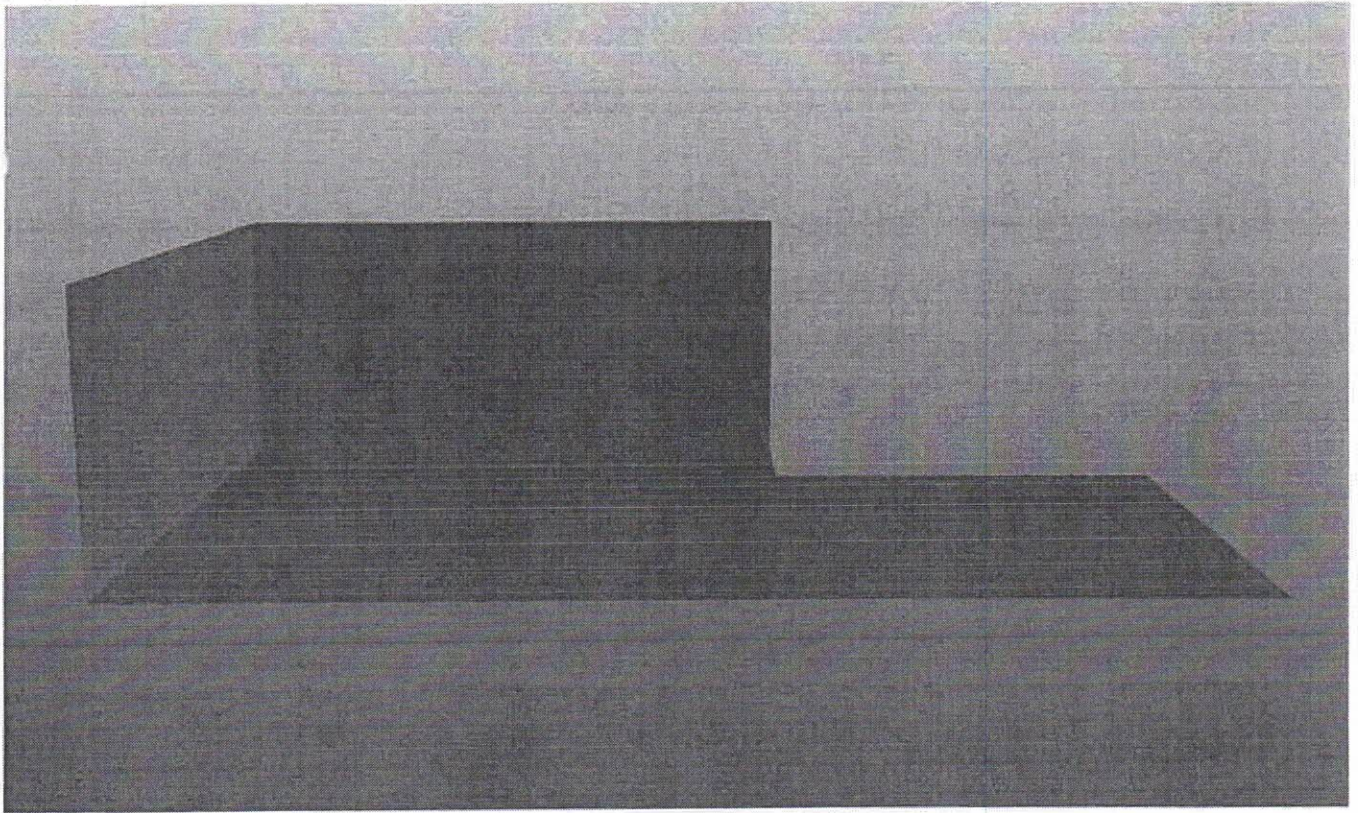
#### **Payment**

- Progress payment will be addressed in our agreement / contract

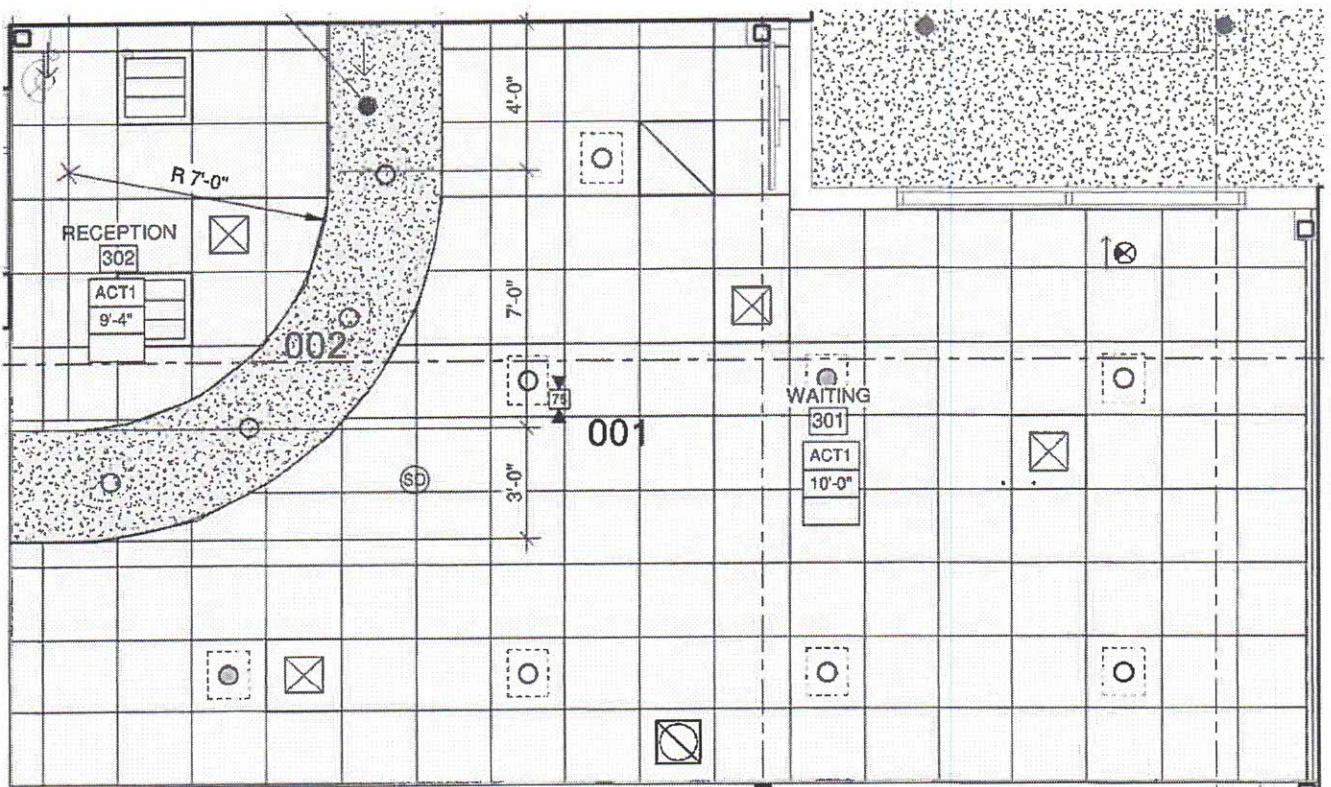
Respectfully submitted: **AJ Reyes**

Please read this proposal carefully and make sure that it contains all the aspects of the job that you want and no additional aspects. Anything not included in this proposal is excluded. We want to be as clear as possible to make this project easier for you. Please let us know of any way we can help.





Roe Painting, Inc.



□ Not in Scope | Ceilings

□ P-Int | GWB | Ceilings





P.O. Box 5863 | Sparks, NV 89432  
Phone (775) 856-3444 | Fax (775) 856-3555  
NV.16599 Unlimited | NV.81101 Unlimited | CA.410047 3M

August 22, 2024

To: Michael Clay Constructors  
Attn: John Dill

Re: Battle Mountain General Hospital Reception Remodel

Overhead Fire Protection, Inc. would like to submit our price for the above-referenced project, subject to the following scope of work and exclusions.

**BASE PRICE: Eight Thousand Seven Hundred Forty Dollars - \$8,740.00**

SCOPE OF WORK:

Modifications of the existing fire sprinkler system for proposed remodel of the reception area. All material will be of the latest industry design most commonly used for installation of fire sprinkler systems. All applicable taxes and permits are included. All work to be performed during regular working hours, Monday through Friday, 7:00 am to 3:30 pm.

ITEMS INCLUDED:

- Material and installation labor
- Design in accordance with NFPA 13
- Demo existing sprinklers
- Install Chrome pendent sprinklers with matching escutcheons per proposed ceiling plan
- Engineering and design development, plan updates
- Submittal package for review/approval by the Nevada State Fire Marshal
- Plan review/permit fees

EXCLUSIONS:

- Fire alarm system upgrades
- Night/weekend work

All material is guaranteed to be as specified. All work to be completed in a workmanlike manner according to standard practices. Any alterations or deviation from above specifications involving extra costs will be executed only upon written orders, and will become an extra charge above and beyond the estimate. All agreements contingent upon strikes, accidents. Our workers are fully covered by workers compensation insurance. Payment to be made as follows: Progress payments as per billings. Subscriber will be responsible for all attorney and court costs for collection of account if required. Under the Mechanic's Lien Law, any contractor, subcontract, laborer, supplier or other person who helps to improve your property but is not paid for his work or supplies, has a right to enforce a claim against your property.

This proposal may be withdrawn if not accepted within 30 days or subject to cost increase.





Job

Battle Mountain Genral Hospita Job # 22649

CO #

12

Department:

Plumb.

Code:

3

Date:

08/26/24

LABOR	HOURS	WAGES	AMOUNT	% O.H.	S. TOTAL	% PROFIT	S-TOTAL	TOTAL
ENGINEER								
CAD				0.150				
MANUF. Reno	10	\$88.00	\$880	0.150	\$132	0.050	\$51	\$1,063
INSTALL Reno		\$88.00		0.150		0.050		
INSTALL E. Nevada	27	\$110.00	\$2,970	0.150	\$446	0.050	\$171	\$3,586
SUPER	3	\$110.00	\$330	0.150	\$50	0.050	\$19	\$398
SHOP DWG.								
INSULATION								
PROJ. MAN.								
PROJ. ENG.								
TEMP. CNTRLS								
OTHER								
Total Hrs:	40	Total Labor Cost: \$4,180		Total Labor: \$5,047				
		TAX		% O.H.	S. TOTAL	% PROFIT	SUBTOTAL	
MATERIAL		\$0.08265						
MANUF.	\$93	\$8	\$101	0.150	\$15	0.050	\$6	\$122
INSTALL	\$1,514	\$125	\$1,639	0.150	\$246	0.050	\$94	\$1,979
SERVICE				0.150		0.050		
INSULATION				0.150		0.050		
TEMP CNTRLS				0.150		0.050		
SMALL CONSUMABLE TOOLS				0.150		0.050		
EQUIP.				0.150		0.050		
Total Material/Equip Cost:		\$1,740		Total Materials & Equipment: \$2,101				
SUBCONTRACTORS		AMOUNT				% PROFIT	SUBTOTAL	TOTAL
CRANE								
RENTAL		\$600				0.050	\$30	\$630
SPECIAL TOOLS								
BALANCE								
INSULATION		\$450				0.050	\$23	\$473
TEMP. CONTROLS								
SUBSISTENCE								
EXCAVATION & BACKFILL								
WATER TREATMENT								
OTHER								
Total Subs Cost:		\$1,050		Total Subcontractors: \$1,103				
				SUBTOTAL \$8,251				
Total Cost:		\$6,970		BONDING 0.01 \$83				
				General Liability \$83				
				TOTAL BID AMOUNT \$8,417				





DBA: QUANTUM RESOURCES, INC.

**QUANTUM ELECTRIC, LLC**

1070 SILVER STREET  
ELKO, NEVADA 89801

PHONE: (775) 777-2000

FAX: (775) 777-2265

quantumelectric@frontiernet.net

TO: Michael Clay Construction

DATE: 8/18/24

ATTN: Mike Sheppard

RE: Battle Mountain General Hospital Remodel & Addition CCD 08

**We hereby propose to complete the referenced project as follows: Electrical per CCD 08 drawing E701 dated 8/9/24.**

**INCLUSIONS:** Items included under this proposal.

- Electrical demolition per plans.
- Remove and reinstall existing light fixtures and dimmers. Relocated circuiting as needed.
- Remove and reinstall existing fire alarm devices. Remove and delete programming for existing pull station.
- Supply and install (8) new CAT 6 cables to (4) new data locations.
- Change lobby receptacles to tamper resistant.
- Add (4) receptacles with circuiting to new reception area. Add (1) receptacle to lobby on existing circuit.

**EXCLUSIONS:** Items not included under this proposal.

Any permit fees.

State of Nevada Contractors License No.: 0043915

Lump Sum Price: \$19,713.62

OFFERED BY: Joe Curry ACCEPTED BY: \_\_\_\_\_ DATE: \_\_\_\_\_

Joe Curry

Electrical Construction Manager / VOID IF NOT ACCEPTED WITHIN 30 DAYS

**Pricing Sheet**

Job Name **BMGH CCD 08**

Date  
Estimated  
by \_\_\_\_\_

Work \_\_\_\_\_

DESCRIPTION	QUANTITY	UNIT PRICE	PER	TOT. MATERIAL	LABOR UNIT	PER	TOTAL
3/4" EMT	140	1.09	FT	152.60	0.065	C	9.10
3/4" EMT STL SS CONN	8	0.24	E	1.92			0.00
3/4" EMT STL SS COUPL	14	0.31	E	4.34			0.00
3/4" EMT 1 HOLE STRAP	14	0.21	E	2.94	0.01	E	0.14
3/4" EMT STRUT STRAP	14	0.83	E	11.62	0.03	E	0.42
3/4" FLEX	20	0.83	FT	16.60	0.05	C	1.00
3/4" FLEX CONN	4	1.41	E	5.64			0.00
ARLINGTON #EMT75	4	0.14	E	0.56	0.06	E	0.24
				0.00			0.00

ELECTRICAL CONTRACTORS

NV CONTRACTORS LICENSE #0043915





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DBA: QUANTUM RESOURCES, INC.

1/2" EMT	340	0.62	FT	210.80	0.055	C	18.70
1/2" EMT STL SS CONN	34	0.16	E	5.44			0.00
1/2" EMT STL SS COUPL	34	0.20	E	6.80			0.00
1/2" EMT 1 HOLE STRAP	34	0.13	E	4.42	0.01	E	0.34
1/2" EMT STRUT STRAP	34	0.79	E	26.86	0.03	E	1.02
				0.00			0.00
12/2 MC CABLE	250	0.66	FT	165.00	0.023	M	5.75
38AST CONNECTOR	25	1.13	E	28.25	0.03	E	0.75
3/8" 1 HOLE STRAP	25	0.08	E	2.00	0.01	E	0.25
				0.00			0.00
4SQ BOX DEEP	28	1.47	E	41.16	0.1	E	2.80
4SQ BLANK COVER	15	0.37	E	5.55	0.06	E	0.90
SG 5/8" MUD RING	7	0.54	E	3.78	0.06	E	0.42
16" SPANNER BRACKET	12	2.44	E	29.28	0.1	E	1.20
T-BAR BRACKET	4	6.81	E	27.24	0.2	E	0.80
				0.00			0.00
3G BOX	1	12.99	E	12.99	0.1	E	0.10
2G 5/8" MUD RING	1	5.72	E	5.72	0.06	E	0.06
				0.00			0.00
DUPLEX IND R CVR	2	1.32	E	2.64	0.1	E	0.20
DECORA IND R CVR	2	1.72	E	3.44	0.1	E	0.20
				0.00			0.00
SS DUPLEX COVER	5	0.89	E	4.45	0.06	E	0.30
				0.00			0.00
20A DUPLEX TR RECEP	7	2.07	E	14.49	0.1	E	0.70
				0.00			0.00
#10 THHN	500	0.25	FT	125.00	0.006	M	3.00
#12 THHN	1500	0.17	FT	255.00	0.006	M	9.00
#16 THHN	500	0.09	FT	45.00	0.006	M	3.00
DEMO DEVICES & WIRE				0.00			0.00
FIRE ALARM DEVICE	3			0.00	0.25	E	0.75
DIMMER	3			0.00	0.25	E	0.75
DATA JACK	4			0.00	0.5	E	2.00
SWITCH	1			0.00	0.25	E	0.25
CAN LIGHT	20			0.00	1	E	20.00
2X2 TROFFER	2			0.00	1	E	2.00
EXIT LIGHT	1			0.00	0.75	E	0.75
CAMERA	1			0.00	0.75	E	0.75
RECEPTACLE	5			0.00	0.25	E	1.25
				0.00			0.00
REINSTALL				0.00			0.00
A1	2			0.00	1	E	2.00
I	1			0.00	0.75	E	0.75
D3	6			0.00	1	E	6.00

ELECTRICAL CONTRACTORS

NV CONTRACTORS LICENSE #0043915





# **QUANTUM ELECTRIC, LLC**

1070 SILVER STREET  
ELKO, NEVADA 89801

PHONE: (775) 777-2000

FAX: (775) 777-2265

quantumelectric@frontiernet.net

DBA: QUANTUM RESOURCES, INC.

D5	4			0.00	1	E	4.00
D6	2			0.00	1.2	E	2.40
DIMMER	3			0.00	0.25	E	0.75
				0.00			0.00
16/3 FIXTURE WHIPS	1	6.31	E	6.31	0.15	E	0.15
16/5 FIXTURE WHIPS	10	8.69	E	86.90	0.15	E	1.50
16/6 FIXTURE WHIPS	2	4.86	E	9.72	0.15	E	0.30
				0.00			0.00
CEILING WIRES	28	1.70	E	47.60	0.15	E	4.20
				0.00			0.00
DRIVE TIME	1			0.00	11	E	11.00

## **SUMMARY SHEET**

JOB NAME

BMGH CCD 08

BID DATE

JOB NUMBER

JOB DURATION

NO EMPLOYEES

### **MISC JOB COSTS**

#### **BURDEN**

SOCIAL SECURITY	395.04
MEDICARE	189.92
FUTA	21.27
SUTA	22.79
SIIS	18.99
INSURANCE (HEALTH)	850.85
VACATION	-
WORKMANS COMP.	235.50
HOLIDAY PAY	-
<b>TOTAL BURDEN</b>	<b>1,734.36</b>

### **LABOR CALCULATIONS (JOURNEYMAN-APPRENTICE-HELPER)**

WORKMAN	HOURS	WAGE	TOTAL
OTHER	0	0	-
OTHER	0	0	-
JOURNEYMAN	60.97	73.45	4,478.25
OTHER	0	0.00	-
OTHER	0	0.00	-
APPRENTICE	60.97	51.15	3,118.62
OTHER	0	0.00	-
OTHER	0	0.00	-
N/A	0	0.00	-
N/A	0	0.00	-
OVERTIME	0%	7,596.86	0.00

### **DIRECT JOB EXPENSE**

MILEAGE	588.00
SUBSISTENCE	
TRAVEL TIME	
FREIGHT CHARGES	-
EQUIPMENT RENTAL	150.00
TEMPORARY POWER	-
OTHER	-
OTHER	-
OTHER	-
<b>TOTAL DJE</b>	<b>738.00</b>

TOTAL HOURS 121.94 TOTAL WAGES 7,596.86

### **JOB RECAP**

TOTAL LABOR COST LESS BURDEN	7,596.86
TOTAL MISC MATERIAL COST	1,372.06
TOTAL QUOTED MATERIAL COST	-
<b>SUB TOTAL (MATERIAL &amp; LABOR)</b>	<b>8,968.92</b>

OVERHEAD 18% 1,614.41  
PRIME COST 10,583.33

### **SUB CONTRACTS**

FECI 2,207.00 MARK-UP 10% 1,058.33

ELECTRICAL CONTRACTORS

NV CONTRACTORS LICENSE #0043915





# **QUANTUM ELECTRIC, LLC**

1070 SILVER STREET  
ELKO, NEVADA 89801

PHONE: (775) 777-2000

FAX: (775) 777-2265

quantumelectric@frontiernet.net

DBA: QUANTUM RESOURCES, INC.

QUALITY COMM	2,794.61	SALES TAX	7.13%	97.83
OTHER	-	SUB		
OTHER	-	CONTRACTS		5,001.61
OTHER	-	SALES TAX - SUB CONTRACTS	0.00%	-
OTHER		TOTAL BURDEN		1,734.36
		TOTAL DIRECT JOB COST		738.00
TOTAL SUB CONTRACTS	5,001.61	CONTRACT		
		COST		18,155.13
		MARK-UP		
QUOTES		SUB CONTRACTS	10%	500.16
LIGHTING		BURDEN	0%	-
GEAR		DIRECT JOB COST	0%	-
OTHER				
OTHER				
OTHER				
TOTAL QUOTES	-	CONTRACT PRICE		19,713.62
ESTIMATED NET PROFIT	1,558.49			
PERCENT NET PROFIT	0.08			

## Mike Sheppard

---

**From:** Mike Sheppard <michaelcsheppard@gmail.com>  
**Sent:** Saturday, August 24, 2024 3:44 PM  
**To:** 'Kayla Simons'  
**Cc:** 'Jon Dill'  
**Subject:** RE: Admitting Remodel

Kayla,

Don't change to square foot pricing. If the labor does take two weeks this would be close. The other elements typically included in the labor costs you have as add ons; the milage and overnight. Particularly if Shelby and a helper do the work I don't see these costs as required. The material costs at \$36 psf is \$324 per square yard. These materials should not cost that much. Please check.

We are not looking for this to be unprofitable for you. We are putting this through our system with no overhead or profit, but we expect our subcontractors to make a reasonable profit.

If 56 thousand is cost plus reasonable profit then that is what it is.

Thanks,

mike

---

**From:** Kayla Simons <kayla@desertdesigncarpetone.com>  
**Sent:** Friday, August 23, 2024 11:55 AM  
**To:** mike@michaelclay.com  
**Subject:** Re: Admitting Remodel

My labor is figuring two people for the average time that this has been taking by the square foot and based on previous bidding. I can change this to square foot pricing if you prefer to see it that way. I don't see this taking more that a couple of weeks for prep and flooring, but that does equal 160 man hours for two people. I'm taking into consideration the prep that will come up from demo of flooring with epoxy adhesive, walls being moved etc. I'm also taking into consideration the extra time it takes to cut down the lvp for 6" strips and the additional attention required for patterns in the flooring.

Material is based on this years pricing from the manufacturers which isn't significantly different. The wallpaper is sold by the roll.

I'm not trying to be over zealous here. Our part of this change is detailed and specific. This flooring product and adhesive is also some of the most expensive on the project.

Regards,  
Kayla C. Simons - President

On Aug 23, 2024, at 11:25 AM, Mike Sheppard <michaelcsheppard@gmail.com> wrote:

Kayla,

I need to justify this quote to the hospital. The \$56,000 looks excessive for the somewhat limited work. The wall covering on the front of the desk is \$2,565 for material plus sales tax and \$2,300 in labor. That would be around 24 hours of labor. Why would this application take much more than four to eight hours? How many hours do you have to do the demo and floor? \$15,200 looks like around 160 to 170 hours of work. That looks very strong. The \$2,880 for overnight and the \$924 milage are not charges we get with any other trades. The floorcovering pay rate of \$49.19 includes travel and per diem. There is about \$30,000 in flooring and supplies – seems like \$36 per square foot is excessive.

So far I have not been able to sell this to the hospital. Most of our subs work on about a 15% margin, your margins are obviously higher.

Please relook at this.

Thanks,

mike



**Michael Clay Corporation**  
**Battle Mountain General Hospital Remodel Addition**

BMGH CHANGE EVENT AND CHANGE ORDER TALLY			
Date	Change #	Change Description	Cost
5/13/2023	CE 15	April Civil Discovery	16,880.00
6/5/2023	CE 16	May Civil Discovery	3,426.00
8/22/2023	CE 17	Existing Roof Repairs	33,670.67
8/26/2023	CE 18	ASI 11 & PR 1	140,272.00
9/7/2023	CE 19	Water Ling Re Route	25,381.00
10/21/2023	CE 21	Delete Steel K4 Line	(4,514.00)
11/8/2023	CE 22	Front Lot Changes CCD 3,4,5	33,717.00
11/14/2023	CE 23	AHU Access Stari Addition	3,068.00
11/14/2023	CE 24	Metal Exterior Signs	9,891.00
11/18/2023	CE 25	Exhaust Fan Relocation RTC	7,821.00
<b>CO 002 BMGH</b>			<b>\$ 269,612.67</b>
<b>CO 003 BMGH</b>	CE 29		<b>\$ 123,107.00</b>
3/29/2024	CE 33	Infiltrator West Change	28,962.00
3/27/2024	CE 32	Fire Alam Pulls Per State & Xray Breaker	8,781.00
3/26/2024	CE 31	Hunewill Humboldt St Changes	16,876.00
2/2/2024	CE 30	Delete Mixing Valves	(4,737.00)
2/21/2024	CE 28	Lab Sink Fix	1,263.00
12/14/2023	CE 27	Lab Data Additions	8,505.21
12/9/2023	CE 26	Landscape Addition Front Lot	16,506.00
<b>CO 004 BMGH</b>			<b>\$ 76,156.21</b>
4/11/2024	CE 34	Canceled - included in CE 32	-
4/16/2024	CE 35	Reception Glass Credit	(1,509.00)
4/17/2024	CE36	Door Modification for Equipment Access	7,981.00
4/25/2025	CE 37	Added Site Handrails	8,985.00
5/16/2024	CE 38	Temporary Pharmacy	2,848.00
5/28/2024	CE 39	Hold Open Door Mags	1,870.67
5/28/2024	CE 40	Move New Fire Alarm	2,868.73
7/19/2024	CE 41	CCD 7 Mammography Plan Revision	33,806.00
7/27/2024	CE 42	Remove Tree Front Bulb at Cost	3,209.20
<b>CO 005 BMGH</b>			<b>\$ 60,059.60</b>
7/27/2024	CE 43	Site Retaining Wall	12,436.00
8/12/2024	CE 44	Tree Credit	(1,000.00)
8/28/2024	CE 45	X-Ray Structure	30,783.00
8/31/2024	CE 46	Humboldt Street, Parking Lot & Access	49,631.00
9/2/2024	CE 47	Add Yellow Domes	4,951.00
9/2/2024	CE 48	ADA Ramps	3,910.00
<b>CO 006 BMGH</b>			<b>\$ 100,711.00</b>





Michael Clay Corporation  
410 East Minor Street  
Winnemucca, Nevada 89445  
P: +17756234488

Project: 21037 22037 22038 - BMGH Remodel & Addition  
535 S. Humboldt  
Battle Mountain, Nevada 89820  
P: 775-635-2550

CHANGE EVENT #043 - Add Retaining Wall for Grade Delta

22037  
02G05-1 RETAINING WALL  
\$10,814.00  
02G-1 RETAINING WALL  
\$12,436.00

Origin: Mike Sheppard  
Date Created: 7/27/2024  
Status: Closed  
Type: Owner Change  
Description: Communications and Site Visits with Hunewill and Summit Engineering. Attached Day Work Sheets  
Attachments:  
Created By: Mike Sheppard  
Scope: Out of Scope  
Change Reason: Design Development

CHANGE EVENT LINE ITEMS

Revenue										Cost					
Budget Code	Vendor / Contract	UOM	QTY	Unit Cost	ROM	Prime	PCO	Latest Price	QTY	Unit Cost	ROM	RFQ Commit.	Latest Cost	Over/ Under	Budget Mod.
Description: Hunewill Day Work			0.0	\$10,814.00	\$0.00			\$0.00	1.0	\$10,814.00	\$10,814.00		\$10,814.00	(\$10,814.00)	
			0.0	\$1,081.00	\$0.00			\$0.00	1.0	\$1,081.00	\$1,081.00		\$1,081.00	(\$1,081.00)	
			0.0	\$541.00	\$0.00			\$0.00	1.0	\$541.00	\$541.00		\$541.00	(\$541.00)	
Description: GC 10% Overhead															
Description: GC 5% Profit															
Grand Totals					\$0.00		\$0.00	\$0.00		\$12,436.00	\$0.00	\$0.00	\$12,436.00	(\$12,436.00)	\$0.00





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02B-10

Tree credit

\$1000

## CHANGE EVENT #044 - Tree Credit

### Origin:

Date Created: 8/12/2024

Status: Closed

Type: Owner Change

Description: See Hunewill Day Work Sheet Credit Mark Up

### Attachments:

Created By: Mike Sheppard

Scope: Out of Scope

Change Reason: Design Development

## CHANGE EVENT LINE ITEMS

Revenue										Cost						
Budget Code	Vendor / Contract	UOM	QTY	Unit Cost	ROM	Prime	PCO	Latest Price	QTY	Unit Cost	ROM	RFQ	Commit.	Latest Cost	Over/ Under	Budget Mod.
			1.0	(\$1,000.00)	(\$1,000.00)			(\$1,000.00)	1.0	(\$1,000.00)	(\$1,000.00)			(\$1,000.00)	\$0.00	
Description: Credit																
				\$	\$0.00			\$0.00		\$	\$0.00			\$0.00	\$0.00	
Grand Totals					(\$1,000.00)		\$0.00	(\$1,000.00)			(\$1,000.00)	\$0.00	\$0.00	(\$1,000.00)	\$0.00	\$0.00



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CHANGE EVENT #045 - X-Ray Structure

COST 05135-1 X-RAY STRUCTURE  
INCOME 051D-1 CE45 X-RAY \$30,783  
\$26,288.00

Origin: Mike Sheppard  
Date Created: 8/28/2024  
Status: Closed  
Type: Allowance  
Description: Please Find Attached the Subcontracted Costs from RHP Mechanical  
Attachments:

Created By: Mike Sheppard  
Scope: Out of Scope  
Change Reason: Design Development

CHANGE EVENT LINE ITEMS

Budget Code	Vendor / Contract	UOM	Revenue					Cost					
			QTY	Unit Cost	ROM	Prime	PCO	Latest Price	QTY	Unit Cost	ROM	RFQ	Commit.
Description: MCC Layout and Survey			0.0	\$0.00	\$0.00			\$0.00	6.0	\$80.00	\$480.00		\$480.00
			0.0	\$0.00	\$0.00			\$0.00	1.0	\$26,288.00	\$26,288.00		\$26,288.00
Description: RHP CO 13			0.0	\$0.00	\$0.00			\$0.00	1.0	\$2,677.00	\$2,677.00		\$2,677.00
			0.0	\$0.00	\$0.00			\$0.00	1.0	\$1,338.00	\$1,338.00		\$1,338.00
Description: GC Overhead 10%			0.0	\$0.00	\$0.00			\$0.00	1.0	\$30,783.00	\$30,783.00		\$30,783.00
			0.0	\$0.00	\$0.00			\$0.00	1.0	\$1,338.00	\$1,338.00		\$1,338.00
Description: GC Profit 5%			0.0	\$0.00	\$0.00			\$0.00	1.0	\$1,338.00	\$1,338.00		\$1,338.00
			0.0	\$0.00	\$0.00			\$0.00	1.0	\$1,338.00	\$1,338.00		\$1,338.00
Grand Totals				\$0.00	\$0.00			\$0.00			\$30,783.00	\$0.00	\$30,783.00
													\$0.00





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P: 775-635-2550

## CHANGE EVENT #046 - Humboldt Street Changes

Origin: RFI #87: GRADE CLARIFICATION REQUEST

Date Created: 8/31/2024

Status: Closed

Type: Owner Change

Description: Attached Hunewill Daywork Sheets plus the saw cut by Morgan attached

Attachments:

Created By: Mike Sheppard

Scope: Out of Scope

Change Reason: Client Request

### CHANGE EVENT LINE ITEMS

Revenue										Cost						
Budget Code	Vendor / Contract	UOM	QTY	Unit Cost	ROM	Prime	PCO	Latest Price	QTY	Unit Cost	ROM	RFQ	Commlt	Latest Cost	Over/ Under	Budget Mod.
Description: Hunewill Sheets			1.0	\$40,772.60	\$40,772.60			\$40,772.60	1.0	\$40,772.60	\$40,772.60			\$40,772.60	\$0.00	
			1.0	\$2,385.00	\$2,385.00			\$2,385.00	1.0	\$2,385.00	\$2,385.00			\$2,385.00	\$0.00	
Description: Morgan Cut Wall			1.0	\$4,315.40	\$4,315.40			\$4,315.40	1.0	\$4,315.40	\$4,315.40			\$4,315.40	\$0.00	
			1.0	\$2,158.00	\$2,158.00			\$2,158.00	1.0	\$2,158.00	\$2,158.00			\$2,158.00	\$0.00	
Description: GC Overhead 10%																
Description: GC Profit 5%																
Grand Totals					\$49,631.00		\$0.00	\$49,631.00			\$49,631.00	\$0.00	\$0.00	\$49,631.00	\$0.00	\$0.00



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Battle Mountain, Nevada 89820  
P: 775-635-2550

## CHANGE EVENT #047 - Add Yellow Domes INCOME CODE 02M-1

Origin: Created By: Mike Sheppard  
Date Created: 9/2/2024  
Status: Closed  
Type: Owner Change  
Change Reason: Client Request  
Description: CCD per Trapper request to add ADA Parking front lot. 64 vs 41 in Base Bid.  
Attachments:

### CHANGE EVENT LINE ITEMS

Budget Code	Vendor / Contract	Revenue				Cost			
		UOM	QTY	Unit Cost	ROM Prime PCO	Latest Price	QTY	Unit Cost	ROM RFQ Commit.
Description: 02M05-1 Cost			23.0	\$187.20	\$4,305.60	\$4,305.60	23.0	\$187.20	\$4,305.60
									\$4,305.60 \$0.00
Description: GC Overhead 10%			1.0	\$430.40	\$430.40	\$430.40	1.0	\$430.40	\$430.40
									\$430.40 \$0.00
Description: GC Profit 5%			1.0	\$215.00	\$215.00	\$215.00	1.0	\$215.00	\$215.00
									\$215.00 \$0.00
Grand Totals					\$4,951.00	\$0.00 \$4,951.00		\$4,951.00	\$0.00 \$4,951.00





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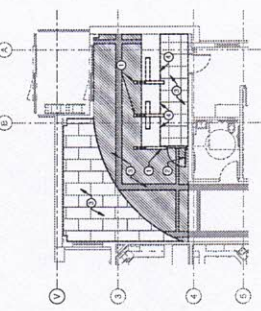
## CHANGE EVENT #048 - ADA Ramps INCOME CODE 02J-1

Origin: Created By: Mike Sheppard  
Date Created: 9/2/2024  
Status: Closed  
Type: Owner Change  
Description: 14 in contract 18 in place per Hunewill Billing  
Attachments:

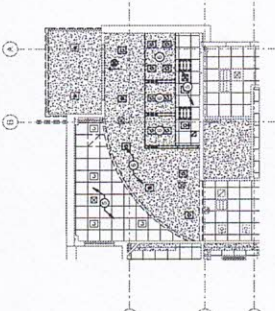
Scope: Out of Scope  
Change Reason: Client Request

### CHANGE EVENT LINE ITEMS

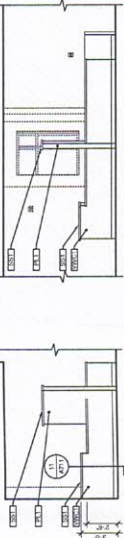
		Revenue						Cost								
Budget Code	Vendor / Contract	UOM	QTY	Unit Cost	ROM	Prime	PCO	Latest Price	QTY	Unit Cost	ROM	RFQ	Commit.	Latest Cost	Over/ Under	Budget Mod.
Description: Cost Code02J05-1			4.0	\$850.00	\$3,400.00			\$3,400.00	4.0	\$850.00	\$3,400.00			\$3,400.00	\$0.00	
			1.0	\$340.00	\$340.00			\$340.00	1.0	\$340.00	\$340.00			\$340.00	\$0.00	
Description: GC Overhead 10%			1.0	\$170.00	\$170.00			\$170.00	1.0	\$170.00	\$170.00			\$170.00	\$0.00	
Description: GC Profit 5%																
Grand Totals					\$3,910.00		\$0.00	\$3,910.00			\$3,910.00	\$0.00	\$0.00	\$3,910.00	\$0.00	\$0.00



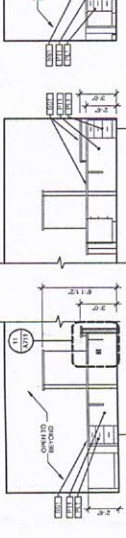
1 ENTRY AND RECEPTION DEMOLITION PLAN  
1/4" = 1'-0"



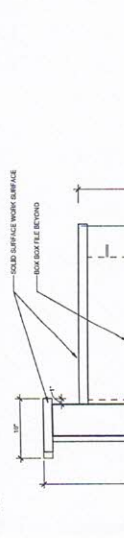
2 ENTRY AND RECEPTION DEMOLITION RCP  
1/4" = 1'-0"



3 RECEPTION 302 - 1  
1/4" = 1'-0"



4 RECEPTION 302 - 2  
1/4" = 1'-0"



5 RECEPTION 302 - 3  
1/4" = 1'-0"



6 RECEPTION 302 - 4  
1/4" = 1'-0"



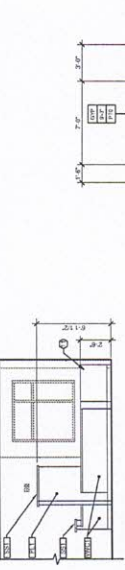
GENERAL NOTES

1. REMOVE EXISTING WALLS, PARTITION WALLS, AND CEILING. SEE CONSTRUCTION SPECIFICATIONS FOR DETAILS.
2. REMOVE EXISTING FLOORING, PARTITION WALLS, AND CEILING. SEE CONSTRUCTION SPECIFICATIONS FOR DETAILS.
3. REMOVE EXISTING MECHANICAL, ELECTRICAL, AND PLUMBING (MEP) SYSTEMS. SEE CONSTRUCTION SPECIFICATIONS FOR DETAILS.
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DEMOLITION KEYNOTES

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10. REMOVE EXISTING PARTITION WALL, PARTITION WALL, AND CEILING. SEE CONSTRUCTION SPECIFICATIONS FOR DETAILS.

1 ENLARGED ENTRY AND RECEPTION PLAN  
1/4" = 1'-0"



2 ENLARGED ENTRY AND RECEPTION REFLECTED CEILING PLAN  
1/4" = 1'-0"



3 ENLARGED ENTRY AND RECEPTION REFLECTED CEILING PLAN  
1/4" = 1'-0"



4 ENLARGED ENTRY AND RECEPTION REFLECTED CEILING PLAN  
1/4" = 1'-0"



5 ENLARGED ENTRY AND RECEPTION REFLECTED CEILING PLAN  
1/4" = 1'-0"



PLAN LEGEND

- ① ASSEMBLY TYPE (SEE ASSEMBLY SHEET)
- ② ROOM NUMBER (SEE SHEET AND)
- ③ DIMENSION TO FACE OF FRAMING
- ④ DIMENSION TO CENTER LINE
- ⑤ REMOVE EXISTING CONSTRUCTION
- ⑥ EXISTING WALL CONSTRUCTION

GENERAL NOTES

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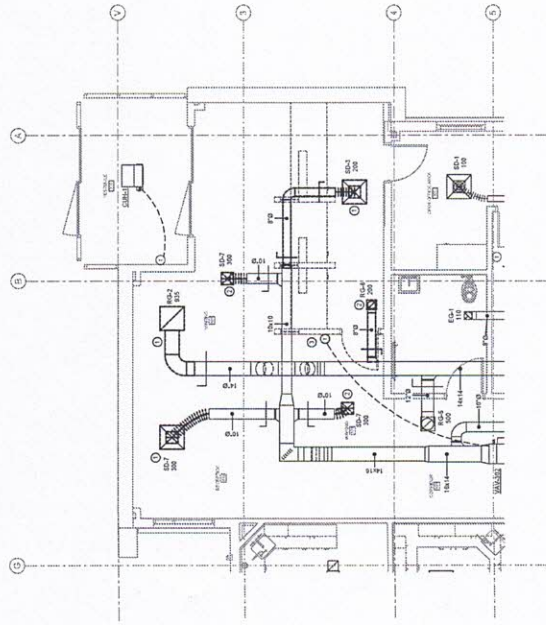
KEYNOTES

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4. REMOVE EXISTING PARTITION WALL, PARTITION WALL, AND CEILING. SEE CONSTRUCTION SPECIFICATIONS FOR DETAILS.
5. REMOVE EXISTING PARTITION WALL, PARTITION WALL, AND CEILING. SEE CONSTRUCTION SPECIFICATIONS FOR DETAILS.
6. REMOVE EXISTING PARTITION WALL, PARTITION WALL, AND CEILING. SEE CONSTRUCTION SPECIFICATIONS FOR DETAILS.
7. REMOVE EXISTING PARTITION WALL, PARTITION WALL, AND CEILING. SEE CONSTRUCTION SPECIFICATIONS FOR DETAILS.
8. REMOVE EXISTING PARTITION WALL, PARTITION WALL, AND CEILING. SEE CONSTRUCTION SPECIFICATIONS FOR DETAILS.
9. REMOVE EXISTING PARTITION WALL, PARTITION WALL, AND CEILING. SEE CONSTRUCTION SPECIFICATIONS FOR DETAILS.
10. REMOVE EXISTING PARTITION WALL, PARTITION WALL, AND CEILING. SEE CONSTRUCTION SPECIFICATIONS FOR DETAILS.



## KEYNOTES

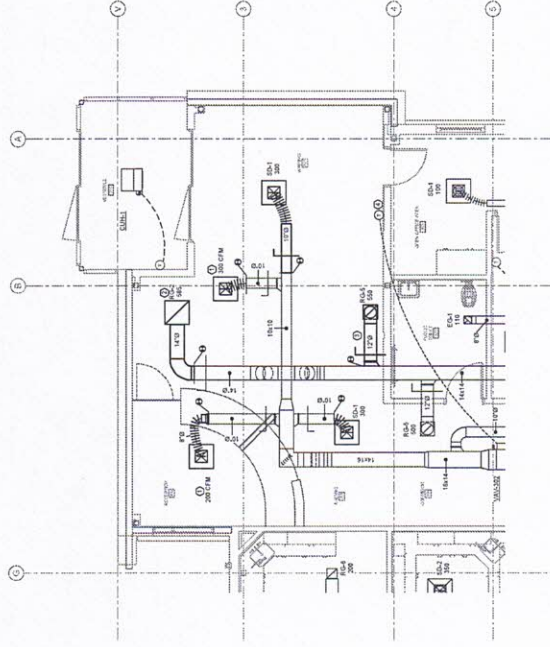
1. REMOVE FOR DEMOLITION EXISTING SECTION OF DUCTWORK AS SHOWN AND RETAIN EXISTING DIFFUSIBLE FOR RELOCATION.
2. REMOVE FOR DEMOLITION EXISTING SECTION OF DUCTWORK AND DIFFUSIBLE AS SHOWN.
3. RETAIN T-STAT AND RELOCATE TO NEW LOCATION.



1 ENLARGED RECEPTION DEMOLITION MECHANICAL PLAN  
1/4" = 1'-0"



1. RELOCATE EXISTING DIFFUSER TO THIS LOCATION IN CEILING GRID. RECONNECT TO DUCTWORK AS SHOWN, BALANCE TO CFM SHOWN.
2. RELOCATE EXISTING RETURN GRILLE TO THIS LOCATION IN CEILING GRID. RECONNECT TO DUCTWORK AS SHOWN.
3. PROVIDE RETURN AIR DUCTWORK AND RETURN GRILLE AND BALANCE TO CFM SHOWN.
4. EXTEND T-STAT CONTROL WIRING FOR VAV/20-T STAT LOCATION.



2 ENLARGED RECEPTION MECHANICAL PLAN  
M103 1/4" = 1'-0"



8/9/2024  
© 2022 | ALL RIGHTS RESERVED  
CONFIRMED SET

2022.09.15  
PROJECT: EMOL ADDRESS  
DESIGNED BY: RANKIN  
DRAWN BY: WILSON  
REVISIONS

3	2022.05.10	3D ATOMIC REVIEW
5	16.11.2022	AM 67
6	Date 15	Revision 15
8	1.11.2023	ST. JAC. 00-00W
		COMMENTS
20	04.11.2023	POSS
32	06.07.2024	OOD 38

RECEPTION  
MECHANICAL PLANS

M103

## GENERAL NOTES - DEMOLITION

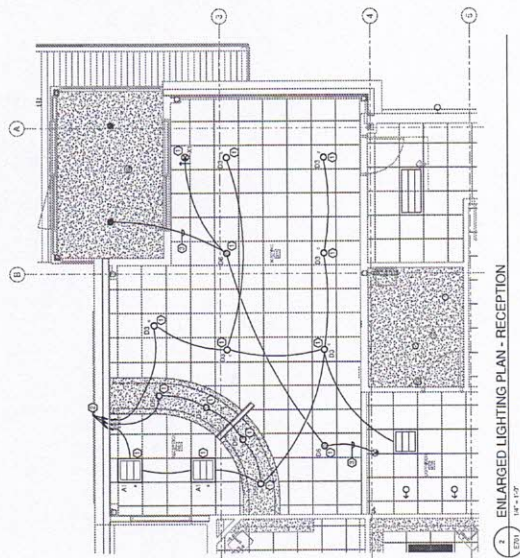
4. ELECTRICAL WORK AND THE RESPONSIBILITY OF THE ELECTRICAL CONTRACTOR. PROTECTING AND PRINTING IS THE RESPONSIBILITY OF THE ELECTRICAL CONTRACTOR. THE ELECTRICAL CONTRACTOR IS RESPONSIBLE FOR DISCONNECT ALL ELECTRICAL RISERS WHICH ARE TO BE REMOVED OR RELOCATED. THE ELECTRICAL CONTRACTOR IS RESPONSIBLE FOR THE MAINTAINANCE OF EXISTING OUTLETS, EQUIPMENT, ETC. THE ELECTRICAL CONTRACTOR IS RESPONSIBLE FOR THE PROTECTION OF ALL ELECTRICAL WIRING TO BE REMOVED BY THE NEW ELECTRICAL CONTRACTOR. THE ELECTRICAL CONTRACTOR IS RESPONSIBLE FOR ALL ELECTRICAL CONDUITS, CONDUIT AND WIRE THAT ARE NOT IN USE AND ARE TO BE REMOVED. THE ELECTRICAL CONTRACTOR IS RESPONSIBLE FOR ALL ELECTRICAL CONDUITS IN THE FLOOR WHICH ARE NOT USED AND ARE TO BE REMOVED. THE ELECTRICAL CONTRACTOR IS RESPONSIBLE FOR ALL ELECTRICAL CONDUITS AND FILL WITH CONCRETE. FRESH FLOOR TO MATCH EXISTING FLOOR SHALL BE FURNISHED WITH CONCRETE. THE ELECTRICAL CONTRACTOR SHALL BE RESPONSIBLE FOR THE PROTECTION OF ALL ELECTRICAL WORK SHALL BE THE SAME AND APPROXIMATE THE OWNER. THE ELECTRICAL CONTRACTOR SHALL BE RESPONSIBLE FOR THE PROTECTION OF ALL ELECTRICAL WORK SHALL BE THE SAME AND APPROXIMATE THE OWNER. THE ELECTRICAL CONTRACTOR SHALL BE RESPONSIBLE FOR THE PROTECTION OF ALL ELECTRICAL WORK SHALL BE THE SAME AND APPROXIMATE THE OWNER.

② KEYNOTES - DEMOLITION

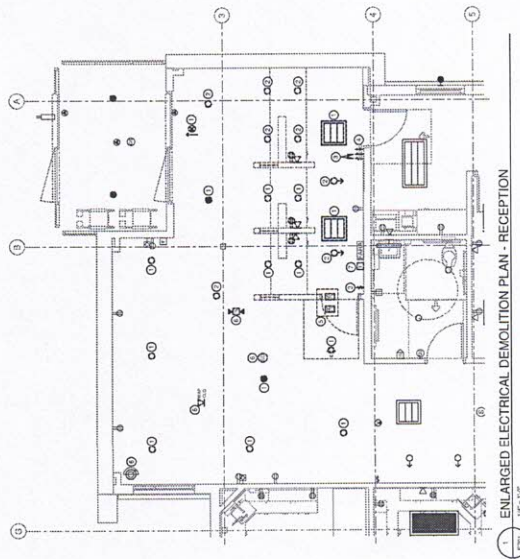
- EXISTING LIGHT FIXTURE TO BE RELOCATED. SEE LIGHTING PLAN FOR LOCATION.
- EXISTING LIGHT FIXTURE TO BE REMOVED AND SALVAGE TO OWNER.
- EXISTING LIGHT SWITCHES TO BE RELOCATED. SEE LIGHTING PLAN FOR NEW LOCATION.
- EXISTING LIGHT SWITCH TO BE REMOVED AND SALVAGE TO OWNER.
- ACCESS CONTROL DOOR EQUIPMENT TO BE REMOVED AND SALVAGE TO OWNER.
- REMOVE EXISTING FIRE ALARM PANEL, STATION AND SALVAGE TO OWNER.

KEYNOTES - NEW

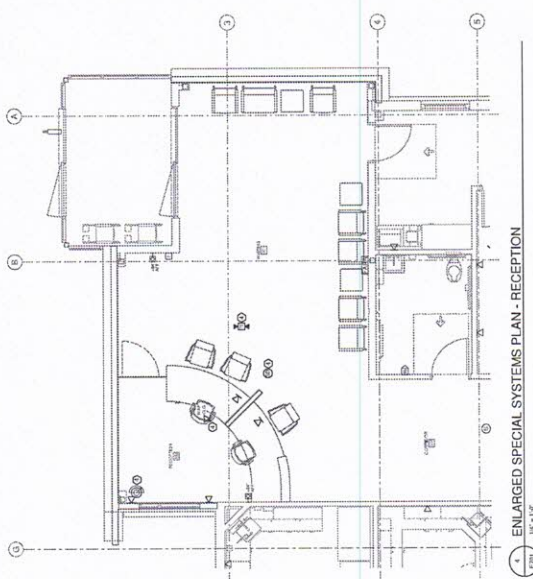
1. RELOCATED LIGHT FIXTURE.
2. RELOCATED LIGHT SWITCH.
3. CONNECTED AND EXTENDED EXISTING CIRCUIT.
4. EXISTING DEVICE RE-INSTALLED IN NEW CEILING.
5. REPLACE EXISTING DUPLEX RECEPTACLE WITH TAMPER-RESISTANT DUPLEX RECEPTACLE.



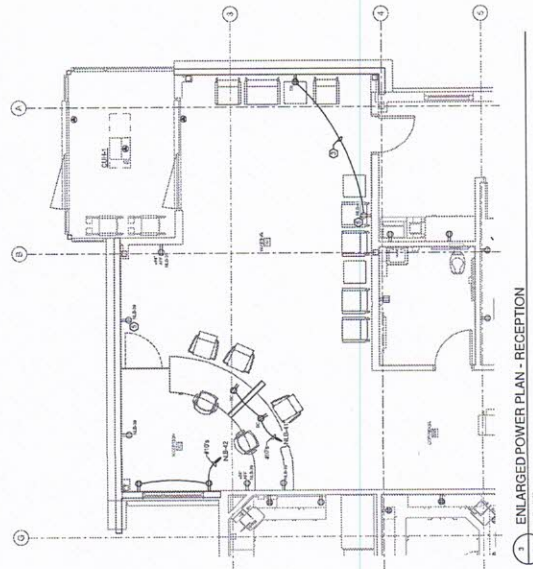
ENLARGED LIGHTING PLAN - RECEPTION



ENI ARGENT ELECTRICAL DEMOLITION PLAN - RECEPTION



ENI ARGENT SPECIAL SYSTEMS PLAN - RECEPTION



### THE APPROVED POWER OF ANI RECEPTION



DIAGNOSTIC SYSTEM THE 12000

2022/03/15  
PROJECT | BUGH\_ADDRESSOL  
DESIGNED BY | BUSHEND  
DRAWN BY | BUSHEND  
REVISIONS  
1 2022.06.13 STATE FOR REVIEW  
2 01.01.2022 ASO BY  
3 01.01.2022 STATE REVIEW  
4 01.01.2022 COMMENTS  
5 04.24.2022 PFCB  
6 06.06.2022 COD 06





Battle Mountain General Hospital

# FINANCIALS

JULY 2024

**BATTLE MOUNTAIN GENERAL HOSPITAL**  
**JULY 2024**  
**FINANCIAL STATEMENT REVIEW**  
**BALANCE SHEET**

**ASSETS**

- *Operating Cash at the end of July 2024 was \$6,470,503, with an additional \$6,187,476, in money market funds, LGIP Accounts of \$4,993, in the Construction Reserve, \$224,195, in the Capital Expenditures, and \$654,150, in the Operations Reserve, \$965,645 in the Savings Reserve, with long-term cash investments equal to an additional \$18,773,048. Balance of new investment accounts were, Operations Reserve \$10,647,528, Cap Ex Reserve \$2,994,981, Construction Reserve \$9,213,368.*
- *Gross accounts receivable had a balance of \$5,088,433 (total) and net accounts receivable (what we expect to collect) had a balance of \$1,384,476. The balance of the accounts receivable is made up of Athena A/R, \$4,764,539, Prognosis A/R, -0-, Point Click Care A/R, \$228,514, Sharp Ambulance Billing A/R, 158,960, and (\$63,580) in Athena A/R Clearing accounts.*
- *Accounts payable balance at July month end was \$878,907.*
- *Total payroll liabilities were \$381,930, and is comprised mostly of accrued payroll and accrued vacation totals.*
- *Deferred Revenues are sitting at 952,000, which is the Helmsley Grant that was received but equipment has not been purchased. There was an invoice that was posted in the period of July for the down payment of 83,000, for the purchase of the CT Scanner.*



## INCOME STATEMENT

### REVENUES

- Gross patient revenue for July was \$1,455,416 compared to a budget of \$1,640,595 \$185,179 under budget. July's gross revenues were \$118,132 more than June.

Month Ending 07/31/2023	Month To Date 07/31/2024			Prior Year To Date 07/31/2023	Year To Date 07/31/2024	
Actual	Actual	Budget 2025		Actual	Actual	Budget 2025
815,633	659,933	629,066	Emergency	815,633	659,933	629,066
6,621	7,499	24,235	Inpatient	6,621	7,499	24,235
541,825	417,058	540,128	Outpatient	541,825	417,058	540,128
16,033	5,130	6,226	Observation	16,033	5,130	6,226
127,506	147,697	177,153	Clinic	127,506	147,697	177,153
15,601	20,846	26,172	Swing bed	15,601	20,846	26,172
			Skilled nursing			
221,030	197,253	237,615	(SNF)	221,030	197,253	237,615
			Total Patient			
1,744,249	1,455,416	1,640,595	Revenue	1,744,249	1,455,416	1,640,595

- In July the only Level of Care that exceeded the budgeted amount was E/R.
- Gross Clinic revenues were under budget in July at \$147,697, compared to a budget of \$177,153. The Clinic had a decrease in revenues of \$540, when compared to June's revenue numbers.

### DEDUCTIONS

- Contractual Adjustments for July were \$456,428, with a budgeted amount of \$533,193.
- Bad debt was \$77,536, which is made up of Athena accounts, Bad Debt recovery, AR Allowance adjustment, and return on equity that is received from Noridian. Bad Debt Passthrough from Noridian was (\$2,156), EMS(SHARP) B/D write offs were \$-0-, Prognosis write offs were -0-, Athena write offs were \$82,419. B/D recovery for Prognosis accounts was (\$75), and for Athena accounts (\$2,652).

### EXPENSES

- Total Operating Expenses for July were \$1,486,058 compared to a budget of \$1,590,038, under budget, or a difference of \$103,980.
- 
- Employee Related Expenses were \$959,139 as compared to a budget of \$927,382 which is 4% over budget for the month.
- 

### OPERATING INCOME AND NET INCOME

- During the month of July BMGH overall experienced (Loss)/Gain from operations of (\$500,578) as compared to a budgeted net loss of (\$543,180), YTD as of July (\$500,578).
- The Overall (Loss)/Gain for the month of July was \$454,719 compared to a budget of \$2,103 YTD (Loss)Gain was 454,719, compared to the budgeted amount of 2,103.



**Battle Mountain General Hospital**  
**Income Statement - Detail against Budget**  
**As of July 31, 2024**

Reporting Book: ACCRUAL  
As of Date: 07/31/2024

Month Ending 07/31/2023	Month To Date 07/31/2024		Prior Year To Date 07/31/2023	Year To Date 07/31/2024	
Actual	Actual	Budget 2025	Actual	Actual	Budget 2025
815,633	659,933	629,066	815,633	659,933	629,066
6,621	7,499	24,235	6,621	7,499	24,235
541,825	417,058	540,128	541,825	417,058	540,128
16,033	5,130	6,226	16,033	5,130	6,226
127,506	147,697	177,153	127,506	147,697	177,153
15,601	20,846	26,172	15,601	20,846	26,172
221,030	197,253	237,615	221,030	197,253	237,615
1,744,249	1,455,416	1,640,595	1,744,249	1,455,416	1,640,595
576,973	456,428	533,193	576,973	456,428	533,193
75,786	80,264	98,435	75,786	80,264	98,435
0	(2,728)	0	0	(2,728)	0
75,786	77,536	98,435	75,786	77,536	98,435
(7,379)	0	0	(7,379)	0	0
645,380	533,964	631,628	645,380	533,964	631,628
863	73	333	863	73	333
863	73	333	863	73	333
1,099,732	921,525	1,009,300	1,099,732	921,525	1,009,300
99,381	63,955	37,558	99,381	63,955	37,558
369,778	387,449	387,450	369,778	387,449	387,450
218,966	568,206	158,333	218,966	568,206	158,333
588,744	955,655	545,783	588,744	955,655	545,783
1,787,857	1,941,135	1,592,641	1,787,857	1,941,135	1,592,641
24,088	22,222	24,765	24,088	22,222	24,765
4,168	4,196	3,694	4,168	4,196	3,694
772,517	959,139	927,382	772,517	959,139	927,382
96,711	76,589	110,821	96,711	76,589	110,821
261,514	215,614	227,921	261,514	215,614	227,921
3,310	14,174	11,626	3,310	14,174	11,626
1,162,308	1,291,934	1,306,209	1,162,308	1,291,934	1,306,209
21,819	20,076	27,059	21,819	20,076	27,059
34,056	26,194	40,203	34,056	26,194	40,203
161,937	152,359	210,583	161,937	152,359	210,583
1,091	(6,509)	4,169	1,091	(6,509)	4,169
946	2,004	1,565	946	2,004	1,565
2,000	0	250	2,000	0	250
221,849	194,124	283,829	221,849	194,124	283,829
1,384,157	1,486,058	1,590,038	1,384,157	1,486,058	1,590,038
345	358	500	345	358	500
1,384,502	1,486,416	1,590,538	1,384,502	1,486,416	1,590,538
403,355	454,719	2,103	403,355	454,719	2,103

Created on : 08/26/2024 1:41 PM PDT

\*See Accompanying Notes to the Financial Statements\*

**Battle Mountain General Hospital**  
**Balance Sheet -- Summary Trailing 12 Months**  
**As of July 31, 2024**

Reporting Book:

As of Date:

ACCRUAL

07/31/2024

	Month Ending 07/31/2024	Month Ending 06/30/2024
	Actual	Actual
<b>Assets</b>		
<b>Current Assets</b>		
Cash and Liquid Capital	37,406,052.80	27,289,977.59
Short Term Investments		
TBILL-Operations Reserve	0.00	3,500,000.00
TBILL-Construction Reserve	0.00	0.00
TBILL-Capital Expenditures Reserve	0.00	0.00
Mark to Market - TBILLS	0.00	(5,089.59)
Total Short Term Investments	0.00	3,494,910.41
Accounts Receivable, Net of Allowance		
Accounts Receivable	5,088,432.54	5,225,833.76
Allowances against Receivables	3,703,956.27	3,903,956.27
Total Accounts Receivable, Net of Allowance	1,384,476.27	1,321,877.49
Other Receivables	626,550.90	5,433,567.18
Inventory	623,874.88	593,324.05
Prepaid Expenses	198,468.33	100,783.96
<b>Total Current Assets</b>	<b>40,239,423.18</b>	<b>38,234,440.68</b>
<b>Long Term Assets</b>		
Fixed Assets, Net of Depreciation		
Fixed Assets	40,352,110.83	40,340,500.83
Accumulated Depreciation	25,050,262.63	24,897,903.79
Construction in Progress	14,439,519.91	14,012,758.57
Total Fixed Assets, Net of Depreciation	29,741,368.11	29,455,355.61
<b>Total Long Term Assets</b>	<b>29,741,368.11</b>	<b>29,455,355.61</b>
<b>Long Term Investments</b>		
Wells Fargo - CD - Long Term	18,987,000.00	20,987,000.00
Mark to Market - CDs	(213,951.81)	(392,028.34)
<b>Total Long Term Investments</b>	<b>18,773,048.19</b>	<b>20,594,971.66</b>
Deferred Outflow (Pension Liability)		
Deferred Outflow (Pension Liability)	4,781,599.00	4,781,599.00
<b>Total Deferred Outflow (Pension Liability)</b>	<b>4,781,599.00</b>	<b>4,781,599.00</b>
<b>Total Assets</b>	<b>93,535,438.48</b>	<b>93,066,366.95</b>
<b>Liabilities</b>		
<b>Current Liabilities</b>		
Accounts Payable	878,907.30	853,089.47
Accrued Taxes	(0.02)	(0.02)
Accrued Payroll and Related	381,930.08	392,155.85
Deferred Revenue	952,000.00	952,000.00
<b>Total Current Liabilities</b>	<b>2,212,837.36</b>	<b>2,197,245.30</b>
Suspense Liabilities	(176,198.60)	(174,958.70)
Uncategorized Liabilities	10,536,037.00	10,536,037.00
<b>Total Liabilities</b>	<b>12,572,675.76</b>	<b>12,558,323.60</b>
Retained Earnings	80,508,043.35	76,093,854.43
Net Income	454,719.37	4,414,188.92

\*See Accompanying Notes to the Financial Statements\*<sub>5</sub>



**Battle Mountain General Hospital  
Wells Fargo - Operating Account  
July 2024**

**Beginning Balance:**

Cash in Operating Account for Operations	<b>1,203,435.19</b>	
Petty Cash - Hospital	1,700.00	<b>1,205,135.19</b>

**Deposits**

Ad Valorem	688,559.33	
Net Proceeds of Mines	4,384,290.74	
Consolidated Tax	67,615.70	
County JPHSC EMS Rent	4,000.00	
340B	34,236.50	
DSH	50,000.00	
Transfer Construction Reserve	946,237.00	
Misc/Rebates/Dietary	60,919.43	
Transfer from LGIP SAV-Helmsley	83,000.00	
Hospital/Clinic Receipts	796,186.10	
		<b>7,115,044.80</b>

**Expenditures:**

Accounts Payable	763,172.38	
Construction	346,623.55	
Athena	17,020.58	
Allied Insurance	169,172.62	
Payroll (Net)	417,728.17	
Payroll Taxes	84,786.96	
Misc Payroll Payments	0.00	
Transfer to Money Market (Net Proceeds)	0.00	
Lease on Credit Card Machines (2 machines total)	0.00	
Merchant Charges	307.47	
PACT	49,165.00	<b>1,847,976.73</b>

**Ending Balance:**

Cash in Operating Account for Operations	<b>6,470,503.26</b>	
Petty Cash - Hospital	1,700.00	<b><u>6,472,203.26</u></b>

6,472,203.26

*Operations Reserves***Combined Summary****Statement Period****Brokerage Account and Bank Account****07/01/2024 - 07/31/2024**BATTLE MOUNTAIN GENERAL HOSPITAL  
535 S HUMBOLDT ST**Account Number****Total Account Value Summary - US Dollar (USD)**This summary does not reflect the  
value of unpriced securities.  
Repurchase agreements are reflected  
at par value.

	Amount Last Statement Period	Amount This Statement Period	% Portfolio
Cash	\$ 0.00	0.00	0%
Money Market Mutual Funds	7,117,234.58	10,647,528.09	100%
Bonds	3,494,910.41	0.00	0%
Stocks	0.00	0.00	0%
<b>Total Account Value</b>	<b>\$ 10,612,144.99</b>	<b>\$ 10,647,528.09</b>	<b>100%</b>
Value Change Since Last Statement Period		\$ 35,383.10	0%
Percent Increase Since Last Statement Period			0%
Value Last Year-End		\$ 10,318,706.43	
Percent Increase Since Last Year-End			3%
***Includes amortized Par value of municipal leases and notes.			

**Total Income Summary USD**

	This Period	Year-To-Date
Interest	\$ 0.00	\$ 75,250.00
Dividends/Capital Gains	0.00	0.00
Money Market Mutual Funds Dividends	30,293.51	159,023.24
Other	0.00	0.00
<b>Income Total</b>	<b>\$ 30,293.51</b>	<b>\$ 234,273.24</b>
<b>Total Interest Charged USD</b>		

Description	This Period
Debit Interest For July 2024	0.00
<b>Total Interest Charged</b>	<b>\$ 0.00</b>

**Total Money Market Mutual Funds Summary USD**

Description	Amount
<b>Opening Balance</b>	<b>\$ 7,117,234.58</b>
Deposits and Other Additions	3,500,000.00
Distributions and Other Subtractions	0.00
Dividends Reinvested	30,293.51
Change in Value	0.00
<b>Closing Balance</b>	<b>\$ 10,647,528.09</b>



Wells Fargo Bank, N.A.  
333 MARKET ST  
SAN FRANCISCO CA 94105  
WILLIAMS/LEWIS  
1-415-644-9152

*Construction Reserve***Combined Summary****Statement Period****Brokerage Account and Bank Account****07/01/2024 - 07/31/2024**

BATTLE MOUNTAIN GENERAL HOSPITAL  
535 S HUMBOLDT ST

**Account Number****Total Account Value Summary - US Dollar (USD)**

This summary does not reflect the  
value of unpriced securities.  
Repurchase agreements are reflected  
at par value.

	Amount Last Statement Period	Amount This Statement Period	Portfolio %
Cash	\$ 0.00	0.00	0%
Money Market Mutual Funds	10,116,545.62	9,213,368.28	100%
Bonds	0.00	0.00	0%
Stocks	0.00	0.00	0%
<b>Total Account Value</b>	<b>\$ 10,116,545.62</b>	<b>\$ 9,213,368.28</b>	<b>100%</b>
<b>Value Change Since Last Statement Period</b>	<b>\$ (903,177.34)</b>	<b>9%</b>	
<b>Percent Decrease Since Last Statement Period</b>		<b>9%</b>	
<b>Value Last Year-End</b>	<b>\$ 12,553,798.83</b>		
<b>Percent Decrease Since Last Year-End</b>		<b>27%</b>	
***Includes amortized Par value of municipal leases and notes.			

**Total Income Summary USD**

	This Period	Year-To-Date
Interest	\$ 0.00	\$ 112,500.00
Dividends/Capital Gains	0.00	0.00
Money Market Mutual Funds Dividends	43,059.66	277,437.94
Other	0.00	0.00
<b>Income Total</b>	<b>\$ 43,059.66</b>	<b>\$ 389,937.94</b>

**Total Interest Charged USD**

Description	This Period
Debit Interest For July 2024	0.00
<b>Total Interest Charged</b>	<b>\$ 0.00</b>

**Total Money Market Mutual Funds Summary USD**

Description	Amount
<b>Opening Balance</b>	<b>\$ 10,116,545.62</b>
Deposits and Other Additions	0.00
Distributions and Other Subtractions	(946,237.00)
Dividends Reinvested	43,059.66
Change in Value	0.00
<b>Closing Balance</b>	<b>\$ 9,213,368.28</b>

Wells Fargo Bank, N.A.  
333 MARKET ST  
SAN FRANCISCO CA 94105  
WILLIAMS/LEWIS  
1-415-644-9152

CAP-EX

## Combined Summary

Statement Period

## Brokerage Account and Bank Account

07/01/2024 - 07/31/2024

BATTLE MOUNTAIN GENERAL HOSPITAL

Account Number

535 S HUMBOLDT ST

## Total Account Value Summary - US Dollar (USD)

This summary does not reflect the  
value of unpriced securities.  
Repurchase agreements are reflected  
at par value.

	Amount Last Statement Period	Amount This Statement Period	% Portfolio
Cash	\$ 0.00	0.00	0%
Money Market Mutual Funds	2,982,287.54	2,994,981.23	100%
Bonds	0.00	0.00	0%
Stocks	0.00	0.00	0%
Total Account Value	\$ 2,982,287.54	\$ 2,994,981.23	100%
Value Change Since Last Statement Period		\$ 12,693.69	0%
Percent Increase Since Last Statement Period			0%
Value Last Year-End		\$ 2,893,644.11	4%
Percent Increase Since Last Year-End			4%

\*\*\*Includes amortized Par value of municipal leases and notes.

## Total Income Summary USD

	This Period	Year-To-Date
Interest	\$ 0.00	\$ 32,500.00
Dividends/Capital Gains	0.00	0.00
Money Market Mutual Funds Dividends	12,693.69	66,012.40
Other	0.00	0.00
Income Total	\$ 12,693.69	\$ 98,512.40

## Total Interest Charged USD

Description	This Period
Debit Interest For July 2024	0.00
Total Interest Charged	\$ 0.00

## Total Money Market Mutual Funds Summary USD

Description	Amount
Opening Balance	\$ 2,982,287.54
Deposits and Other Additions	0.00
Distributions and Other Subtractions	0.00
Dividends Reinvested	12,693.69
Change in Value	0.00
Closing Balance	\$ 2,994,981.23



Money Market



Wells Fargo Bank, N.A.  
333 MARKET ST  
SAN FRANCISCO CA 94105  
WILLIAMS/LEWIS  
1-415-644-8152

Combined Summary  
Brokerage Account and Bank Account  
Statement Period  
07/01/2024 - 07/31/2024

BATTLE MOUNTAIN GENERAL HOSPITAL  
535 S HUMBOLDT ST

Account Number

Total Account Value Summary - US Dollar (USD)

This summary does not reflect the value of unpriced securities. Repurchase agreements are reflected at par value.

	Amount Last Statement Period	Amount This Statement Period	% Portfolio
Cash	\$ 0.00	\$ 22,750.00	0%
Money Market Mutual Funds	3,897,107.50	6,164,725.53	25%
Bonds	20,594,971.66	18,773,048.19	75%
Stocks	0.00	0.00	0%
Total Account Value	\$ 24,492,079.16	\$ 24,960,523.72	100%
Value Change Since Last Statement Period		\$ 468,444.56	
Percent Increase Since Last Statement Period		2%	
Value Last Year-End		\$ 24,436,683.58	
Percent Increase Since Last Year-End		2%	

\*\*\*Includes amortized Par value of municipal leases and notes.

Total Income Summary USD

	This Period	Year-To-Date
Interest	\$ 273,818.02	\$ 444,501.59
Dividends/Capital Gains	0.00	0.00
Money Market Mutual Funds Dividends	16,550.01	116,792.77
Other	0.00	0.00
Income Total	\$ 290,368.03	\$ 561,294.36

Total Interest Charged USD

Description	This Period
Debit Interest For July 2024	0.00
Total Interest Charged	\$ 0.00

Total Money Market Mutual Funds Summary USD

Description	Amount
Opening Balance	\$ 3,897,107.50
Deposits and Other Additions	2,251,068.02
Distributions and Other Subtractions	0.00
Dividends Reinvested	16,550.01
Change in Value	0.00
Closing Balance	\$ 6,164,725.53

**Battle Mountain General Hospital**  
**LGIP - Reserve Accounts**  
**JULY 2024**

**Beginning Balance:**

LGIP - Operations Reserve	651,200.87
LGIP - Construction Reserve	4,969.35
LGIP - Capital Expenditures Reserve	223,184.62
LGIP - SAVINGS (HELMSLEY GRANT)	1,044,002.31
	1,923,357.15

**Deposits:**

Interest Operations Reserve	2,948.66
Interest Construction Reserve	22.50
Interest Capital Expenditures Reserve	1,010.59
Interest Savings (Helmsey Grant)	4,642.42
Transfer in for Helmsley Grant 5/3/2024	0.00
	8,624.17

**Expenditures:**

Purchase of Treasury Bills	LGIP - Operations Reserve	0.00
Purchase of Treasury Bills	LGIP - Construction Reserve	0.00
Purchase of Treasury Bills	LGIP - Capital Expenditures Reserve	0.00
	LGIP - Savings (Helmsley Grant)	83,000.00
		83,000.00

**Ending Balance:**

LGIP - Operations Reserve	654,149.53
LGIP - Construction Reserve	4,991.85
LGIP - Capital Expenditures Reserve	224,195.21
LGIP - Savings (Helmsley Grant)	965,644.73
	1,848,981.32
	<b>1,848,981.32</b>



Battle Mountain General Hospital  
Schedule of Patient Revenue vs. Patient Payments  
Fiscal Years ending June 30, 2024 & 2025

**Fiscal Year ending June 30, 2024**

Month/Year	Gross Patient Monthly Revenue	Three Month Rolling Average	Patient Payments	Patient Pymts % vs. Rolling Avg.
Jul-23	\$1,744,249	\$1,496,730	\$1,129,987	75.5%
Aug-23	\$1,646,627	\$1,576,053	\$1,185,199	75.2%
Sep-23	\$1,605,096	\$1,665,324	\$939,528	56.4%
Oct-23	\$1,639,373	\$1,630,365	\$1,033,439	63.4%
Nov-23	\$1,518,939	\$1,587,803	\$1,279,843	80.6%
Dec-23	\$1,442,194	\$1,533,502	\$960,516	62.6%
Jan-24	\$1,723,518	\$1,561,550	\$904,238	57.9%
Feb-24	\$1,518,618	\$1,561,443	\$1,047,944	67.1%
Mar-24	\$1,527,231	\$1,589,789	\$945,921	59.5%
Apr-24	\$1,504,163	\$1,516,671	\$730,309	48.2%
May-24	\$1,408,658	\$1,480,017	\$828,687	56.0%
Jun-24	\$1,337,284	\$1,416,702	\$719,662	50.8%
<b>YTD 12 mo. AVG</b>	<b>\$1,551,329</b>	<b>\$1,551,329</b>	<b>\$975,439</b>	<b>62.9%</b>

**Fiscal Year ending June 30, 2025**

Month/Year	Gross Patient Monthly Revenue	Three Month Rolling Average	Patient Payments	Patient Pymts % vs. Rolling Avg.
Jul-24	\$1,455,416	\$1,400,453	\$796,186	56.9%
Aug-24				
Sep-24				
Oct-24				
Nov-24				
Dec-24				
Jan-25				
Feb-25				
Mar-25				
Apr-25				
May-25				
Jun-25				
<b>YTD 1 mo. AVG</b>	<b>\$1,455,416</b>	<b>\$1,400,453</b>	<b>\$796,186</b>	<b>56.9%</b>

JULY

ONE Month Year-to-date 2023		ONE Month Year-to-date 2024		Changes Greater than \$5K FY 2023 Increase (Decrease)	
Sum of Charges		Sum of Charges			
Ambulance	108,602.77	Ambulance	0.00	(108,602.77)	-100%
Outpatient	108,602.77	Outpatient	0.00	(108,602.77)	-100%
<b>CM - Blood Bank</b>	<b>2,558.90</b>	<b>CM - Blood Bank</b>	<b>2,686.84</b>		
Emergency	2,558.90	Emergency	811.49		
Outpatient		Outpatient	1,875.35		
Swing bed		Swing bed	0.00		
<b>CM - Central Supply</b>	<b>1,793.15</b>	<b>CM - Central Supply</b>	<b>1,907.00</b>		
Emergency	1,822.55	Emergency	1,907.00		
Observation	-34.65	Observation	0.00		
Outpatient	5.25	Outpatient	0.00		
<b>CM - CT Scan</b>	<b>196,378.48</b>	<b>CM - CT Scan</b>	<b>202,685.40</b>	6,306.92	3%
Emergency	173,149.90	Emergency	159,213.07	(13,936.83)	-8%
Inpatient	0.00	Inpatient	0.00		
Observation	1,693.44	Observation	0.00		
Outpatient	21,535.14	Outpatient	43,472.33	21,937.19	102%
Swing bed	0.00	Swing bed	0.00		
<b>CM - Infusion</b>	<b>76,489.55</b>	<b>CM - Infusion</b>	<b>60,368.15</b>	(16,121.40)	-21%
Emergency	64,929.26	Emergency	53,216.52	(11,712.74)	-18%
Inpatient	2,601.92	Inpatient	0.00		
Observation	4,812.43	Observation	332.24		
Outpatient	4,145.94	Outpatient	6,819.39		
Swing bed	0.00	Swing bed	0.00		
<b>CM - Laboratory</b>	<b>313,138.69</b>	<b>CM - Laboratory</b>	<b>270,455.27</b>	(42,683.42)	-14%
Emergency	90,076.89	Emergency	78,429.71	(11,647.18)	-13%
Inpatient	0.00	Inpatient	627.44		
Observation	727.92	Observation	534.83		
Outpatient	219,814.14	Outpatient	190,863.29	(28,950.85)	-13%
Swing bed	2,519.74	Swing bed	0.00		
<b>CM - MRI</b>	<b>19,589.22</b>	<b>CM - MRI</b>	<b>24,188.58</b>		
Emergency	0.00	Emergency	0.00		
Inpatient	0.00	Inpatient	0.00		
Outpatient	19,589.22	Outpatient	24,188.58		
<b>CM - Observation</b>	<b>5,142.06</b>	<b>CM - Observation</b>	<b>509.40</b>		
Observation	5,142.06	Observation	509.40		
<b>CM - Pharmacy</b>	<b>59,445.73</b>	<b>CM - Pharmacy</b>	<b>56,725.56</b>		
Emergency	33,632.30	Emergency	23,419.23	(10,213.07)	-30%
Inpatient	699.00	Inpatient	818.70		
Observation	842.25	Observation	2,029.41		
Outpatient	23,032.68	Outpatient	29,803.76	6,771.08	29%
Swing bed	1,239.50	Swing bed	654.46		
<b>CM - Physical Therapy</b>	<b>102,151.14</b>	<b>CM - Physical Therapy</b>	<b>65,592.53</b>	(36,558.61)	-36%
Emergency	0.00	Emergency	264.60		
Inpatient	214.20	Inpatient	0.00		
Observation	0.00	Observation	0.00		
Outpatient	99,965.04	Outpatient	61,673.32	(38,291.72)	-38%
Swing bed	1,971.90	Swing bed	3,654.61		
<b>CM - Professional Fees</b>	<b>10,603.88</b>	<b>CM - Professional Fees</b>	<b>7,027.92</b>		
Emergency	10,603.88	Emergency	7,027.92		
Observation	0.00	Observation	0.00		
Outpatient	0.00	Outpatient	0.00		
<b>CM - Radiology</b>	<b>53,617.44</b>	<b>CM - Radiology</b>	<b>56,558.21</b>		
Emergency	29,119.75	Emergency	28,232.04		
Inpatient	0.00	Inpatient	760.56		
Observation	0.00	Observation	0.00		
Outpatient	24,077.64	Outpatient	27,565.61		
Swing bed	420.05	Swing bed	0.00		
<b>CM - Ultrasound</b>	<b>11,602.71</b>	<b>CM - Ultrasound</b>	<b>26,400.86</b>	14,798.15	128%
Emergency	1,007.68	Emergency	3,173.09		
Inpatient	0.00	Inpatient	0.00		
Observation	0.00	Observation	0.00		
Outpatient	10,595.03	Outpatient	23,227.77	12,632.74	119%



ONE Month Year-to-date  
2023  
Sum of Charges

ONE Month Year-to-date  
2024  
Sum of Charges

<b>CM- Swing Bed</b>	<b>1,394.67</b>
Swing bed	1,394.67
<b>Emergency</b>	<b>281,554.63</b>
Emergency	279,533.41
Inpatient	0.00
Observation	0.00
Outpatient	2,021.22
<b>Med/Surg</b>	<b>6,598.97</b>
Inpatient	5,292.00
Observation	1,306.97
Swing bed	0.00
<b>Respiratory Therapy</b>	<b>23,918.69</b>
Emergency	17,954.43
Inpatient	0.00
Observation	416.75
Outpatient	5,547.51
Swing bed	0.00
<b>OP Lab/Rad</b>	<b>3,417.75</b>
Outpatient	3,417.75
<b>SNF/Respite</b>	<b>16,537.50</b>
Inpatient	0.00
Swing bed	16,537.50
<b>Clinic</b>	<b>149,635.44</b>
Clinic	147,697.19
Emergency	3,332.96
Inpatient	0.04
Observation	0.00
Outpatient	0.00
Swing bed	-1,394.67
<b>LTC</b>	<b>197,253.00</b>
<b>Grand Total</b>	<b>1,455,416.37</b>

Changes Greater than \$5K	
FY 2023 Increase (Decrease)	
(93,611.07)	-25%
(95,632.29)	-25%
(8,207.64)	-26%
(8,035.27)	-31%
7,087.50	75%
7,087.50	75%
10,099.60	7%
20,191.31	16%
(23,777.00)	-11%
(288,832.74)	-17%

Company name: Battle Mountain General Hospital  
 Report name: Check register  
 Created on: 8/26/2024

Bank	Date	Vendor	Document no.	Amount
	7/2/2024	120014--LANDER PHYSICAL THERAPY	ACH	17,146.00
	7/2/2024	810--nCred	9215986202	1,249.50
	7/3/2024	809--CHAVIRA TREE TRIMMING	110626	2,250.00
	7/9/2024	903867--AFLAC	110627	1,373.44
	7/9/2024	201--ALLEN, JODY	ACH	1,518.00
	7/9/2024	659--AMBETTER FROM SILVERSUMMIT HEALTHPLAN	110628	51.15
	7/9/2024	1328--ANTHEM BLUE CROSS AND BLUE SHIELD	110629	3,706.54
	7/9/2024	9383--AT&T U VERSE	110630	85.70
	7/9/2024	1572--ATLANTIS CASINO RESORT & SPA	110631	124.04
	7/9/2024	1531--AZALEA HEALTH	ACH	1,500.00
	7/9/2024	900851--BAIR DISTRIBUTING INC	110632	363.45
	7/9/2024	318--BATTLE MOUNTAIN GENERAL HOSPITAL ATHENA	110633	450.00
	7/9/2024	98723--BECKMAN COULTER, INC.	ACH	545.82
	7/9/2024	303--BLUE CROSS BLUE SHIELD NEVADA	110634	6,104.42
	7/9/2024	138--BRACCO DIAGNOSTICS INC.	110635	525.77
	7/9/2024	367--CARDINAL HEALTH 110, LLC	110636	4,235.60
	7/9/2024	732--CARDINAL HEALTH MEDICAL PRODUCTS & SERVICE	ACH	39.57
	7/9/2024	77--CAREFUSION SOLUTIONS, LLC	ACH	1,062.00
	7/9/2024	1897--CDW GOVERNMENT	ACH	66.31
	7/9/2024	366--CIRRUS PHARMACY SYSTEMS	110637	1,110.38
	7/9/2024	808--Clearlyip INC	ACH	874.33
	7/9/2024	1441--CTA INC/ CUSHING TERRELL	ACH	7,824.75
	7/9/2024	100187--DIRECT SUPPLY, INC.	ACH	924.95
	7/9/2024	9716--DONALD CARTER HANSEN MD PC	ACH	15,264.00
	7/9/2024	435--DR. AJETT MAHENDERNATH	ACH	22,896.00
	7/9/2024	754--DR. JONES, DANIEL C	ACH	7,632.00
	7/9/2024	708--DR. PELLEGRINI	ACH	7,632.00
	7/9/2024	678--EMCOR SERVICES	110638	710.00
	7/9/2024	500433--EMPLOYEE FUND BMGH	ACH	165.00
	7/9/2024	240000--ETCHEVERRYS FOODTOWN	110639	217.47
	7/9/2024	100103--FALLS BRAND INDEPENDENT MEAT	110640	155.48
	7/9/2024	100100--FARMER BROS. CO.	ACH	171.60
	7/9/2024	85--FARR, LYLE	110641	595.00
	7/9/2024	94300--FISHER HEALTHCARE	ACH	295.41
	7/9/2024	720--GEHA	110642	44.10
	7/9/2024	278--HEALTH ASSURE BY ALSCO	110643	5,509.55
	7/9/2024	9508--HEALTHIE NEVADA	110644	1,250.00
	7/9/2024	324--HENRY SCHEIN	110645	160.80
	7/9/2024	357--HYMAS, KATYLYNN	ACH	1,200.00
	7/9/2024	9271--KINGSTON WATER UTILITY	110646	50.85
	7/9/2024	180008--LANDER HARDWARE	110647	450.72
	7/9/2024	120014--LANDER PHYSICAL THERAPY	ACH	18,337.48
	7/9/2024	564--LINDE GAS & EQUIPMENT INC	110648	569.36
	7/9/2024	83--MATHEUS, JAMES	110649	680.00
	7/9/2024	712--McCLANAHAN, SHAWNEE	ACH	227.50
	7/9/2024	130031--MCKESSON DRUG COMPANY	ACH	1,215.70
	7/9/2024	353--MCKESSON PLASMA & BIOLOGICS LLC	ACH	39,428.76
	7/9/2024	130044--MEDLINE INDUSTRIES, INC.	110650	1,834.80
	7/9/2024	130049--MIDWAY MARKET	110651	422.37
	7/9/2024	497--NEVADA ASSOCIATION OF EMPLOYERS	110652	810.60
	7/9/2024	140025--NEW YORK LIFE INS CO	110653	1,286.08
	7/9/2024	10--NOVARAD CORPORATION	110654	1,108.49
	7/9/2024	190008--NV ENERGY	110655	12,578.79
	7/9/2024	652--ODP BUSINESS SOLUTIONS LLC	110656	1,082.43
	7/9/2024	767--OPTUM BANK	ACH	25.00
	7/9/2024	1483--OPTUM360	110657	1,999.99
	7/9/2024	9615--PACIFIC STATES COMMUNICATIONS	110658	1,205.20
	7/9/2024	811--PAYNE, SHERRI	110659	616.12
	7/9/2024	9539--PHARMERICA	ACH	1,081.68
	7/9/2024	9304--POINTCLICKCARE TECHNOLOGIES	ACH	1,189.14
	7/9/2024	747--PPLSI	110660	104.75
	7/9/2024	98984--PUBLIC EMPLOYEES RETIREMENT SYSTEM	ACH	154,812.15
	7/9/2024	140027--RELIASTAR LIFE INSURANCE COMPANY	110661	550.00
	7/9/2024	80--SAM, MARLA	110662	640.00
	7/9/2024	790--SAMSON, GRACE	ACH	1,466.49
	7/9/2024	1078--SIEMENS HEALTHCARE DIAGNOSTICS	ACH	15,328.50
	7/9/2024	550--SILVERTON MANAGEMENT COMPANY, LLC	ACH	3,544.07
	7/9/2024	806--SKY FIBER NETWORK	110663	99.00
	7/9/2024	190016--SOUTHWEST GAS	110664	7,757.65
	7/9/2024	102300--TALX UC EXPRESS	ACH	252.70



Company name: Battle Mountain General Hospital  
 Report name: Check register  
 Created on: 8/26/2024

Bank	Date	Vendor	Document no.	Amount
	7/9/2024	729--TOMERA, PAULA	110665	480.00
	7/9/2024	437--TROPHY PEAK FIRE PROTECTION	110666	4,389.76
	7/9/2024	813--US DEPARTMENT OF HOMELAND SECURITY	110669	2,805.00
	7/9/2024	209--US DEPARTMENT OF HOMELAND SECURITY	110668	2,805.00
	7/9/2024	812--US DEPARTMENT OF HOMELAND SECURITY	110667	460.00
	7/9/2024	209--US DEPARTMENT OF HOMELAND SECURITY	Voided - 110578	-5,610.00
	7/9/2024	207--US DEPARTMENT OF HOMELAND SECURITY 1	110670	460.00
	7/9/2024	207--US DEPARTMENT OF HOMELAND SECURITY 1	Voided - 110579	-920.00
	7/9/2024	190033--US FOODSERVICE, INC.	ACH	5,213.02
	7/9/2024	220008--VITALANT	110671	2,254.50
	7/9/2024	100801--WELLS FARGO	110672	9,669.93
	7/9/2024	1076--WESTERN NEVADA SUPPLY	110673	384.41
	7/9/2024	505--WOLTERS KLUWER HEALTH	ACH	5,503.68
	7/9/2024	1391--ZIRMED, INC.	110674	1,321.70
	7/18/2024	513--A & H INSURANCE	110675	105,015.79
	7/18/2024	662--ALCOR SCIENTIFIC	110676	780.00
	7/18/2024	9442--AT&T	110677	1,433.12
	7/18/2024	900851--BAIR DISTRIBUTING INC	110678	245.52
	7/18/2024	318--BATTLE MOUNTAIN GENERAL HOSPITAL ATHENA	110679	450.00
	7/18/2024	686--BATTLE MOUNTAIN PLUMBING	110680	290.00
	7/18/2024	92100--BATTLE MTN. WATER & SEWER	110681	913.45
	7/18/2024	815--BEACON MEDAES LLC	110682	5,928.74
	7/18/2024	98723--BECKMAN COULTER, INC.	ACH	1,103.95
	7/18/2024	303--BLUE CROSS BLUE SHIELD NEVADA	110683	1,286.70
	7/18/2024	1464--BMI	ACH	83,000.00
	7/18/2024	1323--BOUND TREE MEDICAL, LLC	110684	118.23
	7/18/2024	367--CARDINAL HEALTH 110, LLC	110685	2,875.34
	7/18/2024	732--CARDINAL HEALTH MEDICAL PRODUCTS & SERVICE	ACH	52.86
	7/18/2024	679--CHEMAQUA	ACH	516.66
	7/18/2024	757--CONSENSUS CLOUD SOLUTION, LLC	ACH	826.33
	7/18/2024	11--CORCOM COMMUNICATION	110686	699.00
	7/18/2024	3039--DESERT DISPOSAL	110687	316.00
	7/18/2024	562--DISH NETWORK LLC	110688	741.92
	7/18/2024	9716--DONALD CARTER HANSEN MD PC	ACH	11,448.00
	7/18/2024	791--DOUGLAS, JENNIFER	ACH	365.00
	7/18/2024	435--DR. AJETT MAHENDERNATH	ACH	7,234.50
	7/18/2024	754--DR. JONES, DANIEL C	ACH	7,632.00
	7/18/2024	708--DR. PELLEGRINI	ACH	7,632.00
	7/18/2024	500433--EMPLOYEE FUND BMGH	ACH	162.00
	7/18/2024	240000--ETCHEVERRYS FOODTOWN	110689	124.65
	7/18/2024	100100--FARMER BROS. CO.	ACH	261.33
	7/18/2024	655--FIDELITY INVESTMENTS	ACH	45.00
	7/18/2024	94300--FISHER HEALTHCARE	ACH	10,236.07
	7/18/2024	625--GERBER LAW OFFICES, LLP	110690	1,290.00
	7/18/2024	902502--GRAINGER	110691	204.20
	7/18/2024	9337--GREAT BASIN SUN	110692	90.00
	7/18/2024	278--HEALTH ASSURE BY ALSCO	110693	5,499.07
	7/18/2024	650--HEALTHSTREAM, INC	110694	369.00
	7/18/2024	569--HEALTHSURE INS SERVICES, INC	110695	3,950.00
	7/18/2024	324--HENRY SCHEIN	110696	55.27
	7/18/2024	9706--HERMAN, PAUL	ACH	9,903.05
	7/18/2024	814--HSA	ACH	45.00
	7/18/2024	357--HYMAS, KATYLYNN	ACH	1,400.00
	7/18/2024	98455--JOHNSONS MEDICAL INC	110697	2,438.06
	7/18/2024	3015--LANDER COUNTY GATEFEES	110698	100.00
	7/18/2024	180008--LANDER HARDWARE	110699	211.93
	7/18/2024	120014--LANDER PHYSICAL THERAPY	ACH	11,937.30
	7/18/2024	120015--LICON	110700	8,431.89
	7/18/2024	130031--MCKESSON DRUG COMPANY	ACH	2,506.34
	7/18/2024	130044--MEDLINE INDUSTRIES, INC.	110701	4,569.59
	7/18/2024	3--MICHAEL CLAY CORPORATION	110702	346,623.55
	7/18/2024	130049--MIDWAY MARKET	110703	502.85
	7/18/2024	9630--NETWORK SERVICES CO	ACH	279.73
	7/18/2024	9776--NEVADA RURAL HOSPITAL PARTNER	110704	2,720.19
	7/18/2024	140004--NEVADA RURAL HOSPITAL PARTNERS	110705	6,853.16
	7/18/2024	190008--NV ENERGY	110706	29.79
	7/18/2024	652--ODP BUSINESS SOLUTIONS LLC	110707	1,246.05
	7/18/2024	150000--OFFICE PRODUCTS INC (OPI)	110708	752.49
	7/18/2024	767--OPTUM BANK	ACH	70.00
	7/18/2024	19--PHARMERICA	110709	87.10

**Company name:** Battle Mountain General Hospital  
**Report name:** Check register  
**Created on:** 8/26/2024

Bank	Date	Vendor	Document no.	Amount
	7/18/2024	100141--PUBLIC EMPLOYEES BENEFIT PROGRAM	110710	2,505.97
	7/18/2024	12--QUEST DIAGNOSTICS	110712	93.60
	7/18/2024	2963--QUEST DIAGNOSTICS	110711	14,463.22
	7/18/2024	140027--RELIASTAR LIFE INSURANCE COMPANY	110713	550.00
	7/18/2024	745--RENOWN MEDICAL SCHOOL ASSOCIATES NORTH, INC	110714	1,550.00
	7/18/2024	341--RONS SEEDS & SUPPLY	110715	401.11
	7/18/2024	657--SHARP AMBULANCE BILLING	110716	160.44
	7/18/2024	314--STOTZ EQUIPMENT	110717	56.39
	7/18/2024	26--TURN KEY MEDICAL INC.	110718	495.00
	7/18/2024	190033--US FOODSERVICE, INC.	ACH	2,972.95
	7/18/2024	1598--VERIZON WIRELESS	110719	253.93
	7/18/2024	220008--VITALANT	110720	3,815.50
	7/18/2024	1391--ZIRMED, INC.	110721	1,256.55
	7/25/2024	86--STATE OF NEVADA DEPT OF BUSINESS & INDUSTRY	ACH	318.00
Operating Account - Wells Fargo				
Total for Operating Account				1,109,795.93



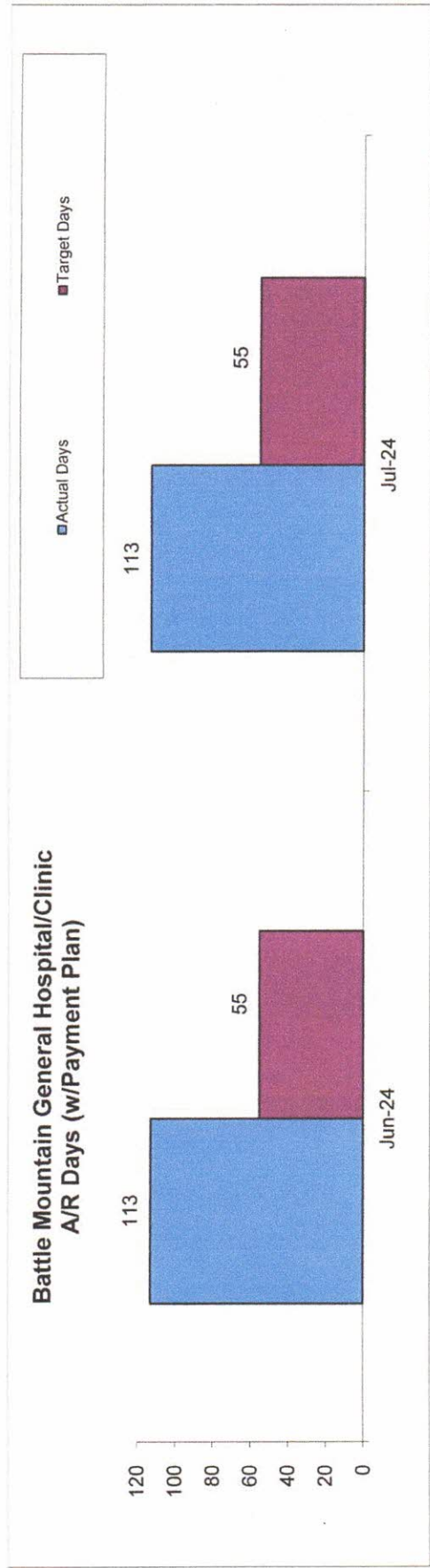
# **BATTLE MOUNTAIN GENERAL HOSPITAL** **BATTLE MOUNTAIN CLINIC**

YTD	855
Face to Face	28
Telehealth	19
Injections	0
Dietician	902

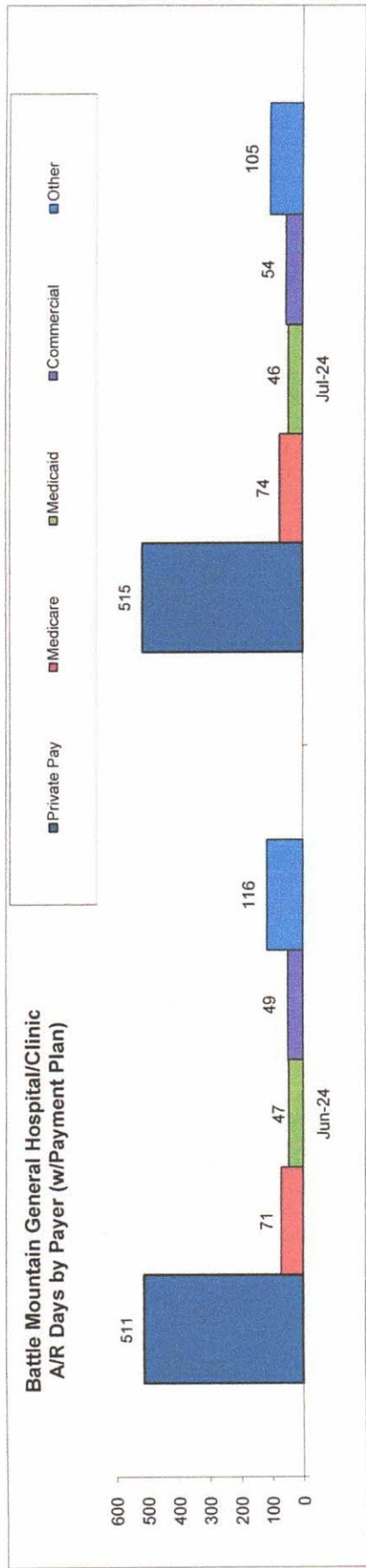
PHYSICIAN	DAYS WORKED Jul-24	PATIENTS SEEN Jul-24	PATIENTS SEEN PER DAY (AVERAGE)	PATIENTS SEEN YTD
Dr Maltinski	15	295	20	295
Telehealth		0		0
Dr Potterjones(Includes LTC)	17	280	16	280
Telehealth		0		0
Abby Burkhardt(Includes LTC)	10	229	23	229
Telehealth		3		3
Provider	0	0	#DIV/0!	0
Telehealth		0		0
Katlynn Hymas, MHNP	4	20	11	20
Telehealth		22		22
Jennifer Douglas, LCSW-I	18	31	2	31
Telehealth		3		3
Provider	0	0	#DIV/0!	0
Telehealth		0		0
Jodi Allen, RD	0	0	0	0
Injections	0	19	0	19
<b>Total</b>		<b>902</b>		<b>902</b>

PATIENTS SEEN July 2023 872

PATIENTS SEEN YTD 7/31/2023 872







Battle Mountain General Hospital  
Departmental Income Statement against Budget  
As of July 31, 2024

Reporting Book:  
As of Date:  
Department:

ACCRUAL  
07/31/2024  
RURAL HEALTH CLINIC

	Month To Date 07/31/2024			Year To Date 07/31/2024		
	Actual	Budget 2025	Budget Variance	Actual	Budget 2025	Budget Variance
Patient Revenue						
Patient Revenue	147,697.19	177,153.52	(16.62) %	147,697.19	177,153.52	(16.62) %
Total Patient Revenue	147,697.19	177,153.52	(16.62) %	147,697.19	177,153.52	(16.62) %
Revenue Deductions						
Contractual Adjustments						
Contractual Adjustment	17,857.34	57,574.80	(68.98) %	17,857.34	57,574.80	(68.98) %
Total Contractual Adjustments	17,857.34	57,574.80	(68.98) %	17,857.34	57,574.80	(68.98) %
Bad Debt						
Bad Debt Write Off Hospital/Clinic	9,286.86	0.00	100.00 %	9,286.86	0.00	100.00 %
Total Bad Debt	9,286.86	0.00	100.00 %	9,286.86	0.00	100.00 %
Total Revenue Deductions	27,144.20	57,574.80	(52.85) %	27,144.20	57,574.80	(52.85) %
Total Net Patient Revenue	120,552.99	119,578.72	0.81 %	120,552.99	119,578.72	0.81 %
Total Income before Expenses	120,552.99	119,578.72	0.81 %	120,552.99	119,578.72	0.81 %
Expenses						
Operating Expenses						
Departmental Expenses						
Repairs and Maintenance						
Purchased Maintenance	0.00	583.33	(100.00) %	0.00	583.33	(100.00) %
Total Repairs and Maintenance	0.00	583.33	(100.00) %	0.00	583.33	(100.00) %
Leases and Rental Expenses						
Rental Expense	45.00	208.33	(78.39) %	45.00	208.33	(78.39) %
Total Leases and Rental Expenses	45.00	208.33	(78.39) %	45.00	208.33	(78.39) %
Employee Related Expenses						
Salary						
Salary - General	40,802.90	46,822.01	(12.85) %	40,802.90	46,822.01	(12.85) %
Salary - MD/PA/NP	57,859.24	98,362.04	(41.17) %	57,859.24	98,362.04	(41.17) %
Total Salary	98,662.14	145,184.05	(32.04) %	98,662.14	145,184.05	(32.04) %
Benefits						
Self Insured - Insurance Funding	1,111.24	0.00	100.00 %	1,111.24	0.00	100.00 %
Health Insurance Expense	5,397.47	8,195.92	(34.14) %	5,397.47	8,195.92	(34.14) %
Retirement Expense	20,174.15	27,036.70	(25.38) %	20,174.15	27,036.70	(25.38) %
Vacation/Holiday/Sick Expense	3,500.25	0.00	100.00 %	3,500.25	0.00	100.00 %
FICA Expense	463.31	2,281.41	(79.69) %	463.31	2,281.41	(79.69) %
Work Comp Benefit	1,595.10	3,295.67	(51.60) %	1,595.10	3,295.67	(51.60) %
Total Benefits	32,241.52	40,809.70	(20.99) %	32,241.52	40,809.70	(20.99) %
Non-Benefit Expenses						
Dues and Subscriptions	785.58	1,166.66	(32.66) %	785.58	1,166.66	(32.66) %
Travel Expense	0.00	500.00	(100.00) %	0.00	500.00	(100.00) %
Training Expense	2,009.50	2,291.66	(12.31) %	2,009.50	2,291.66	(12.31) %
Total Non-Benefit Expenses	2,795.08	3,958.32	(29.38) %	2,795.08	3,958.32	(29.38) %
Total Employee Related Expenses	133,698.74	189,952.07	(29.61) %	133,698.74	189,952.07	(29.61) %
Supplies						
Non-Chargeable Supplies						
Office Supplies	0.00	500.00	(100.00) %	0.00	500.00	(100.00) %
Medical Supplies	0.00	1,333.33	(100.00) %	0.00	1,333.33	(100.00) %
Non-Medical Supplies	24.13	208.33	(88.41) %	24.13	208.33	(88.41) %
Sutures and Needles	0.00	125.00	(100.00) %	0.00	125.00	(100.00) %
Pharmaceuticals	0.00	13,750.00	(100.00) %	0.00	13,750.00	(100.00) %
Ortho Supplies	0.00	250.00	(100.00) %	0.00	250.00	(100.00) %
Minor Equipment Expense	0.00	250.00	(100.00) %	0.00	250.00	(100.00) %
Oxygen and Other Gases	0.00	25.00	(100.00) %	0.00	25.00	(100.00) %
Total Non-Chargeable Supplies	24.13	16,441.66	(99.85) %	24.13	16,441.66	(99.85) %
Other Supply Expenses						
Postage/Freight	36.59	25.00	46.36 %	36.59	25.00	46.36 %
Total Other Supply Expenses	36.59	25.00	46.36 %	36.59	25.00	46.36 %
Total Supplies	60.72	16,466.66	(99.63) %	60.72	16,466.66	(99.63) %
Contract Services						
Purchased Services	2,287.77	2,500.00	(8.48) %	2,287.77	2,500.00	(8.48) %
Collection Fee	0.00	41.66	(100.00) %	0.00	41.66	(100.00) %



Battle Mountain General Hospital  
 Departmental Income Statement against Budget  
 As of July 31, 2024

Reporting Book:  
 As of Date:  
 Department:

ACCRUAL  
 07/31/2024  
 RURAL HEALTH CLINIC

	Month To Date 07/31/2024			Year To Date 07/31/2024		
	Actual	Budget 2025	Budget Variance	Actual	Budget 2025	Budget Variance
Professional Fee	4,400.00	0.00	100.00 %	4,400.00	0.00	100.00 %
Total Contract Services	6,687.77	2,541.66	163.12 %	6,687.77	2,541.66	163.12 %
Other Department Expenses						
Advertising/Marketing	0.00	83.33	(100.00) %	0.00	83.33	(100.00) %
Total Other Department Expenses	0.00	83.33	(100.00) %	0.00	83.33	(100.00) %
Total Departmental Expenses	140,492.23	209,835.38	(33.04) %	140,492.23	209,835.38	(33.04) %
General and Administrative Expenses						
Utilities						
Utilities Fuel	0.00	25.00	(100.00) %	0.00	25.00	(100.00) %
Total Utilities	0.00	25.00	(100.00) %	0.00	25.00	(100.00) %
Total General and Administrative Expenses	0.00	25.00	(100.00) %	0.00	25.00	(100.00) %
Total Operating Expenses	140,492.23	209,860.38	(33.05) %	140,492.23	209,860.38	(33.05) %
Total Expenses	140,492.23	209,860.38	(33.05) %	140,492.23	209,860.38	(33.05) %
Total Net Income	(19,939.24)	(90,281.66)	(77.91) %	(19,939.24)	(90,281.66)	(77.91) %

**LANDER COUNTY HOSPITAL DISTRICT  
DBA: BATTLE MOUNTAIN GENERAL HOSPITAL  
NOTES TO JULY 31, 2024  
FINANCIAL STATEMENTS**

**NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Nature of Operations and Reporting Entity**

Lander County Hospital District dba: Battle Mountain General Hospital (the Hospital or District) is a hospital district formed under the provisions of the Nevada Revised Statutes. The Hospital primarily earns revenues by providing inpatient, outpatient, long-term care and emergency care services to patients in Battle Mountain, Nevada. It also operates a primary care clinic in Battle Mountain.

**Basis of Accounting and Presentation**

The financial statements of the Hospital have been prepared on the accrual basis of accounting using the economic resources measurement focus. Revenues, expenses, gains, losses, assets, and liabilities from exchange and exchange-like transactions are recognized when the exchange transaction takes place, while those from government-mandated nonexchange transactions (principally federal and state grants) are recognized when all applicable eligibility requirements are met. Operating revenues and expenses include exchange transactions and program-specific, government-mandated nonexchange transactions. Government-mandated nonexchange transactions that are not program specific (such as county appropriations), property taxes, and investment income are included in nonoperating revenues and expenses. The Hospital first applies restricted net position when an expense or outlay is incurred for purposes for which both restricted and unrestricted net position are available.

**Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets, deferred outflows of resources, liabilities and deferred inflows of resources and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Cash Equivalents**

The Hospital considers all liquid investments, other than those limited as to use, with original maturities of three months or less to be cash equivalents. At June 30, 2022 and 2021, cash equivalents consisted primarily of money market accounts with brokers and certificates of deposit.

**Risk Management**

The Hospital is exposed to various risks of loss from torts; theft of, damage to and destruction of assets; business interruption; errors and omissions; employee injuries and illnesses; natural disasters; medical malpractice; and employee health, dental and accident benefits. Commercial insurance coverage is purchased for claims arising from such matters other than medical malpractice and employee health claims. Settled claims have not exceeded this commercial coverage in any of the three preceding years.

**Investments and Investment Income**

The Hospital maintains fixed income investments and certificate of deposits with an investment broker. Investments are carried at fair value. Fair value is determined using quoted market prices. Investment income includes dividend and interest income and the net change for the year in fair value of investments carried at fair value.



**LANDER COUNTY HOSPITAL DISTRICT  
DBA: BATTLE MOUNTAIN GENERAL HOSPITAL  
NOTES TO JULY 31, 2024  
FINANCIAL STATEMENTS**

**NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES  
(CONTINUED)**

**Fair Value Measurements**

To the extent available, the District's investments are recorded at fair value. GASS Statement No. 72 - *Fair Value Measurement and Application*, defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. This statement establishes a hierarchy of valuation inputs based on the extent to which inputs are observable in the marketplace. Inputs are used in applying the various valuation techniques and take into account the assumptions that market participants use to make valuation decisions. Inputs may include price information, credit data, interest and yield curve data, and other factors specific to the financial instrument. Observable inputs reflect market data obtained from independent sources.

In contrast, unobservable inputs reflect an entity's assumptions about how market participants would value the financial instrument. Valuation techniques should maximize the use of observable inputs to the extent available. A financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement.

The following describes the hierarchy of inputs used to measure fair value and the primary valuation methodologies used for financial instruments measured at fair value on a recurring basis:

*Level 1* - Inputs that utilize quoted prices (unadjusted) in active markets for identical assets or liabilities that the district has the ability to access.

*Level 2* - Inputs that include quoted prices for similar assets and liabilities in active markets and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the financial instrument. Fair values for these instruments are estimated using pricing models, quoted prices of securities with similar characteristics, or discounted cash flows.

*Level 3* - Inputs that are unobservable inputs for the asset or liability, which are typically based on an entity's own assumptions, as there is little, if any, related market activity.

**LANDER COUNTY HOSPITAL DISTRICT  
DBA: BATTLE MOUNTAIN GENERAL HOSPITAL  
NOTES TO JULY 31, 2024  
FINANCIAL STATEMENTS**

**NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES  
(CONTINUED)**

**Patient Accounts Receivable**

Patient accounts receivable are obligations that are stated at the amount management expects to collect for outstanding balances. These obligations are primarily from patients whom are insured under third-party payor agreements. The District bills third-party payors on the patients' behalf, or if a patient is uninsured, the patient is billed directly. Once claims are settled with the primary payor, any secondary insurance is billed, and patients are billed for copay and deductible amounts that are the patients' responsibility. Payments on patient receivables are applied to the specific claim identified on the remittance advice or statement. The district does not have a policy to charge interest on past due accounts.

Patient accounts receivable are recorded on the accompanying financial statements at an amount net of contractual adjustments and an allowance for doubtful accounts, which reflect management's estimate of the amounts that will not be collected. Management provides for contractual adjustments under terms of third-party reimbursement agreements through a reduction of gross revenue and a credit to patients accounts receivable.

In addition, management provides for probable uncollectible amounts, primarily for uninsured patient and amounts for which patient are personally responsible, through a reduction of gross revenue and a credit to an allowance for doubtful accounts.

In evaluating the collectability of patient accounts receivable, the District analyzes past results and identifies trends for each of its major payor sources of revenue to estimate the appropriate allowance for doubtful accounts and provision for bad debts. Management regularly reviews data about these major payor sources of revenue in evaluating the sufficiency of the allowance for doubtful accounts. Specifically, for receivables associated with services provided to patients who have third-party coverage, the district analyzes contractually due amounts and provides an allowance for doubtful accounts and a provision for bad debts for expected uncollectible deductibles and copayments on accounts for which the third-party payor has not yet paid for payors who are known to be having financial difficulties that make the realization of amounts due unlikely.

For receivables associated with self-pay patients (which includes patients without insurance and patients with deductible and copayment balances due for which third-party coverage exists for part of the bill), the District records a significant provision for bad debts in the period of service on the basis of its past experience, which indicates that many patients are unable or unwilling to pay the portion of their bill for which that are financially responsible. The difference between the standard rates and the amounts collected after all reasonable collection efforts have been exhausted is charged off against the allowance for doubtful accounts.

**Supplies**

Supply inventories are stated at the lower of cost, determined using the first-in, first-out method or market.



**LANDER COUNTY HOSPITAL DISTRICT  
DBA: BATTLE MOUNTAIN GENERAL HOSPITAL  
NOTES TO JULY 31, 2024  
FINANCIAL STATEMENTS**

**NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES  
(CONTINUED)**

**Capital Assets**

The District capitalizes assets whose cost exceeds \$5,000 and have an estimated life of at least three years. Capital assets are recorded at cost at the date of acquisition, or fair value at the date of donation if acquired by gift. Depreciation is computed using the straight-line method over the estimated useful life of each asset. Assets under capital lease obligations and leasehold improvements are depreciated over the shorter of the lease term or their respective estimated useful lives. The following estimated useful lives are being used by the Hospital:

Buildings and Leasehold Improvements	5 to 40 Years
Equipment	3 to 20 Years

**Compensated Absences**

Hospital policies permit most employees to accumulate vacation and sick leave benefits that may be realized as paid time off or, in limited circumstances, as a cash payment. Expense and the related liability are recognized as vacation benefits are earned whether the employee is expected to realize the benefit as time off or in cash. Expense and the related liability for sick leave benefits are recognized when earned to the extent the employee is expected to realize the benefit in cash determined using the termination payment method. Sick leave benefits expected to be realized as paid time off are recognized as expense when the time off occurs, and no liability is accrued for such benefits employees have earned but not yet realized. Compensated absence liabilities are computed using the regular pay and termination pay rates in effect at the statement of net position date plus an additional amount for compensation-related payments such as Medicare taxes computed using rates in effect at that date. The estimated compensated absences liability expected to be paid more than one year after the statement of net position date is included in other long-term liabilities.

**Pension Plan**

The Hospital participates in the Public Employees Retirement System of the state of Nevada, (PERS), a cost-sharing multiple employer defined benefit pension plan. For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the plan and additions to/deductions from the plan's fiduciary net position have been determined on the same basis as they are reported by the plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

**Deferred Outflow of Resources**

Deferred outflows of resources represent a consumption of net position that applies to a future period(s) and will not be recognized as an outflow of resources (expense) until then. Deferred outflows of resources consist of unrecognized items not yet charged to pension expense and contributions from the employer after the measurement date but before the end of the employer's reporting period.



**LANDER COUNTY HOSPITAL DISTRICT  
DBA: BATTLE MOUNTAIN GENERAL HOSPITAL  
NOTES TO JULY 31, 2024  
FINANCIAL STATEMENTS**

**NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES  
(CONTINUED)**

**Deferred Inflow of Resources**

Although certain revenues are measurable, they are not available. Available means collected within the current period or expected to be collected soon enough thereafter to be used to pay liabilities of the current period. Deferred inflows of resources represent the amount of assets that have been recognized, but the related revenue has not been recognized since the assets are not collected within the current period or expected to be collected soon enough thereafter to be used to pay liabilities of the current period. Deferred inflows of resources consist of pension related deferred inflows.

**Unearned Revenue**

Revenue received in advance of the performance of services deemed to be exchange transactions are deferred until such time as related expenditures are incurred and then recognized as revenue.

**Net Position**

Net position of the Hospital is classified in two components. Net investment in capital assets consists of capital assets net of accumulated depreciation. Unrestricted net position is the remaining net position that does not meet the definition of net investment in capital assets or restricted net position.

**Net Patient Service Revenue**

The Hospital has agreements with third-party payors that provide for payments to the Hospital at amounts different from its established rates. Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors and others for services rendered and includes estimated retroactive revenue adjustments and a provision for uncollectible accounts.

**Net Patient Service Revenue (Continued)**

Retroactive adjustments are considered in the recognition of revenue on an estimated basis in the period the related services are rendered, and such estimated amounts are revised in future periods as adjustments become known.

**Charity Care**

The Hospital provides care without charge or at amounts less than its established rates to patients meeting certain criteria under its charity care policy. Because the Hospital does not pursue collection of amounts determined to qualify as charity care, these amounts are not reported as net patient service revenue.

**Income Taxes**

As an essential government function, the Hospital is generally exempt from federal income taxes under Section 115 of the Internal Revenue Code. However, the Hospital is subject to federal income tax on any unrelated business taxable income.



**LANDER COUNTY HOSPITAL DISTRICT  
DBA: BATTLE MOUNTAIN GENERAL HOSPITAL  
NOTES TO JULY 31, 2024  
FINANCIAL STATEMENTS**

**NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES  
(CONTINUED)**

**Net Patient Service Revenue**

The Hospital has agreements with third-party payors that provide for payments to the Hospital at amounts different from its established rates. These payment arrangements include:

Medicare - The Hospital is certified as a Medicare critical access hospital. The Hospital is reimbursed under a cost reimbursement methodology for inpatient and most outpatient services. The Hospital is reimbursed for certain services at tentative rates with final settlement determined after submission of annual cost reports by the Hospital and audits thereof by the Medicare administrative contractor. The Hospital's Medicare cost reports have been audited by the Medicare administrative contractor through June 30, 2021.

Medicaid - Inpatient and nursing home services rendered to Medicaid program beneficiaries are reimbursed under cost reimbursement methodologies. Outpatient services are reimbursed at prospectively determined rates. The Hospital is reimbursed at tentative rates with final settlement determined after submission of annual cost reports by the Hospital and audits thereof by the Medicaid administrative contractor. The Hospital's Medicaid cost reports have been audited by the Medicaid administrative contractor through June 30, 2023.

Approximately 44% and 42% of net patient service revenues are from participation in the Medicare and state-sponsored Medicaid programs for the years ended June 30, 2023 and 2022, respectively. Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation and change. As a result, it is reasonably possible that recorded estimates will change materially in the near term.



## Battle Mountain General Hospital

535 South Humboldt Street Battle Mountain, Nevada 89820  
Phone: 775-635-2550

### Executive Summary

9/11/2024

- **Strategic Planning Pamphlet:** Included with the Executive Summary is the Strategic Planning Pamphlet that was reviewed and released during the Skip-Level/Leadership Growth Conference. Most of our strategies are implemented and actively moving with a few that are still being organized for roll out.
- **Commitment to the BMGH Team:** Included with the Executive Summary is the Commitment to the BMGH Team form. This new document has been approved by the managers and the employees that attended the Skip-Level Meetings. It is not meant to be used as a punitive measure but is to be utilized as a coaching tool that will be used to encourage cultural improvement.
- **Annual Health Fair:** October 26<sup>th</sup> at the County Recreation Center from 7a – 11a.
- **Employee Fund Reorganization:** Over the past few years, the Employee Fund organization has been held together by a few committed employees. Last month, some additional employees decided pitch in to begin the process of reorganizing the Employee Fund. It still has the same purpose but now has more employees working to build and promote the activities. The new officers are as follows:  
Chair: Amanda Skinner  
Vice Chair: Haleigh Allen  
Secretary: Tina Barnes  
Treasurer: Amanda Allegre
- **NRHA CAH and RHC Conference:** Sept. 24 – 27, I will be attending the NRHA Conference in Kansas City. This conference provides custom education and networking opportunities specifically for Critical Access Hospitals and Rural Health Clinics. My knowledge base has grown tremendously through this annual conference.
- **NRHP Golf Tournament:** BMGH has signed up to participate this year in the NRHP Foundation Golf Tournament. We will be sending a team of four to represent our hospital. The proceeds of the tournament come back to us through educational and training opportunities.
- **NHA Board:** I have participated on the Nevada Hospital Association Board for many years and has served as the Chair for a couple different terms. It has been a privilege to serve with the other CEO's of Nevada to help improve our industry. With hopes of getting some other rural CEO's involved and active, I am stepping away from the Board. I will continue to be actively involved but will not be on the Board.
- **CHIC Subscriber Advisory Committee:** I have been asked to participate on the CHIC Subscriber Advisory Committee. CHIC (Community Hospital Insurance Coalition) is a national insurance organization that has a group of five members that provide advisory counsel to the leadership. This will not take much of my time but feel privileged to be asked to participate in this capacity.
- **CLA Onsite Audit:** This week, we have had three auditors on-site gathering the information needed to complete the audit process.
- **Nurse Practitioner Visit this Friday:** This Friday morning, we will be interviewing a Nurse Practitioner candidate for our clinic. A preliminary video interview has been held and now we will conduct on-site interviews to determine if an offer will be extended.





Battle Mountain  
General Hospital

## My Commitment to the BMGH Team

As your teammate with a shared goal of providing excellent service to people and families, I commit to the following:

- I will happily celebrate the successes of my team, teammates and myself.
- I will accept responsibility for establishing and maintaining healthy interpersonal relationships with every member of this team. I will talk to a coworker promptly if I have a problem with him or her. The only time I will discuss it with another person (Director or Manager) is when I need advice or help in deciding how to communicate with the coworker appropriately.
- I will establish and maintain a relationship of functional trust with every staff member. My relationships with each member will be equally respectful, regardless of job titles or levels of educational accomplishment.
- I will not engage in the four B's (bickering, back-biting, bellyaching and blaming), and I will ask my coworkers not to as well.
- I will not complain about another teammate, and I will ask my coworkers not to as well. If I hear a coworker doing so, I will ask him or her to talk to that person.
- I will accept my teammates as they are today, forgive past problems and ask them to do the same with me.
- I will be committed to finding solutions to problems rather than complaining about them or blaming someone, and I will ask my coworkers to do the same.
- I will affirm my coworkers' contribution to quality service. My actions and attitudes will make my team members feel appreciated, included and valued. I will have fun and keep a sense of humor at work.
- I will remember that no one is perfect and that human errors are opportunities not for shame or guilt, but for forgiveness and growth.

I expect and accept if at any time I do not comply with the above statements my team members will have a confidential conversation with me directly in order to raise awareness and accountability to the above commitments.

I agree to hold myself accountable to the above commitments in an effort to promote a healthy team environment.

Signature: \_\_\_\_\_

Date: \_\_\_\_\_

Printed Name: \_\_\_\_\_



## Strategies and Tactics

### SF6: Continued

- Establish regularly scheduled discounts.
- Provide community with health education opportunities.
- Establish a team that will enhance social media activity.
- Establish a compliment page for written and video recordings.
- Use new sign to improve community messaging.



## STRATEGIC FOCUSES 2024

- ◇ Establish a culture of unity and teamwork among Administration, Medical Staff and BMGH Staff regarding admissions and patient care.
- ◇ Build a strong culture of training and development that will encourage staff engagement. Culture will be supported and promoted by Trustees.
- ◇ Recruit Mission Driven people to the position that best fits their talents. All Employees will learn and provide top standard customer service.
- ◇ Unite with strategic partners to build and improve beneficial services. (ie. Telehealth, Specialty Care, Revenue Cycle Improvement)
- ◇ Grow Revenue through new and needed services.
- ◇ Improve the Community Perspective of BMGH. (ie. Visibility, Social Media, Board Involvement)



### Strategies and Tactics

#### SF1: Culture of Unity & Teamwork

- Establish Employee Orientation that will build a foundation of customer service.
- Establish Benchmarks and Expectations.
- Build a culture of responsibility through constructive coaching. (Commit & Do)

#### SF2: Training and Development

- Build budget that will support continued growth and improvement of all staff. Support from the Board through the final budget approval.
- Establish facility and departmental checklists of training requirements.
- Departments conduct monthly training and development activities to meet specific goals.

#### SF3: Mission Driven Employees

- Thorough application review and interview process with focused and purposeful questions.
- Hire the right person for the right reason, not just a warm body.
- Hire a person that is committed to professional development and career advancement.

### Strategies and Tactics

#### SF4: Strategic Partnerships

- Build strategic partnership with Medical Schools and schools of higher education to establish recruitment opportunities.
- Establish partnerships to improve the emergency preparedness of the facility and community.
- Build network of revenue cycle improvement resources and partners through NRHP, NHIA, NRHA, etc...

#### SF5: Revenue Growth Opportunities

- New CT studies with new machine.
- Add Mammography services with new machine and mammo-suite.
- Improve women's health and behavioral health services.
- Establish procedure services in new procedure room.
- Improve telehealth services and opportunities. (cardiology, pulmonology, nephrology)

#### SF6: Community Perception

- Use Athena Messages for community outreach messaging.